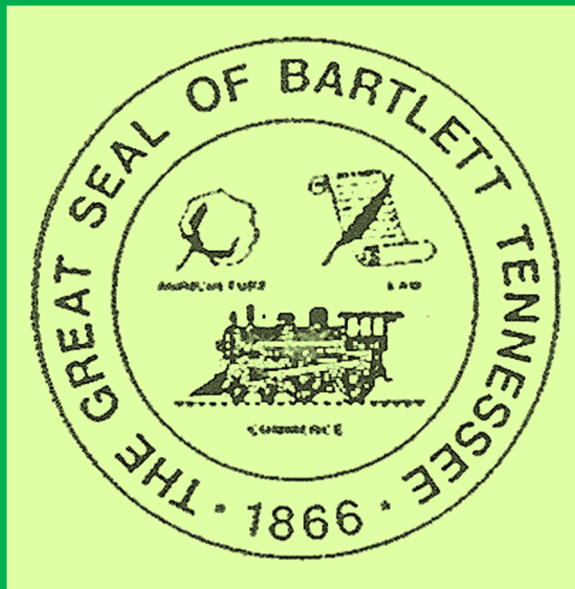


CITY OF BARTLETT

TENNESSEE

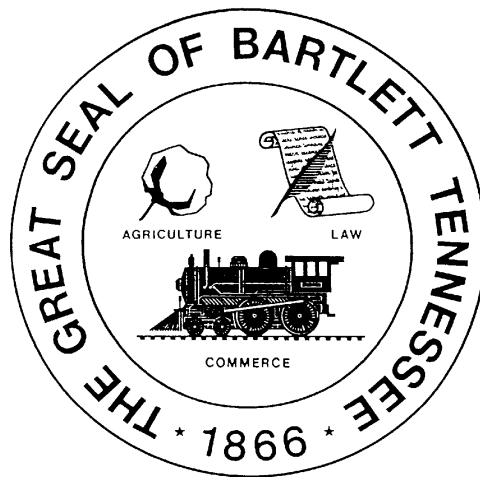


Comprehensive Annual Financial Report

For The Fiscal Year Ended

June 30, 2021

CITY OF BARTLETT **TENNESSEE**



A. Keith McDonald, Mayor

Comprehensive Annual Financial Report **For The Fiscal Year Ended** **June 30, 2021**

Prepared by the City of Bartlett Finance Department

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INTRODUCTORY SECTION



City of Bartlett

A. Keith McDonald, Mayor

December 17, 2021

To the Honorable Mayor, Members of the Board of Mayor and Aldermen, and Citizens of the City of Bartlett, Tennessee:

The Annual Comprehensive Financial Report of the City of Bartlett, Tennessee (The City) for the fiscal year ended June 30, 2021, is hereby submitted as required by state statutes. These statutes require that all general purpose local governments publish a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) as set forth by the Government Accounting Standards Board (GASB) and have been audited by a firm of certified public accountants in accordance with the generally accepted government auditing standards.

This report consists of management's representations concerning the finances of the City of Bartlett. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City of Bartlett's financial statements in conformity with GAAP. Additionally, the City has adopted written Internal Control Manual as required by the State of Tennessee. Because the cost of internal controls should not outweigh their benefits, the City of Bartlett's comprehensive framework of internal controls has been designed to provide reasonable, rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The City's financial statements have been audited by Watkins Uiberall, PLLC, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City for the fiscal year ended June 30, 2021, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor has issued an unmodified ("clean") opinion on the City of Bartlett's financial statements for the fiscal year ended June 30, 2021. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the City of Bartlett was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the compliance report section of the Annual Comprehensive Financial Report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The City of Bartlett's MD&A can be found immediately following the report of the independent auditors.

Profile of the Government

The City of Bartlett, incorporated on December 13, 1866, is located in Shelby County in the southwestern part of the state and is currently celebrating its 155th year of operations during the 2021 calendar year and 2022 fiscal year (FY). The City currently occupies a land area of 32.30 square miles and serves an estimated population of 59,102. The City is empowered by state statutes to levy a property tax on both real and personal properties located within its boundaries. It is also empowered by state statute to extend its corporate limits by annexation, either by resolution for annexation by referendum or resolution by referendum by owners' consent.

The City of Bartlett operates under a private act charter amended by the state legislature in 1993 and is authorized by charter and state law to operate a municipal school district. Policy-making and legislative authority are vested in a Board of Mayor and Aldermen (BMA) consisting of the Mayor and six Aldermen. The Board, among other things, is responsible for passing ordinances, adopting the budget. The Mayor is responsible for carrying out the policies and ordinances of the Board, for overseeing the day-to-day operations of the government, and for appointing the heads of the various departments with confirmation of the BMA. The Board of Mayor and (Six) Aldermen are elected to four-year terms by popular vote. Three of the six aldermen on the Board are elected for staggered terms every two years.

The City provides a full range of municipal services including ambulance, police and fire services, streets and drainage construction and maintenance, solid waste collection, cultural and recreational programs, library services, planning and zoning, and administrative services. In addition, the City provides water and sewer utility system operating under an Enterprise Fund concept with user charges established by the BMA to ensure adequate coverage of operating expenses and retirement of outstanding debt.

The Bartlett City Board of Education provides K-12 education to students within the jurisdiction of the City of Bartlett. The city school system is part of the Government of Bartlett, Tennessee and is reported as a blended component unit and special revenue fund in the City's Annual Comprehensive Financial Report. The Bartlett City Board of Education was created via state statute and local public referendum in the fall of 2013. School enrollment is made up of students residing within the corporate limits of the City and has been in operation for six years. Bartlett city municipal school system has the highest enrollment of students of all the municipal schools systems in Shelby County. Our superintendent recently received the "Superintendent of the Year Award", and the school system is judged a Tennessee Department of Education Exemplary District. The Bartlett City Board of Education developed plans in FY2017 to build a new high school. The City's Board of Mayor and Aldermen approved this effort and issued \$44 million in general obligation bonds in October 2017 to help finance the project. Construction of the high school was completed during the summer of 2021.

The Memphis Light, Gas and Water Division of the City of Memphis provide electric and natural gas distribution to the Bartlett service area. The City of Memphis provides treatment of sewage collected by most of the City of Bartlett's sewage system. The Memphis Area Transit Authority provides scheduled bus service throughout the City. These entities do not meet the established criteria for inclusion in the reporting entity and are not included in this report.

The City administration annually prepares a plan of services for the upcoming fiscal year and the estimated cost of providing those services. All department heads of the City of Bartlett are required to submit requests for appropriation to the Finance Director. Initial requests are reviewed by the Mayor, Chief Administrative Officer, and finance staff. The resulting plan is then reviewed by the Board of Mayor and Aldermen and formally adopted by the passage of a budget ordinance on three separate readings. The ordinance is adopted by fund, function (e.g., public safety) and department (e.g., police). Department heads may make transfers of appropriations within their department. Transfers of appropriations between departments require the approval of a budget amendment by the BMA. Strict budgetary compliance is maintained by the automated accounting system to assure effective fiscal management and accountability. All requests for purchases are checked by the budgetary control system to assure that funds are available. Purchase orders and contracts are encumbered prior to release to vendors. The system controls are maintained within cost center levels and are set up within the Personnel, Operations, and Capital categories. Budget-to-actual comparisons are provided in this report for each major fund and individual governmental funds for which an appropriation budget has been adopted.

Factors Affecting Financial Condition

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the City operates.

Local economy

During the fiscal year ended June 30, 2021, the City of Bartlett expected a contraction in the local economy due to the onset of the novel coronavirus (COVID-19) and pandemic in March 2020. With the safer-at-home mandate nationally as well as locally, many businesses were forced to close temporarily resulting in a stagnant economy for the remainder of the fiscal year. Many of the "essential" businesses were allowed to remain open which continued to generate local sales tax and business tax. However, retail businesses such as theaters and restaurants remained closed for weeks and often for months, causing significant revenue shortfalls in the City's revenue from these revenue streams. However, the state and local economy rebounded with strong sales from large companies such as Lowes, Sam's, Walmart, and online

vendors such as Amazon and other internet companies. The City currently has a state certified population of 56,488, making it the tenth largest city in Tennessee. Current population estimates show Bartlett with 59,102 residents. The city receives state shared revenues on a per capita basis from state sales tax, state beer tax, special petroleum tax, gasoline and motor fuel tax, and TVA in lieu of taxes.

Bartlett has consistently been ranked among the best livable communities in the nation based on size with such accolades as; best cities for home ownership, safest cities, cities on the rise, best sports cities, and best small cities to move to. Within a ten mile radius of the intersection of I-40 and Germantown Parkway are over 15,000 businesses, 225,000 employees and 150,000 households. The average age is 37 with an average household income of just over \$80,000. Because of the business and retail mix coupled with the operation of its municipal school system, Bartlett is a favored choice for families moving into the northeast Shelby County. Housing starts in the past five years has averaged 108 new residential permits per year with an average valuation of \$25.4 million per year. Current housing is at a premium due to the very successful Bartlett City School System. There is also a pent-up demand for housing after the last few years of stagnant growth caused primarily by the COVID pandemic. As a result, there is a high demand for affordable living in Bartlett due to its award-winning school system and the construction of its new high school. The City also recently adopted an amendment to its zoning regulations that will allow mixed-use commercial and residential development which has become popular in fast growing cities in Tennessee. A proposal for development of property in Bartlett using this mixed-use option is currently under consideration.

Evidence of Bartlett's workforce reliability and skills level is the growth of the medical device industry over the past 20 years. Today, Bartlett can rightfully claim to be the epicenter of the Memphis medical device industry, which has the second largest concentration of orthopedic manufacturers in the nation. This industry is reliant on a skilled workforce operating highly sophisticated machinery. Bartlett City Schools recognized the need to offer diverse career paths and has developed a very ambitious program that encourages students to pursue career training opportunities, especially CNC machining - thus complimenting the medical device industry's need for a sustainable pipeline of skilled workers.

The Greater Memphis Medical Device Council assisted in working with the State of Tennessee to bring a 48,000 square foot campus of the Tennessee College of Applied Technology (TCAT) to Bartlett. The facility is located at the northwest corner of Appling Road and Brother Boulevard and will open for enrollment in the fall of 2021. Bartlett High School currently has a dual enrollment program with the Tennessee College of Applied Technology (TCAT) for CNC training. The facility has been dubbed the "Graduate School of Technical Education" and will provide high paying technical jobs for area students.

If evidence of sustained state and local sales tax is a measure of economic resiliency, the state and City of Bartlett have weathered the COVID-19 pandemic during the current fiscal year. Retail sales in the fiscal year and current calendar year show significant growth over the prior year with overall sales tax growth of 16.5% from FY2020 to FY2021. During the fiscal year 2021 the City issued 38 permits for new single family residence structures with a value of \$11.1 million for an average of slightly over \$293,300 per residence. The City also issue 87 permits for commercial construction valued at \$26.7 million. During fiscal year 2021 the city issued 171 new business licenses and 1,441 renewals for various retail startups in Bartlett as compared to 123 new licenses issued in FY2020. The average household income in Bartlett is in excess of \$80,000 and the city is expected to continue to be the retail center of north Shelby County.

Memphis Record Pressing has announced a \$21.5 million expansion with 172 new jobs in the Bartlett Industrial Park. A Tesla Service Center has opened for a closed car dealership on North Germantown Parkway in Bartlett. Pinnacle Bank has recently opened a branch bank location on Kirby Whitten Road, providing another financial institution for area residents. SOMAVAC Medical Solutions is considering a start-up company in Bartlett. The company provides post-surgery pumps for out-patient use. LINCOTEK Medical Systems is expanding its operations in the Bartlett area and will double its manufacturing footprint to about 25,000 square feet. This company produces products in the orthopedic, trauma, spine, and dental markets. The City continues to work with its retail consulting firm based in Birmingham. The firm provides market analysis, strategic planning, and retail recruitment services. This group has been successful in bringing a number of retail establishments and restaurants to the City. Bartlett is also the location of property listed by the Tennessee Department of Economic Development as an "Economic Development Certified Site", which is an attractive site for prospective companies. The City feels it is well-positioned for future corporate and retail growth.

Long term capital improvements planning

The Board of Mayor and Aldermen adopt a Capital Improvements Program (CIP) each year. This is a five-year plan for capital expenditures to replace and improve the City's infrastructure and equipment. The program is reviewed and

updated annually to revise project cost estimates and available revenue sources. Funding for capital improvement projects in the CIP is generally provided through issuance of general obligation and revenue bonds. The City issued \$10,789,334 million in capital outlay notes in FY2021 for the City's FY2021 CIP projects. This included \$8 million for construction of Bartlett High School, \$2,789,334 for street overlay and maintenance. Highlights of the CIP program for fiscal years 2022-2026 were:

- Road, Street, and Drainage improvement projects totaling \$30.1 million to improve access and traffic flow in the City. \$3.2 million of this amount will be for the widening and construction of Old Brownsville West highway; \$4.25 million will be used for overlay of Elmore, St. Elmo, Yale Road, and Brunswick Road while \$14.25 million will be devoted to city wide paving projects.
- Water and Sewer improvements and upgrades totaling \$5.53 million which includes sewer line extensions for Hatch Lane Eagle's Nest, Westbrook Sewer Extension, an upgrade to the City's sewer plant #2, and sewer lines in annexation areas.
- Public safety buildings, parks improvements, vehicles and equipment including police cars, ambulances and fire trucks totaling \$11.1 million. Major projects in this category include \$1.8 million in fire equipment, and \$4.66 million in parks and recreation facilities and equipment.
- The CIP includes \$24.1 million in General Obligation Bonds and \$5.3 million in capital outlay notes to fund these projects.

Relevant financial policies

The City of Bartlett has adopted a comprehensive fund balance policy and debt management policy. Components of these policies provide a useful guide to financial operations and debt issuance. The City has utilized the municipal bond market almost exclusively for its capital funding needs while recognizing the opportunities to obtain lower interest capital note funding through the Tennessee Municipal Bond Fund. All debt issued is within the parameters of the adopted debt limits as specified in the Board of Mayor and Aldermen's debt management policy.

The City's fund balance policy provides that fund balances will be used prudently and conservatively to fund one-time expenditures and stabilize the property tax rate. The fiscal year 2022 General Fund budget does not propose to use any fund balance to offset expenditures. The budget also includes the use of \$2.2 million in fund balances of its special revenue funds including a planned use of \$2.0 million in the Bartlett City School Fund. The City's Utility Fund will use \$859,852 to balance its cash budget for FY2022. The City ended the 2021 fiscal year with over \$34.3 million in General Fund balance. The Special Purpose School Fund ended FY2021 with a fund balance of \$39.6 million.

Temporarily idle cash during the year was deposited in the State of Tennessee Local Government Investment Pool (LGIP). LGIP is operated by the State of Tennessee for the benefit of local government entities and provides fully collateralized deposits at competitive interest rates. The City also takes advantage of an interest bearing sweep account at its main banking institution to generate interest income.

Major initiatives

During the year ended June 30, 2021, the City made \$27.375 million in capital improvement expenditures. The Bartlett school system incurred \$13.4 million of this expenditure for renovation and construction of a new high school and other small capital projects. The City's capital projects fund incurred the remaining \$11.9 million in costs including \$6.7 million in city wide overlay and other engineering projects, \$1.0 million on park projects, \$273,780 on public safety and public works vehicles and equipment. One major initiative included the rehabilitation of the Bartlett Blvd. Overpass, with a cost of \$1.6 million. Another major initiative was the completion of a new City Shop, scheduled to be completed in FY2022. Costs to date for the shop is over \$5.1 million. Once complete the city will have a state-of-the art facility for the maintenance and repair of all city vehicles and equipment. The Board of Mayor and Aldermen continue to recognize the need for family-oriented recreation facilities. A ribbon cutting for the new Bartlett Pickleball Courts took place in June 2021, officially opening the new facility for Bartlett area pickleball enthusiasts. Another initiative completed during the fiscal year was the opening of the A. Keith McDonald Pavilion at W.J. Freeman Park in Bartlett. The structure will be the new home of the Bartlett Farmers Market as well as other events during the year. The City has over \$9.6 million in budgeted but not spent capital projects funds for major initiatives such as Old Brownsville West construction and city-wide overlay projects. City hall renovations are expected to continue with plans to spend up to \$178,000 over the next three years.

The Board of Mayor and Aldermen
City of Bartlett, Tennessee
December 17, 2021

Improvements to the City's roadways remain a major initiative for both short-term and long-term financing. The City has proposed \$14.2 million in city-wide overlay projects in the next five years in addition to the improvements to Old Brownsville West and Brother-Yale arteries.

Long term financial planning

The City's bond ratings were affirmed as Aa1 by Moody's and AAA by Standard & Poor's rating agencies in September 2021. On October 17, 2021, the City issued \$4,960,000 in general obligation improvement and refunding bonds to fund the various capital improvement projects including the FY2021 budget. Part of the issue was used to refund \$395,000 in Water and Sewer Revenue Bonds, Series 2007; \$455,000 in Water and Sewer Revenue Bonds, Series 2009; and \$1,190,000 in General Obligation Refunding and Improvement Bonds, Series 2010. These bonds were refunded in November 2021, using the escrow deposit of \$2,061,025 at U.S. Bank. The City's CIP program calls for issuance of \$24.1 million in G.O. Bonds over the next 5 years. The City will use short-term capital outlay notes to fund \$5.2 million in equipment needs for the same period.

Awards and Acknowledgements

Awards: The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Bartlett for its Annual Comprehensive Financial Report (ACFR) for the fiscal year ended June 30, 2020. This was the 32nd consecutive year that the City has received this prestigious award. In order to be awarded a Certificate of Achievement, a government unit publishes an easily readable and efficiently organized Annual Comprehensive Financial Report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current Annual Comprehensive Financial Report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to GFOA to determine its eligibility for another certificate.

In addition, the City also received the GFOA Distinguished Budget Presentation Award for the 20th straight year for its annual budget document for the fiscal year beginning July 1, 2020. In order to qualify for the Distinguished Budget Presentation Award, the City's budget document was judged to be proficient in several categories, including as a policy document, a financial plan, an operations guide, and a communications device. The annual budget document dated July 1, 2021, for fiscal year 2022 has been submitted to the GFOA for review and it is anticipated that it will also receive this award.

Acknowledgement: The preparation of this ACFR could not have been accomplished without the efforts and dedicated services of the entire staff of the finance department throughout the fiscal year. I would like to express my appreciation to all of the members of the department who assisted and contributed to this report, in addition to the City's independent certified public accountants, Watkins Uiberall, PLLC. Credit also must be given to the Mayor and Board of Aldermen for their support for maintaining the highest standards of professionalism in the management of the City's finances.

Respectfully submitted,



Dick Phebus
Director of Finance



Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**City of Bartlett
Tennessee**

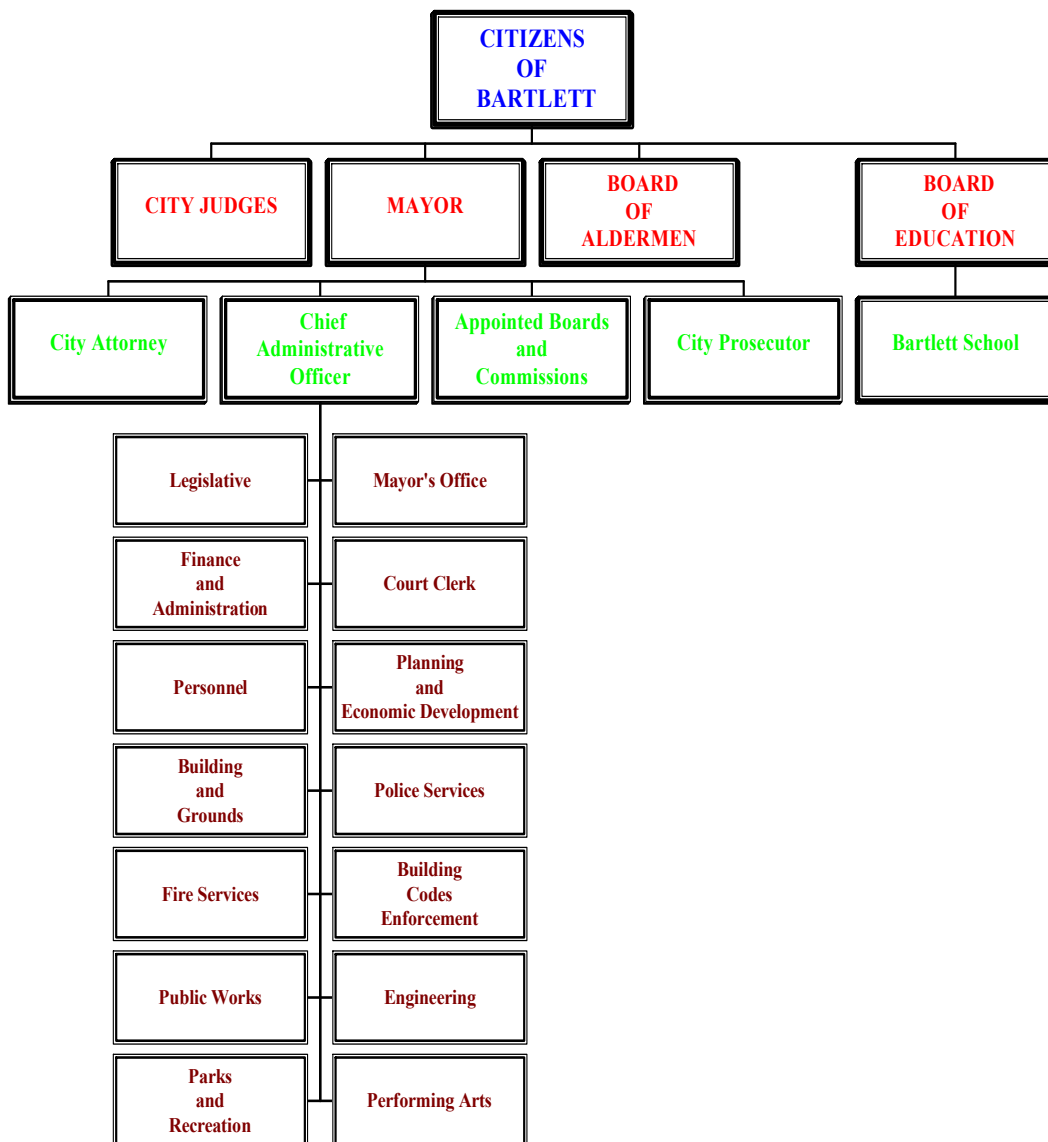
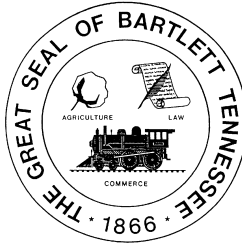
For its Comprehensive Annual
Financial Report
For the Fiscal Year Ended

June 30, 2020

Christopher P. Morill

Executive Director/CEO

CITY OF BARTLETT, TENNESSEE
ORGANIZATION CHART
June 30, 2021



CITY OF BARTLETT, TENNESSEE
CITY AND BOARD OF EDUCATION OFFICIALS
June 30, 2021

MAYOR

A. Keith McDonald (2022*)

ALDERMEN

Jack Young, Vice Mayor (2024*)
W.C. (Bubba) Pleasant, Register (2022*)
David Parsons (2022*)
Emily Elliott (2022*)
Bobby Simmons (2024*)
Kevin Quinn (2024*)

CITY OFFICIALS

Chief Administrative Officer Mark S. Brown
City Attorney Edward McKenney Jr.
Director of Finance..... Dick Phebus**
Director of Personnel Ted Archdeacon
Director of Planning and Economic Development..... Kim Taylor
Director of Police Services..... Jeff Cox
Director of Fire Services Terry Wiggins
Director of Code Enforcement Jim Brown
Director of Public Works Mike Adams
Director of Engineering / City Engineer Rick McClanahan
Director of Parks and Recreation..... Shan Criswell
Director of the Bartlett Performing Arts Center..... Michael Bollinger
Director of Community Relations Debbie Gelineau
Court Clerk..... Bill Lloyd

BOARD OF EDUCATION OFFICIALS

Chairman Bryan Woodruff
Vice-Chairman David Cook
Board Member Erin Berry
Board Member Brad Ratliff
Board Member Shirley Jackson

BOARD OF EDUCATION ADMINISTRATION

Superintendent..... David Stephens
Chief Financial Officer..... Teresa Winter**

* Date elected term expires

** Designated CMFO

FINANCIAL SECTION

INDEPENDENT AUDITOR'S REPORT

To the Mayor and Board of Aldermen of the
City of Bartlett, Tennessee:

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, the statements of budgetary comparison for the general fund and general purpose school fund, and the aggregate remaining fund information of the City of Bartlett, Tennessee, (the "City") as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, the statements of budgetary comparison for the general fund and general purpose school fund, and the aggregate remaining fund information of the City of Bartlett, Tennessee, as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and required supplementary information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Bartlett's basic financial statements. The introductory section, combining and individual fund financial statements and schedules, supporting schedules, and statistical information section, are presented for purposes of additional analysis and are not a required part of the financial statements.

The combining and individual fund financial statements and schedules, and supporting schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements and schedules, and supporting schedules are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 17, 2021 on our consideration of the City of Bartlett's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City of Bartlett's internal control over financial reporting and compliance.



Memphis, Tennessee
December 17, 2021

MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the City of Bartlett, Tennessee (the City), we offer readers of the City's financial statements this narrative overview and analysis of the financial activities of the City for the fiscal year ended June 30, 2021. We encourage readers to consider the information presented here in conjunction with additional information that is furnished in the letter of transmittal and notes to the financial statements.

Financial Highlights

- The assets and deferred outflows of the City exceeded its liabilities and deferred inflows at the close of the most recent fiscal year by \$342,385,927 (net position). Of this amount, (\$22,514,101) (unrestricted net position) resulting primarily from increases in liabilities related to pensions and OPEB liability.
- The City's total net position increased by \$11,983,780. Net position for governmental activities increased by \$11,939,522 while net position for business activities decreased by \$75,742. While capital assets increased by \$7,151,389, due mostly to construction in progress, other assets also increased by \$13,443,679. Deferred outflows decreased by \$5,610,744. Total liabilities decreased \$13,641,283 and deferred inflows increased by \$16,581,827.
- At June 30, 2021, the City's governmental funds reported combined ending fund balances of \$90,648,456 an increase of \$7,849,495 in comparison with the prior year. Approximately 88.85% of this amount is available for spending at the government's discretion (committed, assigned or unassigned fund balance). At June 30, 2021 unassigned fund balance for the General Fund was \$19,665,955, or 34.18% of General Fund expenditures.
- The City's total debt increased by \$1,046,084 (1.00%) during the current fiscal year. The City did not issue any G.O. debt; however, the City issued \$10,789,334 in Capital Outlay Notes and direct borrowing. The City paid down \$5,317,000 in existing general obligation bonds and water revenue bonds plus \$1,702,000 in capital notes and \$1,534,713 in capital lease obligations in FY2021.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the City of Bartlett's basic financial statements. The City's basic financial statements consist of three components: 1.) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements: The *government-wide financial statements* are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business.

The government-wide financial statements are:

- **Statement of Net Position** -- presents information on all of the City's assets and deferred outflows and liabilities and deferred inflows, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial net position of the City is improving or deteriorating.
- **Statement of Activities** -- presents information showing how the City's net position changed during the most recent fiscal year. All current year revenues and expenses are taken into account regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused leave).

Both of the government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (*governmental activities*) and other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the City include general government, public safety, public works, parks and recreation, performing arts center, recreation center, education, and interest on long-term debt. The business-type activities of the City include the operations of the water and sewer facilities.

The government-wide financial statements also include the operations of the Bartlett City Schools which are not considered legally separate for reporting purposes.

The government-wide financial statements can be found on pages 23-24 of this report.

Fund financial statements: A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds -- Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City maintains twenty individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, the School General Purpose Fund, the Capital Projects Fund, and the Education Capital Fund, all four of which are considered to be or designated as major funds. Data for the other sixteen funds is combined into a single column with individual fund data for each of these non-major governmental funds provided in the form of combining and individual fund statements elsewhere in this report.

The City of Bartlett adopts an annual appropriation budget for its general, special revenue and debt service funds. A budgetary comparison statement has been provided for the General Fund, General Purpose School Fund, Capital Projects Fund, and Education Capital Fund (all major funds) to demonstrate compliance with these budgets.

The basic governmental fund financial statements can be found on pages 25-43 of this report.

Proprietary funds -- Services for which the City charges customers a fee are generally reported in proprietary funds. Proprietary funds, like the government-wide statements, provide both long-term and short-term financial information. The City maintains two different types of proprietary funds: enterprise funds and internal service funds.

- Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements, but provide more detail and additional information, such as cash flow analysis. The City uses enterprise funds to account for its Water and Sewer activities.
- Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City uses internal service funds to account for its health insurance and worker's compensation services. Because both of these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The business-type activity related to the Water and Sewer Fund is presented in a single column of the proprietary fund financial statements.

The governmental activities of the internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in the report.

The basic proprietary fund financial statements can be found on page 44-46 of this report.

Fiduciary funds -- Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statement because the resources of

those funds are not available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on page 48-49 of this report.

Notes to the financial statements: The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 50-107 of this report.

Other Information: In addition to the basic financial statements and accompanying notes, this report also presents required supplementary information. The required supplementary information (RSI) provides additional information regarding the City's other post-employment benefits (OPEB), the employee retirement system funding progress, the employee retirement system employer contributions, and bonds of principal officials.

Combining and Individual Fund Statements and Schedules: Combining schedules provide detail in connection with non-major governmental and internal service funds referred to earlier. Individual fund statements provide greater detail for the General Fund. Combining and individual fund statements and schedules can be found on pages 107-148 of this report.

Statistical Information: The statistical section, found on pages 148-172, presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information indicates about the City's overall financial health.

Government-wide Financial Analysis

Net Position: Net position may serve over time as a useful indicator of a government's financial position. In the case of the City, assets and deferred outflows exceeded liabilities and deferred inflows by \$342,385,927 at the close of the most recent fiscal year, an increase of \$11,863,780, or 3.59 percent, from last year.

The largest portion of the City's net position (\$348,073,351) reflects its net investment in capital assets (e.g., land, buildings, machinery and equipment). The City uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities.

Condensed Statement of Net Position

	Governmental Activities		Business-Type Activities		Total	
	2021	2020	2021	2020	2021	2020
Current and other assets	\$ 148,446,640	\$ 135,101,578	\$ 13,631,410	\$ 13,532,793	\$ 162,078,050	\$ 148,634,371
Capital assets	359,956,207	352,089,808	65,076,060	65,791,070	425,032,267	417,880,878
Total assets	508,402,847	487,191,386	78,707,470	79,323,863	587,110,317	566,515,249
Deferred outflows of resources	43,790,217	49,273,041	2,098,735	2,226,655	45,888,952	51,499,696
Long-term liabilities outstanding	200,117,043	214,729,611	10,378,360	11,228,703	210,495,403	225,958,314
Other liabilities	15,382,641	12,435,726	554,084	1,499,371	15,936,725	13,935,097
Total liabilities	215,499,684	227,165,337	10,932,444	12,728,074	226,432,128	239,893,411
Deferred inflows of resources	62,336,176	46,881,408	1,845,038	717,979	64,181,214	47,599,387
Net position:						
Net Investment in Capital Assets	288,441,773	279,366,819	59,631,578	59,338,672	348,073,351	338,705,491
Restricted	16,765,508	14,235,414	61,169	10,716	16,826,677	14,246,130
Unrestricted	(30,850,077)	(31,184,551)	8,335,976	8,755,077	(22,514,101)	(22,429,474)
Total net position	\$ 274,357,204	\$ 262,417,682	\$ 68,028,723	\$ 68,104,465	\$ 342,385,927	\$ 330,522,147

An additional portion of the City's net position (4.91%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net position was a negative (\$22,514,101). This is

made up of \$8,335,976 that may be used to meet the government's ongoing obligations to citizens and creditors for Business-Type Activities. Governmental activities resulted in a negative \$30,850,077 unrestricted net position due primarily to increases in liabilities and deferred inflows of resources for pension and OPEB liability.

At June 30, 2021, the City is able to report positive balances in two of the three categories of net position for the government as a whole. The City maintains a practice of providing adequate reserves for payment of debt service and capital projects while funding current operations with current revenue sources.

Changes in Net Position: Governmental activities increased the City's net position by \$11,939,522 while Business-type activities decreased the City's net position by \$75,742 resulting in a net increase of \$11,863,780. Key elements of this increase are as follows:

- Additions to net position resulted partially from an increase in cash and investments of \$13,443,679 and increases in capital assets of \$7,151,389. A decrease in deferred outflows of resources of \$5,610,744 contributed to the overall increase in total assets and deferred outflows of \$14,984,324. This increase was added to by increases in liabilities and deferred inflows of resources of \$3,120,544. Liabilities decreased by \$13,461,283 largely due to increases in pension and OPEB liability and increases in long-term liabilities. Deferred inflows increased \$16,581,827 also due to increases related to pension.
- A change in accounting principle increased net position \$2,128,913 in governmental activities over the prior year. Former agency funds were moved to the general fund to be in compliance with GASB 84-Fiduciary Activities.
- Decrease in net position for business-type activities of \$75,742 mostly due to increases in deferred inflows of resources related to OPEB.
- Depreciation expense of \$13,964,050 in governmental activities and \$2,623,970 in business-type activities was also a factor in the overall change in net position. Of the \$13,964,050 depreciation in governmental activities, \$6,399,536 was from education activities.

	Condensed Statement of Activities					
	Governmental Activities		Business-Type Activities		Total	
	2021	2020	2021	2020	2021	2020
Revenues						
Program Revenues:						
Charges for Services	\$ 17,463,623	\$ 18,596,123	\$ 9,484,114	\$ 9,285,812	\$ 26,947,737	\$ 27,881,935
Operating grants and contributions	67,798,375	57,545,919	-	-	67,798,375	57,545,919
Capital grants and contributions	7,651,497	8,538,604	887,735	541,088	8,539,232	9,079,692
General Revenues:						
Local taxes	83,086,028	78,511,518	-	-	83,086,028	78,511,518
Intergovernmental	7,139,019	6,463,739	-	-	7,139,019	6,463,739
Interest on investments	301,019	723,206	12,903	110,729	313,922	833,935
Other	982,569	204,946	45,729	71,424	1,028,298	276,370
Total revenues	184,422,130	170,584,055	10,430,481	10,009,053	194,852,611	180,593,108
Expenses						
General government	7,942,652	9,457,124	-	-	7,942,652	9,457,124
Public safety	32,669,080	34,869,812	-	-	32,669,080	34,869,812
Public works	22,690,083	22,445,292	-	-	22,690,083	22,445,292
Parks and recreation	7,278,762	5,745,030	-	-	7,278,762	5,745,030
Performing arts center	668,521	756,159	-	-	668,521	756,159
Recreation center	-	1,556,782	-	-	-	1,556,782
Education	101,124,375	97,342,298	-	-	101,124,375	97,342,298
Interest on long-term debt	2,821,302	2,711,546	-	-	2,821,302	2,711,546
Water and sewer	-	-	9,922,969	8,770,780	9,922,969	8,770,780
Total expenses	175,194,775	174,884,043	9,922,969	8,770,780	185,117,744	183,654,823
Changes in net position before transfers	9,227,355	(4,299,988)	507,512	1,238,273	9,734,867	(3,061,715)
Transfers	583,254	590,534	(583,254)	(590,534)	-	-
Change in net position	9,810,609	(3,709,454)	(75,742)	647,739	9,734,867	(3,061,715)
Net position, June 30, 2020, as originally reported	262,417,682	266,127,136	68,104,465	67,456,726	330,522,147	333,583,862
Change in accounting principle	2,128,913	-	-	-	2,128,913	-
Net position, June 30, 2020, as restated	264,546,595	266,127,136	68,104,465	67,456,726	332,651,060	333,583,862
Net position, June 30, 2021	\$ 274,357,204	\$ 262,417,682	\$ 68,028,723	\$ 68,104,465	\$ 342,385,927	\$ 330,522,147

Governmental Activities: Current fiscal year revenues and transfers in for the City's governmental activities were \$185,005,384 compared to \$171,174,589 last year. Expenses for the same period were \$175,194,775 compared to \$174,884,043 last year.

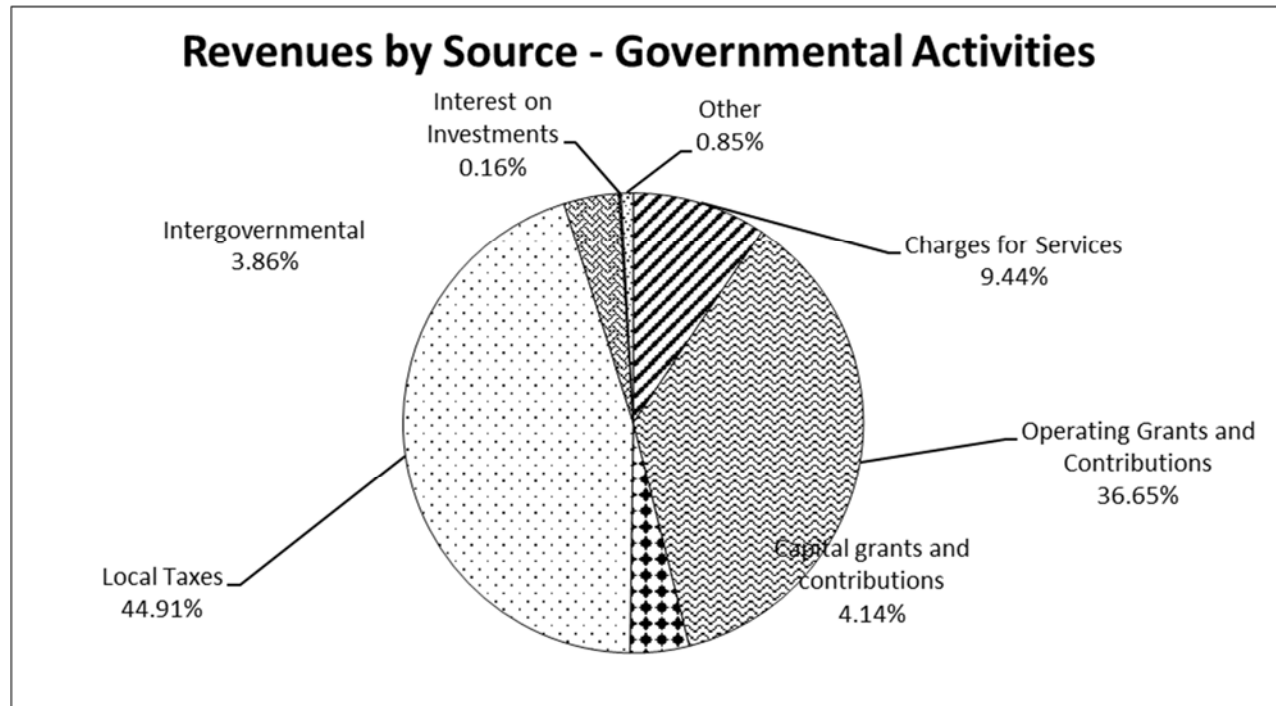
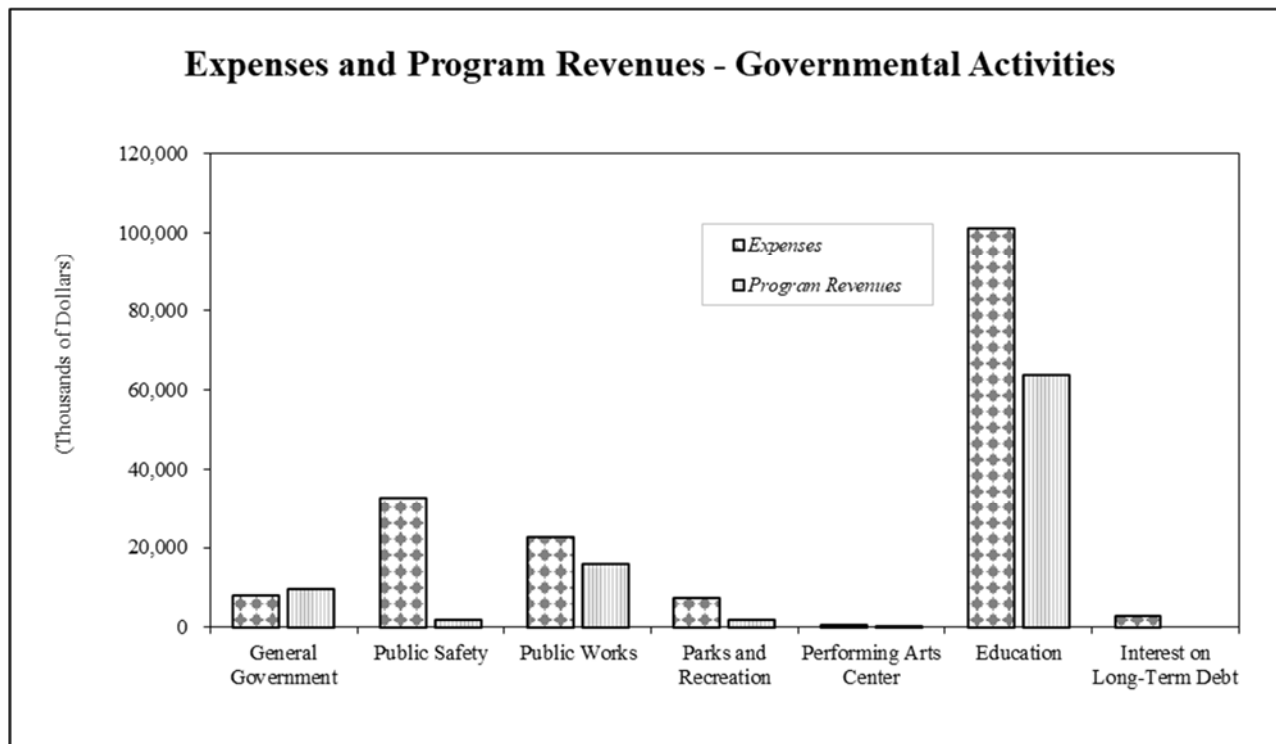
General and program revenue experienced a mixture of increases and decreases for the year; most notable of which are discussed below.

- The single largest source of governmental activity revenue was local taxes, increasing \$4,411,972 from FY2020 to \$82,923,490 in FY2021. Operating grants and contributions, the second largest revenue source, increased \$8,820,074 to \$66,365,993 in FY2021. Education operating grants and contributions amounted to \$59,412,728 of this amount.
- Capital grants and contributions was \$7,651,497 in FY2021 with education activities receiving \$2,604,588 or 34.01% of this amount.
- Local taxes increased \$4,411,972 during the year. Property taxes collections were down \$98,627 while local sales taxes increased \$4,313,020 and other taxes were up \$197,579.
- The City's portion of state intergovernmental revenue increased by \$675,280, reflecting continued revenue growth at the state level. Investment income decreased \$422,187. The interest rates for authorized investments fell during FY2021 resulting in this decrease.

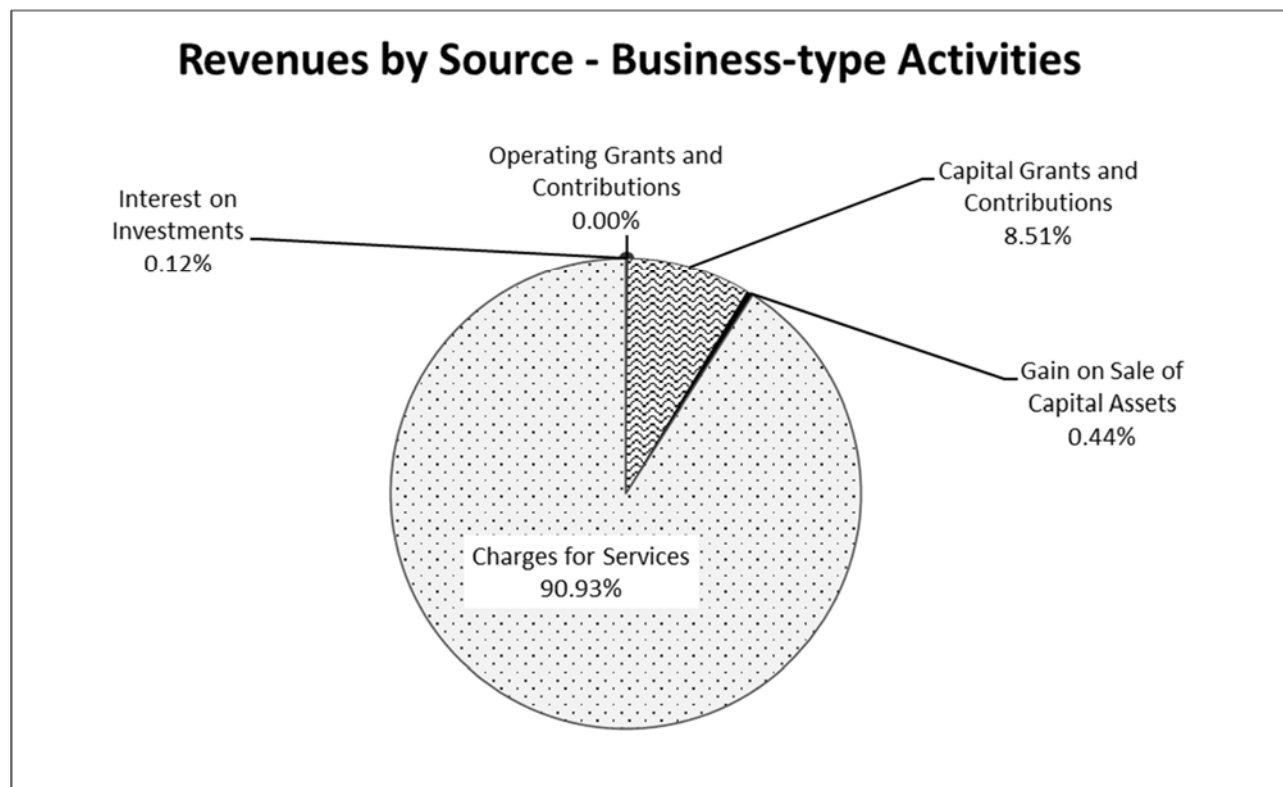
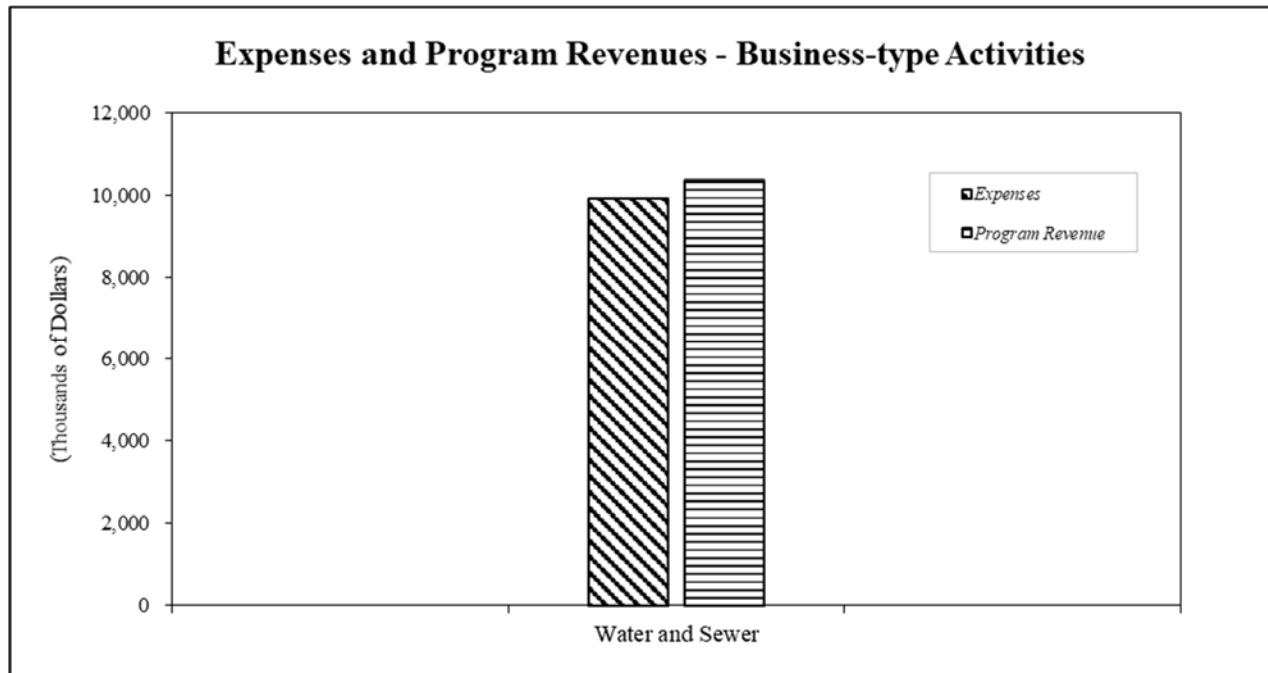
Each area of program revenues is discussed below.

- COVID-19 pandemic closures resulted in charges for services decreasing \$1,132,500 from the previous year due to decreases in general government charges and reductions in parks and recreation charges and recreation fees. Education charges were down over \$1.7 million from previous year due to decreased lunch fees caused by COVID closures at area city schools.
- Operating grants and contributions increased \$8,820,074. Education operating grants from the State of Tennessee to the Bartlett City School System increased \$4,221,144. Operating grants to the City General Fund increased \$4,411,385 over prior year due to contributions from CARES Act funding of \$3,024,400 and \$1,338,990 from State of Tennessee grant funds.
- Capital grants and contributions were \$887,107 less than the previous year. The Bartlett City School System received \$2,604,588 in education grants from Shelby County, a decrease of \$4,482,644 from the prior year.

Expenses in governmental activities increased \$214,259 from the prior year. Major contributors were education increases of \$3,685,604 and parks and recreation increases of \$1,533,732. However, general government, public safety, and recreation center expenses decreased a total of \$5,271,986 from prior year. Other primary governmental activities expenses in five additional categories accounted for the remaining increases of \$266,909.



Business-type activities: Business-type activities decreased the City's net position by \$75,742. Program revenues increased from prior year by \$544,949 while other general revenues decreased by \$123,521. Expenses and transfers were \$1,144,909 more than the previous year resulting in a negative change in net position of \$723,481 from prior year. Net position at June 30, 2021 for business-type activity was \$68,028,723.



Financial Analysis of the Government's Funds

As noted earlier, the City uses fund accounting to help control and manage money for particular purposes or to ensure and demonstrate compliance with finance-related legal requirements. The following provides a more detailed analysis of the City's funds.

Governmental funds: Governmental funds focus on providing information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$90,648,456, an increase of \$7,849,495, in comparison with the prior year. Approximately 10.77% of this amount (\$9,767,319) constitutes restricted fund balance mostly due to capital project fund, solid waste fund, and drug enforcement fund restrictions while 17.5% (\$15,879,329) constitutes unassigned fund balance, which is available for spending at the government's discretion. Committed fund balance at June 30, 2021 was \$39,605,795 which includes a stabilization amount of \$12,963,864 for the General Fund equal to 20% of next fiscal year budgeted expenditures plus \$1,000,000 emergency funds and \$3,621,963 for debt service fund expenditures. The General Purpose School Fund also had \$21,482,209 in committed fund balance for existing capital projects. Governmental funds reported positive ending fund balances with the exception of the Schools Education Capital Project Fund which had a negative fund balance of \$3,786,626.

The General Fund is the chief operating fund of the City. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$19,665,955, while total fund balance reached \$34,338,106. Other categories of fund balance for the General Fund were non-spendable (\$153,792), restricted (\$95,607), committed (\$12,963,864) and assigned (\$1,458,888). Non-spendable includes inventories and prepaid items; restricted includes amounts constrained for a specific purpose such as police criminal seizures; committed includes amounts designated by the governing body for emergencies and contingencies described above; and assigned includes the use of General Fund reserves to satisfy current year encumbrances. As a measure of the General Fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 34.1% of total General Fund expenditures, while total fund balance represents 59.7% of that same amount.

The fund balance of the City's General Fund increased \$4,604,736 to \$34,338,106 during the current fiscal year. Key factors are as follows:

- Total revenues from taxes and other sources were up by \$7,591,332 or 14.2% over the previous year. Local sales tax revenue accounted for \$2,232,460 of this decrease. Intergovernmental revenues were up by \$675,280 over the previous year. These are revenues received from the State of Tennessee for sales, income, and other state imposed taxes and distributed back to cities on a prorated basis. Revenues from fines and forfeitures were up \$308,586 from prior year. Interest on investments decreased \$209,674 based on lower interest rates. Federal, state and other grants were \$4,610,864 in FY2021, an increase of over \$4.4 million due from federal CARES Act funding shared by Shelby County and \$1.3 million in State of Tennessee one-time grants used to offset certain revenue losses due to the COVID-19 pandemic. Total revenues, transfers in and other financing sources were \$61,198,250 for the fiscal year.
- Expenditures for current activity in the General Fund decreased by \$1,016. General government and parks and recreations expenditures decreased by \$718,816 and \$339,956 respectively while public safety expenditures increased by \$786,550. Performing arts activities accounted for a decrease of \$101,288 in expenditures while public works expenditures were \$307,418 less than the previous year. Transfers out to other funds increased by \$2,831,306 over the prior year to \$8,345,089. General Fund transfers to the General Purpose School Fund amounted to \$2,346,019. The General Fund additionally transferred \$1,373,572 to the Capital Projects fund for equipment purchases and \$4,625,498 transfers to other non-major governmental funds. The Debt Service Fund received \$4,555,000 of total transfers. Total expenditures and uses of funds were \$56,647,560. A change in accounting principle added \$54,046 to the General Fund balance at year end. This resulted from reclassification of agency funds previously reported separately in Other Governmental Funds category.

The general purpose school fund focuses on providing educational instruction for students enrolled in the City's municipal school system. On June 30, 2021, the fund had a fund balance of \$39,651,694 all of which was restricted committed or assigned for educational purposes. During the year, the fund had revenues of \$85,632,000 from three major categories; Shelby County property taxes of \$24,084,768; local sales taxes brought in \$14,733,139; and intergovernmental revenue of \$45,156,071, which represents state of Tennessee education funding and Shelby County, Tennessee property and other tax allocations. Revenue from charges for services amounted to \$103,344; a reduction of 88% from the prior year due to pandemic related school closures. The fund had expenditures of \$81,884,506. Educational instruction accounted for \$79,716,129 while debt service principal and interest on capital lease amounted to \$2,167,317. Other financing sources and uses were comprised of transfers in from the City of Bartlett General Fund of \$2,346,019, and transfers from other non-major funds of \$270,801. Transfers out to other funds included \$2,355,274 to the school Education Capital Project Fund, \$1,000,000 to the City's Debt Service Fund for bond and interest payment on the City's 2017 Series general obligation bonds, and \$23,984 to other non-major governmental funds of the school system.

The capital projects fund focuses on revenues and expenditures for the acquisition, construction, and improvements of capital assets and infrastructure within the city. Revenues for the fund in FY2021 consisted of interest on investments of \$119,178 and miscellaneous receipts of \$1,982. Other finances resources consisted of \$10,789,334 from debt issuance and \$4,702,273 transfers in of \$1,373,572 from the General Fund and \$3,328,701 from other Non-Major Governmental Funds. Expenditures in capital projects fund totaled \$11,982,994, consisting of administrative projects, public safety and public works projects, city wide overlay projects, greenway projects, and parks and recreation projects. Transfers out of the capital projects fund totaled \$8,381,762, included \$8,000,000 from capital outlay note proceeds to the schools Education Capital Projects Fund to defray construction expenses for the new Bartlett High School; \$362,337 to the City's Debt Service Fund from interest earnings; and \$16,375 to the General Fund. The results of activity in the capital projects fund was a decrease of \$4,751,989 in fund balance to \$9,550,939 on June 30, 2021.

The education capital fund focuses on revenues and expenditures for the acquisition, construction, and improvements of capital assets for the Bartlett school system. Revenues for the fund in FY2021 consisted of \$2,604,588 state sales tax, income tax, and other taxes. Transfers in of \$8,000,000 were from capital outlay note proceeds from the capital projects fund. Additional transfers in of \$2,355,274 came from the General Purpose School Fund. Expenditures for education capital outlay projects totaled \$13,482,399 for construction of the new Bartlett High School and other capital projects during the year. The results of activity in the education capital fund were a decrease of \$522,537 in fund balance to a negative balance of \$3,786,626 on June 30, 2021.

Proprietary funds: The City's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. As the City completed the fiscal year its proprietary funds, which include a water/sewer enterprise fund and an internal service fund, had a combined net position of \$70,252,942.

Unrestricted net position for the Water and Sewer fund at the end of the year amounted to \$9,137,971. The total increase in net position for the Water and Sewer fund was \$92,213. Total change in net position of all business-type activities was a negative \$75,742. Other factors concerning the finances have already been addressed in the discussion of the City's business-type activities.

General Fund Budgetary Highlights

Differences between the original budget and the final amended budget in the General Fund can be briefly summarized as follows:

- The difference between the original and final budget for revenues increased by \$3,298,121. This was due to receipt of \$170,400 in state grants for certified police and firemen, a budgeted increase in local sales tax of \$104,825, a planned use of fund balance of \$3,018,896 to cover general fund expenditures, and \$4,000 in miscellaneous additional funding. The difference between the original and final budget for expenditures increased by \$1,061,330. General government budget increased by \$26,719 to provide for additional miscellaneous charges; public safety budget was increased by \$958,717 due to capital outlay increases in police, codes enforcement and ambulance services. Salary supplements received from the state of Tennessee increased the police, fire and ambulance service budgets by \$170,400. Parks and recreation increases totaled \$82,254. Other small increases and decreases to various expenditure categories made up the difference.

- The General Fund revenues were \$958,877 more than budgeted. The main contributors to this variance was due to an increase of \$2,860,098 in local taxes, an increase of \$1,376,019 in state shared taxes, a decrease of \$1,401,088 in charges for services, federal and state grants exceeding budgets of \$2,301,473 and a shortfall in interest earnings of \$219,386, and not requiring the use of \$4,846,104 in budgeted fund balance.
- General Fund expenditures were less than budgeted by \$3,602,122. The largest increase was in General Government of \$1,088,574 where all department saw actual expenditure reductions from budgeted amounts. Public Safety had an increase of \$947,279 while public works realized a budget variance of \$692,810. Parks and Recreation had an increase of \$647,476. Increases were also achieved in the Bartlett Performing Arts and Conference Center of \$225,983. The City's final budget projected a net decrease in fund balance of \$71,832. Actual operations resulted in net decrease in fund balance of \$4,550,690, a budget to actual decrease of \$4,622,522. A restatement of fund balance from FY2020 resulted in an additional increase of \$54,046.

Capital Asset and Debt Administration

Capital assets: The City's total capital assets (net of depreciation) for its governmental and business type activities as of June 30, 2021 amounts to \$425,032,257. This investment in capital assets includes land, buildings, improvements, equipment, vehicles, roads, highways, construction in progress, and other infrastructure. The total increase in City's capital assets for the current fiscal year was \$7,151,389. The largest increase in capital assets came from buildings due to the new high school being completed. Depreciation expense for the year was \$16,588,020; \$13,964,050 from governmental activities and \$2,623,970 from business-type activities.

Condensed Statement of Capital Assets (Net of Depreciation)						
	Governmental Activities		Business-Type Activities		Total	
	2021	2020	2021	2020	2021	2020
Land	\$ 13,508,542	\$ 13,442,051	\$ 1,475,223	\$ 1,475,223	\$ 14,983,765	\$ 14,917,274
Buildings	241,235,426	223,122,812	64,809	70,589	241,300,235	223,193,401
Improvements other than bldgs.	6,470,687	5,683,348	60,785,881	62,449,670	67,256,568	68,133,018
Equipment	4,492,447	9,029,747	619,535	483,704	5,111,982	9,513,451
Vehicles	7,271,344	8,622,839	371,127	404,206	7,642,471	9,027,045
Infrastructure	62,576,076	63,625,965	-	-	62,576,076	63,625,965
Construction in progress	24,401,685	28,563,046	1,759,485	907,678	26,161,170	29,470,724
Total	\$ 359,956,207	\$ 352,089,808	\$ 65,076,060	\$ 65,791,070	\$ 425,032,267	\$ 417,880,878

Governmental activities saw an increase of \$50,184,970 in construction in progress, acquisition of land, buildings, equipment, vehicles, and infrastructure during FY2021 with \$33,383,051 in retirements. Business-type activities saw an increase of \$2,027,325 capital asset acquisitions with \$144,784 in retirements. Additional information can be found in note 6 on pages 62-63 of this report.

Long-term debt: At the end of the current fiscal year, the City had total debt outstanding of \$105,506,267. Of this amount \$99,939,669 comprises debt backed by the full faith and credit of the government and capital outlay notes and capital leases and \$5,566,598 represents bonds secured primarily by a specified revenue source with a full faith and credit pledge.

Condensed Statement of Outstanding Debt General Obligation and Revenue Bonds						
	Governmental Activities		Business-Type		Total	
	2021	2020	2021	2020	2021	2020
General obligation bonds	77,096,920	\$ 81,963,700	\$ -	\$ -	\$ 77,096,920	\$ 81,963,700
Capital Outlay note	18,528,334	9,389,000	-	-	18,528,334	9,389,000
General Obligation note	3,040,965	3,649,158	-	-	3,040,965	3,649,158
Capital Lease	1,273,450	2,808,163	-	-	1,273,450	2,808,163
Revenue bonds	-	-	5,111,598	6,091,162	5,059,598	6,091,162
Revenue note	-	-	507,000	559,000	507,000	559,000
Total	\$ 99,939,669	\$ 97,810,021	\$ 5,618,598	\$ 6,650,162	\$ 105,506,267	\$ 104,460,183

The City's total debt increased \$1,046,084 or 1.0 percent during the current fiscal year. The City issued \$10,789,334 in capital outlay notes during the year to fund the FY2021 Capital Projects Program, with \$8,000,000 of this amount issued for school construction and renovations. There were no new issues of water and sewer revenue bonds or capital outlay notes for business-type activities. The City retired \$9,609,444 in debt through retirement of general obligation bonds, capital outlay notes, revenue bond payments, and capital lease payments.

The City maintains a "AAA" rating from Standard & Poor's and a "Aa1" rating from Moody's for general obligation debt and water and sewer revenue debt. The City maintains a good relationship with bond rating agencies and major investment institutions through disclosure of financial data with the Municipal Securities Rulemaking Board (MSRB) and its affiliated service Electronic Municipal Market Access (EMMA) site. The City has adopted a comprehensive debt management policy and continues to follow conservative and prudent fiscal policies and procedures.

Additional information on the City's long-term debt can be found at note 7 of the notes to the financial statements on pages 64-67 of this report.

Economic Factors and Next Year's Budgets and Rates

Factors considered in preparing the City's budget for the 2022 fiscal year are discussed fully in the budget document and include:

- The City uses conservative revenue forecasts for budgeting purposes. The primary source of funds remains property taxes. The potential impact of economic conditions in the area has been taken into consideration in projecting resources. The COVID-19 pandemic may continue to affect the city's revenue stream, especially in the areas of charges for services and court related revenue.
- Property tax revenues were projected to increase approximately 13.8% due to an overall increase in the tax base due to reappraisal and a property tax rate which exceeded the certified tax rate. The property tax rate for FY2022 is set at \$1.75 per hundred of assessed valuation. The housing market in Bartlett remains strong for existing residential properties; however commercial property values will likely be appealed for future years as the effects of COVID-19 filter through reappraisal.
- Sales tax and other state shared revenue are projected to show marginal growth. Current trends in sales tax collections may prove beneficial for the State and the City of Bartlett. Retail projections for growth in retail sales and consumer discretionary income in the region are optimistic but guarded depending upon the lingering effects of the COVID pandemic. Service levels in the General Fund in FY2022 project a 3.9% increase in total expenditures over FY2021. There are no increases in personnel positions for FY2022 although the budget does provide for a 4% cost of living increase and adjustments for police, fire, and ambulance salaries. Current service levels are maintained for special revenue funds with planned use of fund balances in State Street Aid, General Improvement, Drug Funds, Parks Improvement, and General Purpose School Fund.
- In FY2022, the City increased sewer minimum rates by \$1 each per customer per month to cover expected increased costs of operations. For FY2022, there is no planned increase in sanitation fees.
- Bartlett City schools have been in operation for six full years. A new high school is now completed with occupancy scheduled for fall of calendar 2021. A portion of the City's property tax revenues has been designated for the repayment of bond principal and interest on debt. The City will transfer \$4,555,000 to the Debt Service Fund for this purpose. Bartlett Municipal Schools budgets \$1,000,000 annually for retirement of school debt as well.
- The adopted budget for the Bartlett Municipal School System is \$92,225,753 in FY2022 and will require \$2.0 million from the General Purpose School Fund balance to fund its budget. The system operates 11 schools with projected enrollment of 8,300 students.
- The City adopted a General Fund operating budget of \$57.05 million for FY2022 which is a \$1.07 million increase from the FY2021 General Fund budget of \$55.98 million. There is no scheduled use of unassigned fund balance in FY2022.

On June 30, 2021, the fund balance in the General Fund was \$34,338,106 while the unassigned fund balance was \$19,665,955.

Requests for Information

This financial report is designed to provide a general overview of the City's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Finance Director, 6400 Stage Road, Bartlett, Tennessee 38134. The Annual Comprehensive Financial Report June 30, 2021, Fiscal Year 2021 and 2022 Budget Reports and other information about the City may be found on the City's website at www.cityofbartlett.org, as part of the City's commitment to transparency and our continuing usage of advancing technology and e-commerce.

CITY OF BARTLETT
TENNESSEE

BASIC FINANCIAL STATEMENTS

CITY OF BARTLETT, TENNESSEE
STATEMENT OF NET POSITION
June 30, 2021

	Primary Government		
	Governmental Activities	Business-Type Activity	Total
ASSETS			
Cash and cash equivalents	\$ 90,922,350	\$ 13,417,306	\$ 104,339,656
Receivables			
Taxes	31,025,583	-	31,025,583
Accounts receivable	3,741,056	998,955	4,740,011
Other	1,632,887	-	1,632,887
Less allowance for doubtful accounts	(3,137,074)	(68,059)	(3,205,133)
Due from other governments	12,750,261	-	12,750,261
Internal balances	801,929	(801,929)	-
Inventories	209,903	-	209,903
Prepaid items	133,931	23,968	157,899
Capital assets, not being depreciated	37,910,227	3,234,708	41,144,935
Capital assets, being depreciated, net	322,045,980	61,841,352	383,887,332
Net pension asset	9,606,062	61,169	9,667,231
Restricted investments	759,752	-	759,752
Total assets	508,402,847	78,707,470	587,110,317
DEFERRED OUTFLOWS OF RESOURCES			
Related to pension	17,055,477	675,887	17,731,364
Related to OPEB	26,635,869	1,365,367	28,001,236
Deferred charge on refunding	98,871	57,481	156,352
Total deferred outflows of resources	43,790,217	2,098,735	45,888,952
LIABILITIES			
Accounts payable and accrued liabilities	6,868,651	349,140	7,217,791
Accrued interest payable	1,014,380	46,196	1,060,576
Accrued payroll	4,268,700	-	4,268,700
Unearned revenue	3,230,910	158,748	3,389,658
Noncurrent liabilities:			
Due within one year	9,053,792	1,062,026	10,115,818
Due in more than one year			
Other liabilities	94,399,565	4,732,122	99,131,687
Net pension liability	18,713,578	1,474,441	20,188,019
Net OPEB liability	77,950,108	3,109,771	81,059,879
Total liabilities	215,499,684	10,932,444	226,432,128
DEFERRED INFLOWS OF RESOURCES			
Current property taxes assessed for subsequent period	29,016,798	-	29,016,798
Related to pension	20,159,962	1,218,814	21,378,776
Related to OPEB	13,159,416	626,224	13,785,640
Total deferred inflows of resources	62,336,176	1,845,038	64,181,214
NET POSITION			
Net investment in capital assets	288,441,773	59,631,578	348,073,351
Restricted for:			
Net pension assets	9,606,062	61,169	9,667,231
Stabilization reserve trust	759,752	-	759,752
Solid waste	2,248,893	-	2,248,893
Drug enforcement	813,502	-	813,502
Public safety programs	42,634	-	42,634
Education	1,210,350	-	1,210,350
Other	2,084,315	-	2,084,315
Unrestricted	(30,850,077)	8,335,976	(22,514,101)
Total net position	\$ 274,357,204	\$ 68,028,723	\$ 342,385,927

The accompanying notes are an integral part of the financial statements

CITY OF BARTLETT, TENNESSEE
STATEMENT OF ACTIVITIES
For the Year Ended June 30, 2021

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Primary government:							
Governmental Activities:							
General government	\$ 7,942,652	\$ 5,238,160	\$ 4,442,553	\$ -	\$ 1,738,061	\$ -	\$ 1,738,061
Public safety	32,669,080	1,663,223	330,411	-	(30,675,446)	-	(30,675,446)
Public works	22,690,083	8,632,989	2,065,513	5,046,909	(6,944,672)	-	(6,944,672)
Parks and recreation	7,278,762	1,665,844	114,788	-	(5,498,130)	-	(5,498,130)
Performing arts center	668,521	92,729	-	-	(575,792)	-	(575,792)
Education	101,124,375	170,678	60,845,110	2,604,588	(37,503,999)	-	(37,503,999)
Interest on long-term debt	2,821,302	-	-	-	(2,821,302)	-	(2,821,302)
Total governmental activities	175,194,775	17,463,623	67,798,375	7,651,497	(82,281,280)	-	(82,281,280)
Business-type activity:							
Water and sewer	9,922,969	9,484,114	-	887,735	-	448,880	448,880
Total primary government	<u>\$ 185,117,744</u>	<u>\$ 26,947,737</u>	<u>\$ 67,798,375</u>	<u>\$ 8,539,232</u>	(82,281,280)	448,880	(81,832,400)
General revenues:							
Property taxes					49,494,673	-	49,494,673
Local option sales tax					30,292,974	-	30,292,974
Other taxes							
Wholesale liquor and beer taxes					1,344,683	-	1,344,683
Local gross receipts tax					1,157,882	-	1,157,882
Business, cable tv, and hotel-motel taxes					795,816	-	795,816
Intergovernmental revenues:							
State sales tax					5,993,176	-	5,993,176
State income tax					122,913	-	122,913
Other state revenue					1,022,930	-	1,022,930
Other revenue					848,120	34,754	882,874
Interest on investments					301,019	12,903	313,922
Gain on sale of capital assets					134,449	10,975	145,424
Transfers					583,254	(583,254)	-
Total general revenues and transfers					92,091,889	(524,622)	91,567,267
Change in net position					9,810,609	(75,742)	9,734,867
Net position - beginning, as originally reported					262,417,682	68,104,465	330,522,147
Change in accounting principle					2,128,913	-	2,128,913
Net position - beginning, as restated					264,546,595	68,104,465	332,651,060
Net position - ending					<u>\$ 274,357,204</u>	<u>\$ 68,028,723</u>	<u>\$ 342,385,927</u>

The accompanying notes are an integral part of the financial statements

CITY OF BARTLETT, TENNESSEE
BALANCE SHEET
GOVERNMENTAL FUNDS
June 30, 2021

	General Fund	General Purpose School Fund	Capital Projects Fund	Education Capital Fund	Other Governmental Funds	Total Governmental Funds
ASSETS						
Cash and cash equivalents	\$ 30,909,245	\$ 36,659,484	\$ 9,568,231	\$ 28,663	\$ 11,946,500	\$ 89,112,123
Receivables						
Taxes	30,267,423	-	-	-	758,160	31,025,583
Customer	2,875,916	-	-	-	865,140	3,741,056
Other	333,484	1,289,219	4,492	-	5,692	1,632,887
Less allowance for doubtful accounts	(3,089,594)	-	-	-	(47,480)	(3,137,074)
Due from other governments	3,971,255	5,629,643	-	55,580	3,093,783	12,750,261
Due from other funds	4,170	1,493,130	592,735	-	-	2,090,035
Inventory	142,734	-	-	-	67,169	209,903
Prepaid Items	11,058	-	-	-	122,873	133,931
Restricted investments	-	759,752	-	-	-	759,752
Total assets	<u>\$ 65,425,691</u>	<u>\$ 45,831,228</u>	<u>\$ 10,165,458</u>	<u>\$ 84,243</u>	<u>\$ 16,811,837</u>	<u>\$ 138,318,457</u>
LIABILITIES						
Accounts payable and accrued liabilities	\$ 1,067,807	\$ 395,502	\$ 610,027	\$ 3,870,869	\$ 550,964	\$ 6,495,169
Accrued payroll	-	4,090,451	-	-	163,728	4,254,179
Due to other funds	23,768	4,170	-	-	2,062,163	2,090,101
Unearned revenue						
Recreation center	127,831	-	-	-	-	127,831
Other	14,018	-	-	-	-	14,018
Grants	-	-	-	-	2,978,704	2,978,704
Cafeteria balances	-	-	-	-	110,357	110,357
Total liabilities	<u>1,233,424</u>	<u>4,490,123</u>	<u>610,027</u>	<u>3,870,869</u>	<u>5,865,916</u>	<u>16,070,359</u>
DEFERRED INFLOWS OF RESOURCES						
Unavailable revenue						
Taxes	29,484,231	1,689,411	-	-	-	31,173,642
Court fines	222,722	-	-	-	-	222,722
Ambulance	107,667	-	-	-	-	107,667
Property maintenance	39,541	-	-	-	-	39,541
Other	-	-	4,492	-	51,578	56,070
Total deferred inflows of resources	<u>29,854,161</u>	<u>1,689,411</u>	<u>4,492</u>	<u>-</u>	<u>51,578</u>	<u>31,599,642</u>
FUND BALANCES						
Nonspendable	153,792	-	-	-	190,042	343,834
Restricted	95,607	759,752	3,323,073	-	5,544,579	9,723,011
Committed	12,963,864	26,410,251	-	-	5,159,722	44,533,837
Assigned	1,458,888	12,481,691	6,227,866	-	-	20,168,445
Unassigned	19,665,955	-	-	(3,786,626)	-	15,879,329
Total fund balances	<u>34,338,106</u>	<u>39,651,694</u>	<u>9,550,939</u>	<u>(3,786,626)</u>	<u>10,894,343</u>	<u>90,648,456</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 65,425,691</u>	<u>\$ 45,831,228</u>	<u>\$ 10,165,458</u>	<u>\$ 84,243</u>	<u>\$ 16,811,837</u>	<u>\$ 138,318,457</u>

The accompanying notes are an integral part of the financial statements

CITY OF BARTLETT, TENNESSEE**RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION**

June 30, 2021

Total fund balances, governmental funds		\$ 90,648,456
Amounts reported for governmental activities in the statement of net position are different because:		
(1) Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.		359,956,207
(2) Other long-term assets are not available to pay for current-period expenditures and, therefore, are unearned or unavailable in the funds.		2,582,844
(3) Long-term debt is not due and payable in the current period and, therefore is not reported in the funds.		
Less: bonds payable	(68,690,000)	
Less: capital notes payable	(18,528,334)	
Less: settlement obligation	(3,040,965)	
Less: capital leases payable	(1,273,450)	
Less: unamortized premiums and discounts on debt	(8,196,664)	
Add: deferred amount on refunding	98,871	(99,630,542)
(4) Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds.		
Less: accrued interest payable	(1,014,380)	
Less: compensated absences payable	(3,723,944)	(4,738,324)
(5) Pension assets (liabilities) and other post-employment benefit (OPEB) liabilities result from the excess (deficiency) of trust assets over (under) total pension and OPEB liabilities. The amounts are not available for use in the current period; therefore, are not reported in the funds.		
Add: net pension asset	9,606,062	
Less: net pension liability	(18,713,578)	
Less: net other postemployment liability	(77,950,108)	(87,057,624)
(6) Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be amortized and recognized as components of pension expense in future years.		
Add: deferred outflows of resources related to pensions	17,055,477	
Less: deferred inflows of resources related to pensions	(20,159,962)	
Add: deferred outflows of resources related to OPEB	26,635,869	
Less: deferred inflows of resources related to OPEB	(13,159,416)	10,371,968
(7) Internal service funds are used by management to charge the cost of health insurance, workers' compensation, and retiree health insurance to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net position.		2,224,219
Net position of governmental activities		<u>\$ 274,357,204</u>

The accompanying notes are an integral part of the financial statements

CITY OF BARTLETT, TENNESSEE
STATEMENT OF REVENUES EXPENDITURES, AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
For the Year Ended June 30, 2021

	General Fund	General Purpose School Fund	Capital Projects Fund	Education Capital Fund	Other Governmental Funds	Total Governmental Funds
REVENUES						
Property taxes	\$ 25,458,405	\$ 24,247,031	\$ -	\$ -	\$ -	\$ 49,705,436
Local sales taxes	16,881,962	14,570,876	-	-	4,062,157	35,514,995
Intergovernmental						
State sales, income, and other tax	7,139,019	45,156,071	-	2,604,588	-	54,899,678
State gas tax	-	-	-	-	2,044,269	2,044,269
Licenses and permits	1,580,278	-	-	-	-	1,580,278
Charges for services	3,807,719	103,344	-	-	8,157,670	12,068,733
Fines, forfeitures, and penalties	1,518,059	-	-	-	233,501	1,751,560
Federal, state and other grants	4,610,864	759,669	-	-	15,171,065	20,541,598
Donations	39,363	-	-	-	1,620,850	1,660,213
Interest on investments	30,614	147,266	119,178	-	3,961	301,019
Other	131,967	646,835	1,982	-	67,336	848,120
Total revenues	61,198,250	85,631,092	121,160	2,604,588	31,360,809	180,915,899
EXPENDITURES						
Current						
General government	7,452,969	-	-	-	39,800	7,492,769
Public safety	29,416,217	-	-	-	441,071	29,857,288
Public works	5,948,136	-	-	-	8,745,644	14,693,780
Parks and recreation	5,876,823	-	-	-	411,558	6,288,381
Performing arts center	494,296	-	-	-	-	494,296
Education	-	79,716,129	-	-	12,651,774	92,367,903
Debt Service						
Principal	-	2,061,100	-	-	5,965,000	8,026,100
Interest	-	106,217	-	-	3,146,543	3,252,760
Bond issuance costs	-	-	-	-	57,482	57,482
Capital outlays	-	1,060	11,982,994	13,482,399	-	25,466,453
Total expenditures	49,188,441	81,884,506	11,982,994	13,482,399	31,458,872	187,997,212
Excess (deficiency) of revenues over (under) expenditures	12,009,809	3,746,586	(11,861,834)	(10,877,811)	(98,063)	(7,081,313)
OTHER FINANCING SOURCES (USES)						
Issuance of debt	-	-	10,789,334	-	-	10,789,334
Sale of capital assets	98,365	1,288,390	-	-	42,552	1,429,307
Transfers in	787,605	2,616,820	4,702,273	10,355,274	6,239,869	24,701,841
Transfers out	(8,345,089)	(3,379,258)	(8,381,762)	-	(4,012,478)	(24,118,587)
Total other financing sources and uses	(7,459,119)	525,952	7,109,845	10,355,274	2,269,943	12,801,895
Net change in fund balances	4,550,690	4,272,538	(4,751,989)	(522,537)	2,171,880	5,720,582
Fund balances - beginning, as originally reported	29,733,370	35,379,156	14,302,928	(3,264,089)	6,647,596	82,798,961
Change in accounting principle	54,046	-	-	-	2,074,867	2,128,913
Fund balances - beginning, as restated	29,787,416	35,379,156	14,302,928	(3,264,089)	8,722,463	84,927,874
Fund balances - ending	\$ 34,338,106	\$ 39,651,694	\$ 9,550,939	\$ (3,786,626)	\$ 10,894,343	\$ 90,648,456

The accompanying notes are an integral part of the financial statements

CITY OF BARTLETT, TENNESSEE
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND
BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES
For the Year Ended June 30, 2021

Net change in fund balance - total governmental funds		\$ 5,720,582
Amounts reported for governmental activities in the statement of activities are different because:		
(1) Governmental funds report capital outlays as expenditures. In the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.		
Capital outlays capitalize	23,953,650	
Depreciation expense	(13,964,050)	9,989,600
(2) Losses are reported from the disposition of capital assets with any remaining net book value in the statement of activities.		(2,123,201)
(3) Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		(193,446)
(4) The issuance of long-term debt (e.g. bonds, notes, other loans) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. This amount is the net effect of these differences in the treatment of long-term debt and related items.		
Add: principal payments on long-term debt	8,107,906	
Less: proceeds from debt issuance	<u>(10,789,334)</u>	(2,681,428)
(5) Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		
Amortization of premiums and discounts	469,974	
Amortization of deferred amount on refunding debt	(42,288)	
Change in accrued interest payable	(20,552)	
Change in compensated absences	<u>204,007</u>	611,141
(6) Payments of contributions to the pension plans and OPEB plan are recorded as expenditures in the governmental funds. Pension expense and OPEB expense are recorded on an actuarially determined basis in the statement of activities.		
Difference between actual contributions and pension expense	4,647,683	
Difference between actual contributions and OPEB expense	<u>(6,326,895)</u>	(1,679,212)
(7) Internal service funds are used by management to charge the costs of health insurance, workmen's compensation, and retiree health insurance to individual funds. The net revenue (expense) of certain activities of internal service funds is reported with governmental activities.		166,573
Change in net position of governmental activities		<u>\$ 9,810,609</u>

The accompanying notes are an integral part of the financial statements

CITY OF BARTLETT, TENNESSEE**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
GENERAL FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts			Variance with Final Budget - Increase (Decrease)
	Original	Final	Actual Amounts	
REVENUES				
PROPERTY TAXES				
Property tax	\$ 23,800,000	\$ 23,800,000	\$ 24,692,165	\$ 892,165
Property tax - prior year	200,000	200,000	175,586	(24,414)
Payments in lieu of taxes	505,000	505,000	423,369	(81,631)
Property tax interest and penalties	120,000	120,000	167,285	47,285
Total property taxes	24,625,000	24,625,000	25,458,405	833,405
LOCAL TAXES				
Local sales tax	10,985,039	11,089,864	13,585,983	2,496,119
Wholesale beer and liquor tax	1,225,000	1,225,000	1,344,683	119,683
Gross receipts tax	950,000	950,000	1,157,882	207,882
Business tax	117,000	117,000	127,435	10,435
CATV franchise tax	550,000	550,000	542,407	(7,593)
Hotel tax	90,000	90,000	123,572	33,572
Total local taxes	13,917,039	14,021,864	16,881,962	2,860,098
INTERGOVERNMENTAL				
State of Tennessee shared taxes				
Sales	4,692,000	4,692,000	5,993,176	1,301,176
Income taxes	40,000	40,000	122,913	82,913
Beer tax	22,000	22,000	26,743	4,743
Liquor tax	110,000	110,000	103,715	(6,285)
Bank excise tax	15,000	15,000	40,125	25,125
Receipts in lieu of tax - TVA	710,000	710,000	659,695	(50,305)
State road maintenance	114,000	114,000	112,146	(1,854)
Other	60,000	60,000	80,506	20,506
Total state shared taxes	5,763,000	5,763,000	7,139,019	1,376,019
LICENSES AND PERMITS				
Automobile stickers	1,260,000	1,260,000	1,231,265	(28,735)
Building and related permits	366,500	366,500	349,013	(17,487)
Total licenses and permits	1,626,500	1,626,500	1,580,278	(46,222)

(CONTINUED ON NEXT PAGE)

The accompanying notes are an integral part of the financial statements.

CITY OF BARTLETT, TENNESSEE

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
GENERAL FUND

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
CHARGES FOR SERVICES				
Other charges	13,000	13,000	13,254	254
Library fees	26,000	26,000	16,001	(9,999)
BSMC rental fees	100,000	100,000	40,656	(59,344)
Community relations	25,000	25,000	9,075	(15,925)
General government department revenues	1,082,482	1,082,482	3,957	(1,078,525)
Police and fire charges	24,000	24,000	7,231	(16,769)
911 fees	-	-	238	238
Ambulance fees	1,150,000	1,150,000	1,292,652	142,652
Public safety department revenues	121,000	121,000	96,435	(24,565)
Public works department revenues	592,325	592,325	584,347	(7,978)
Senior citizen center	50,000	50,000	32,307	(17,693)
Community center	250,000	250,000	282,456	32,456
Athletics	155,000	155,000	213,536	58,536
Recreation center	1,500,000	1,500,000	1,122,845	(377,155)
Performing arts center	120,000	120,000	92,729	(27,271)
Total charge for services	5,208,807	5,208,807	3,807,719	(1,401,088)
FINES, FORFEITURES, AND PENALTIES	1,410,000	1,410,000	1,518,059	108,059
FEDERAL, STATE, AND OTHER GRANTS	2,138,991	2,309,391	4,610,864	2,301,473
DONATIONS	-	-	39,363	39,363
INTEREST ON INVESTMENTS	250,000	250,000	30,614	(219,386)
OTHER	174,707	178,707	131,967	(46,740)
PLANNED USE OF FUND BALANCE	1,827,208	4,846,104	-	(4,846,104)
Total Revenues	56,941,252	60,239,373	61,198,250	958,877

(CONTINUED ON NEXT PAGE)

The accompanying notes are an integral part of the financial statements.

CITY OF BARTLETT, TENNESSEE

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
GENERAL FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts			Variance with Final Budget - Increase (Decrease)
	Original	Final	Actual Amounts	
EXPENDITURES				
GENERAL GOVERNMENT				
Legislative				
Salaries	\$ 223,083	\$ 223,083	\$ 188,365	\$ 34,718
Benefits	97,621	97,621	89,176	8,445
Contractual services	170,000	170,000	29,244	140,756
Materials and supplies	3,000	3,000	7,755	(4,755)
Insurance	107,178	107,178	97,071	10,107
Other charges	487,200	497,932	354,410	143,522
	1,088,082	1,098,814	766,021	332,793
Mayor's office				
Salaries	468,686	468,686	464,104	4,582
Benefits	210,032	210,032	203,522	6,510
Contractual services	71,000	44,000	14,166	29,834
Maintenance and equipment rental	4,500	4,500	3,222	1,278
Materials and supplies	14,850	14,850	3,990	10,860
Insurance	1,653	1,653	1,091	562
Other charges	48,600	48,600	21,842	26,758
Capital outlay	600	27,600	415	27,185
	819,921	819,921	712,352	107,569
Community relations				
Salaries	88,449	88,449	88,941	(492)
Benefits	37,769	39,769	39,259	510
Contractual services	50,000	48,000	11,550	36,450
Maintenance and equipment rental	31,200	31,200	1,470	29,730
Materials and supplies	87,400	87,400	33,739	53,661
Insurance	758	758	498	260
Other charges	13,550	13,550	11,799	1,751
	309,126	309,126	187,256	121,870
Finance and accounting				
Salaries	1,138,814	1,134,814	1,052,763	82,051
Benefits	508,155	508,155	483,884	24,271
Contractual services	89,900	93,900	92,874	1,026
Maintenance and equipment rental	1,200	1,200	904	296
Materials and supplies	17,000	17,000	15,988	1,012
Insurance	6,180	6,180	5,075	1,105
Other charges	58,450	58,450	61,021	(2,571)
Capital outlay	500	500	-	500
	1,820,199	1,820,199	1,712,509	107,690

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The accompanying notes are an integral part of the financial statements.

CITY OF BARTLETT, TENNESSEE**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
GENERAL FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget - Increase (Decrease)
City Court				
Salaries	\$ 768,432	\$ 764,432	\$ 725,593	\$ 38,839
Benefits	324,010	324,010	313,099	10,911
Contractual services	7,200	7,200	5,800	1,400
Maintenance and equipment rental	10,800	10,800	10,267	533
Materials and supplies	6,200	6,200	5,293	907
Insurance	2,005	2,005	1,122	883
Other charges	9,900	9,900	7,088	2,812
Capital outlay	-	4,000	3,895	105
	<u>1,128,547</u>	<u>1,128,547</u>	<u>1,072,157</u>	<u>56,390</u>
Personnel				
Salaries	344,872	344,872	349,212	(4,340)
Benefits	217,637	212,137	198,691	13,446
Contractual services	20,400	20,400	2,978	17,422
Maintenance and equipment rental	2,700	2,700	2,682	18
Materials and supplies	6,800	6,800	28,815	(22,015)
Insurance	1,132	1,132	870	262
Other charges	8,434	13,934	9,450	4,484
	<u>601,975</u>	<u>601,975</u>	<u>592,698</u>	<u>9,277</u>
Planning and economic development				
Salaries	340,650	340,650	268,293	72,357
Benefits	172,080	172,080	128,663	43,417
Contractual services	2,000	2,000	879	1,121
Maintenance and equipment rental	1,900	1,900	1,258	642
Materials and supplies	5,000	5,000	1,742	3,258
Insurance	1,014	1,014	716	298
Other charges	5,500	5,500	3,557	1,943
Capital outlay	1,750	1,750	-	1,750
	<u>529,894</u>	<u>529,894</u>	<u>405,108</u>	<u>124,786</u>
Building and grounds				
Salaries	121,485	121,485	122,331	(846)
Benefits	61,826	65,326	64,192	1,134
Contractual services	500	500	-	500
Maintenance and equipment rental	52,500	59,277	34,334	24,943
Materials and supplies	23,000	32,210	22,638	9,572
Insurance	10,570	10,570	10,125	445
Other charges	120,900	117,400	108,715	8,685
	<u>390,781</u>	<u>406,768</u>	<u>362,335</u>	<u>44,433</u>

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The accompanying notes are an integral part of the financial statements.

CITY OF BARTLETT, TENNESSEE

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
GENERAL FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual	Variance with Final Budget - Increase (Decrease)
	Original	Final	Amounts	
Bartlett Station Municipal Center				
Salaries	228,625	226,625	209,136	17,489
Benefits	106,201	106,201	108,650	(2,449)
Contractual services	1,000	1,000	635	365
Maintenance and equipment rental	23,000	23,000	31,752	(8,752)
Materials and supplies	12,550	12,550	9,522	3,028
Insurance	9,642	9,642	8,856	786
Other charges	136,480	136,480	65,958	70,522
Capital outlay	-	2,000	1,819	181
	<u>517,498</u>	<u>517,498</u>	<u>436,328</u>	<u>81,170</u>
Library				
Contractual services	1,228,000	1,201,000	1,145,335	55,665
Maintenance and equipment rental	12,000	12,000	6,457	5,543
Materials and supplies	7,500	7,500	6,987	513
Insurance	10,201	10,201	9,099	1,102
Other charges	46,100	46,100	36,737	9,363
Capital outlay	5,000	32,000	1,590	30,410
	<u>1,308,801</u>	<u>1,308,801</u>	<u>1,206,205</u>	<u>102,596</u>
Total general government	<u>8,514,824</u>	<u>8,541,543</u>	<u>7,452,969</u>	<u>1,088,574</u>
PUBLIC SAFETY				
Police services				
Salaries	10,360,285	10,300,285	10,192,808	107,477
Benefits	4,848,907	4,848,907	4,943,302	(94,395)
Contractual services	97,500	72,500	34,950	37,550
Maintenance and equipment rental	303,684	320,610	331,652	(11,042)
Materials and supplies	512,000	514,885	398,646	116,239
Insurance	130,871	130,871	121,294	9,577
Other charges	280,100	374,500	326,689	47,811
Capital outlay	16,500	443,775	113,884	329,891
	<u>16,549,847</u>	<u>17,006,333</u>	<u>16,463,225</u>	<u>543,108</u>
Fire services				
Salaries	4,919,577	5,151,577	5,144,864	6,713
Benefits	2,424,600	2,524,600	2,536,421	(11,821)
Contractual services	25,200	10,200	6,600	3,600
Maintenance and equipment rental	172,726	152,726	173,039	(20,313)
Materials and supplies	150,600	152,485	132,550	19,935
Insurance	50,937	50,937	41,466	9,471
Other charges	100,550	154,150	133,591	20,559
Capital outlay	69,000	64,273	54,028	10,245
	<u>7,913,190</u>	<u>8,260,948</u>	<u>8,222,559</u>	<u>38,389</u>

(CONTINUED ON NEXT PAGE)

The accompanying notes are an integral part of the financial statements.

CITY OF BARTLETT, TENNESSEE

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
GENERAL FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual	Variance with Final Budget - Increase (Decrease)
	Original	Final	Amounts	
Ambulance and medical services				
Salaries	\$ 2,213,350	\$ 1,993,350	\$ 2,066,618	\$ (73,268)
Benefits	1,195,762	1,195,762	1,103,518	92,244
Contractual services	146,500	146,500	108,884	37,616
Maintenance and equipment rental	95,222	78,222	53,323	24,899
Materials and supplies	176,900	176,973	192,187	(15,214)
Insurance	17,105	17,105	10,301	6,804
Other charges	42,050	64,450	83,019	(18,569)
Capital outlay	33,000	342,000	93,942	248,058
	<u>3,919,889</u>	<u>4,014,362</u>	<u>3,711,792</u>	<u>302,570</u>
Codes enforcement				
Salaries	637,512	637,512	628,614	8,898
Benefits	315,051	331,051	339,698	(8,647)
Contractual services	7,800	7,800	3,078	4,722
Maintenance and equipment rental	13,808	13,808	12,704	1,104
Materials and supplies	21,600	13,600	15,369	(1,769)
Insurance	4,215	4,215	3,153	1,062
Other charges	20,722	20,722	15,885	4,837
Capital outlay	1,145	53,145	140	53,005
	<u>1,021,853</u>	<u>1,081,853</u>	<u>1,018,641</u>	<u>63,212</u>
Total public safety	<u>29,404,779</u>	<u>30,363,496</u>	<u>29,416,217</u>	<u>947,279</u>
PUBLIC WORKS				
Administrative				
Salaries	196,043	196,043	197,650	(1,607)
Benefits	106,047	111,047	109,032	2,015
Contractual services	1,000	1,000	849	151
Maintenance and equipment rental	101,525	101,525	99,247	2,278
Materials and supplies	8,150	8,150	5,013	3,137
Insurance	3,263	3,263	3,049	214
Other charges	10,700	10,700	4,339	6,361
Capital outlay	600	600	-	600
	<u>427,328</u>	<u>432,328</u>	<u>419,179</u>	<u>13,149</u>
Engineering				
Salaries	187,353	187,353	189,660	(2,307)
Benefits	78,558	78,558	75,629	2,929
Contractual services	-	-	287	(287)
Maintenance and equipment rental	12,150	12,150	4,998	7,152
Materials and supplies	11,750	11,750	8,756	2,994
Insurance	1,382	1,382	1,424	(42)
Other charges	7,550	7,550	6,794	756
Capital outlay	-	28,000	-	28,000
	<u>298,743</u>	<u>326,743</u>	<u>287,548</u>	<u>39,195</u>

(CONTINUED ON NEXT PAGE)

The accompanying notes are an integral part of the financial statements.

CITY OF BARTLETT, TENNESSEE**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
GENERAL FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget - Increase (Decrease)
Inspection				
Salaries	\$ 242,158	\$ 242,158	\$ 237,099	\$ 5,059
Benefits	124,916	124,916	127,942	(3,026)
Contractual services	3,500	3,500	2,074	1,426
Maintenance and equipment rental	17,708	17,708	14,389	3,319
Materials and supplies	5,100	5,100	3,244	1,856
Insurance	6,430	6,430	7,236	(806)
Other charges	9,425	9,425	7,151	2,274
Capital outlay	-	7,000	-	7,000
	<u>409,237</u>	<u>416,237</u>	<u>399,135</u>	<u>17,102</u>
City shop				
Salaries	676,871	671,871	609,151	62,720
Benefits	363,572	363,572	351,834	11,738
Contractual services	1,000	1,000	942	58
Maintenance and equipment rental	18,700	18,700	20,190	(1,490)
Materials and supplies	37,150	37,150	28,158	8,992
Insurance	6,194	6,194	5,810	384
Other charges	36,400	36,400	31,289	5,111
Capital outlay	3,000	3,000	2,602	398
	<u>1,142,887</u>	<u>1,137,887</u>	<u>1,049,976</u>	<u>87,911</u>
General maintenance of roads and drainage				
Salaries	754,386	754,386	716,382	38,004
Benefits	443,476	443,476	443,863	(387)
Contractual services	6,100	6,100	5,310	790
Maintenance and equipment rental	108,825	108,825	94,639	14,186
Materials and supplies	247,650	252,650	225,094	27,556
Insurance	13,022	13,022	11,915	1,107
Other charges	41,750	41,750	39,947	1,803
Capital outlay	4,000	58,000	9,168	48,832
	<u>1,619,209</u>	<u>1,678,209</u>	<u>1,546,318</u>	<u>131,891</u>
General service				
Salaries	197,346	197,346	158,585	38,761
Benefits	118,757	118,757	95,340	23,417
Contractual services	500	500	117	383
Maintenance and equipment rental	5,000	5,000	2,640	2,360
Materials and supplies	16,500	16,500	9,378	7,122
Insurance	1,667	1,667	1,259	408
Other charges	2,250	2,250	1,880	370
	<u>342,020</u>	<u>342,020</u>	<u>269,199</u>	<u>72,821</u>

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The accompanying notes are an integral part of the financial statements.

CITY OF BARTLETT, TENNESSEE

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
GENERAL FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual	Variance with Final Budget - Increase (Decrease)
	Original	Final	Amounts	
Grounds maintenance				
Salaries	\$ 880,723	\$ 826,723	\$ 693,226	\$ 133,497
Benefits	362,187	362,187	321,799	40,388
Contractual services	500	500	-	500
Maintenance and equipment rental	194,200	197,840	142,084	55,756
Materials and supplies	75,000	75,000	47,612	27,388
Insurance	9,299	9,299	7,997	1,302
Other charges	12,833	12,833	8,166	4,667
	<u>1,534,742</u>	<u>1,484,382</u>	<u>1,220,884</u>	<u>263,498</u>
Animal control				
Salaries	422,542	\$ 422,542	\$ 402,781	\$ 19,761
Benefits	235,749	235,749	231,824	3,925
Contractual services	30,400	30,400	22,171	8,229
Maintenance and equipment rental	14,000	14,000	12,659	1,341
Materials and supplies	93,900	93,900	66,932	26,968
Insurance	4,649	4,649	3,418	1,231
Other charges	21,100	21,100	15,663	5,437
Capital outlay	800	800	449	351
	<u>823,140</u>	<u>823,140</u>	<u>755,897</u>	<u>67,243</u>
Total public works	<u>6,597,306</u>	<u>6,640,946</u>	<u>5,948,136</u>	<u>692,810</u>
PARKS AND RECREATION				
Parks and recreation				
Salaries	321,983	321,983	327,152	(5,169)
Benefits	136,102	147,602	142,114	5,488
Contractual services	1,700	1,700	410	1,290
Maintenance and equipment rental	2,300	2,300	1,373	927
Materials and supplies	7,900	7,900	3,622	4,278
Insurance	6,415	6,415	7,792	(1,377)
Other charges	4,525	4,525	5,082	(557)
Capital outlay	-	35,500	-	35,500
	<u>480,925</u>	<u>527,925</u>	<u>487,545</u>	<u>40,380</u>
Community center				
Salaries	581,610	431,110	448,256	(17,146)
Benefits	167,861	167,861	141,896	25,965
Contractual services	4,800	4,800	5,145	(345)
Maintenance and equipment rental	31,000	31,000	26,875	4,125
Materials and supplies	49,500	49,500	56,047	(6,547)
Insurance	7,766	7,766	6,042	1,724
Other charges	72,850	72,850	50,753	22,097
Capital outlay	-	53,500	27,453	26,047
	<u>915,387</u>	<u>818,387</u>	<u>762,467</u>	<u>55,920</u>

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The accompanying notes are an integral part of the financial statements.

CITY OF BARTLETT, TENNESSEE

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
GENERAL FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual	Variance with Final Budget - Increase (Decrease)
	Original	Final	Amounts	
Athletics				
Salaries	\$ 410,922	\$ 378,922	\$ 374,386	\$ 4,536
Benefits	119,509	119,509	121,869	(2,360)
Contractual services	5,600	5,600	2,219	3,381
Maintenance and equipment rental	41,400	41,400	36,297	5,103
Materials and supplies	117,400	99,400	91,824	7,576
Insurance	17,712	17,712	14,314	3,398
Other charges	99,550	99,550	97,727	1,823
Capital outlay	16,500	22,427	15,502	6,925
	<u>828,593</u>	<u>784,520</u>	<u>754,138</u>	<u>30,382</u>
Parks maintenance				
Salaries	843,756	845,264	820,518	24,746
Benefits	382,738	382,738	391,691	(8,953)
Contractual services	1,300	1,300	482	818
Maintenance and equipment rental	266,456	266,456	207,488	58,968
Materials and supplies	136,000	136,000	124,635	11,365
Insurance	8,557	8,557	7,634	923
Other charges	12,948	12,948	8,955	3,993
Capital outlay	-	64,000	1,115	62,885
	<u>1,651,755</u>	<u>1,717,263</u>	<u>1,562,518</u>	<u>154,745</u>
School ground maintenance				
Salaries	156,254	156,254	141,830	14,424
Benefits	65,717	65,717	68,021	(2,304)
Contractual services	650	650	550	100
Maintenance and equipment rental	64,000	64,000	56,712	7,288
Materials and supplies	14,200	14,200	12,423	1,777
Insurance	1,034	1,034	1,070	(36)
Other charges	2,500	2,500	6,290	(3,790)
Capital outlay	17,000	121,825	92,899	28,926
	<u>321,355</u>	<u>426,180</u>	<u>379,795</u>	<u>46,385</u>
Senior center				
Salaries	225,504	225,504	225,706	(202)
Benefits	115,930	115,930	110,606	5,324
Contractual services	10,700	10,700	3,735	6,965
Maintenance and equipment rental	7,300	7,300	5,333	1,967
Materials and supplies	14,900	14,900	7,186	7,714
Insurance	3,517	3,517	3,007	510
Other charges	26,925	26,925	16,320	10,605
Capital outlay	3,000	52,994	9,948	43,046
	<u>407,776</u>	<u>457,770</u>	<u>381,841</u>	<u>75,929</u>

(CONTINUED ON NEXT PAGE)

The accompanying notes are an integral part of the financial statements.

CITY OF BARTLETT, TENNESSEE

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
GENERAL FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget - Increase (Decrease)
Senior center				
Salaries	\$ 1,049,378	\$ 946,378	\$ 902,426	\$ 43,952
Benefits	299,234	299,234	304,088	(4,854)
Contractual services	8,000	8,000	4,139	3,861
Maintenance and equipment rental	98,500	98,500	65,197	33,303
Materials and supplies	158,300	158,300	86,888	71,412
Insurance	16,742	16,742	14,943	1,799
Other charges	206,100	162,100	147,150	14,950
Capital outlay	-	103,000	23,688	79,312
	<u>1,836,254</u>	<u>1,792,254</u>	<u>1,548,519</u>	<u>243,735</u>
 Total parks and recreation	 <u>6,442,045</u>	 <u>6,524,299</u>	 <u>5,876,823</u>	 <u>647,476</u>
PERFORMING ARTS CENTER				
Salaries	470,919	375,919	283,411	92,508
Benefits	81,580	81,580	72,517	9,063
Contractual services	30,750	30,750	11,168	19,582
Maintenance and equipment rental	28,800	28,800	23,653	5,147
Materials and supplies	14,350	14,350	11,418	2,932
Insurance	10,381	10,381	9,443	938
Other charges	133,499	133,499	82,686	50,813
Capital outlay	-	45,000	-	45,000
Total performing arts center	<u>770,279</u>	<u>720,279</u>	<u>494,296</u>	<u>225,983</u>
 Total Expenditures	 <u>51,729,233</u>	 <u>52,790,563</u>	 <u>49,188,441</u>	 <u>3,602,122</u>
 EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	 5,212,019	 7,448,810	 12,009,809	 4,560,999
 OTHER FINANCING SOURCES (USES)				
Sale of capital assets	50,000	50,000	98,365	48,365
Transfers in	822,000	822,000	787,605	(34,395)
Transfers out	(6,084,019)	(8,392,642)	(8,345,089)	47,553
 Total Other Financing Sources (Uses)	 <u>(5,212,019)</u>	 <u>(7,520,642)</u>	 <u>(7,459,119)</u>	 <u>61,523</u>
 Net change in fund balances	 <u>\$ -</u>	 <u>\$ (71,832)</u>	 4,550,690	 <u>\$ 4,622,522</u>
 Fund balances - beginning, as originally reported			29,733,370	
Restatement			54,046	
Fund balances - beginning, as restated			<u>29,787,416</u>	
 Fund balances - ending			<u>\$ 34,338,106</u>	

The accompanying notes are an integral part of the financial statements.

CITY OF BARTLETT, TENNESSEE

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL PURPOSE SCHOOL FUND

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
REVENUES				
PROPERTY TAXES				
Property tax	\$ 24,077,224	\$ 24,077,224	\$ 23,569,030	\$ (508,194)
Property tax - prior year	418,659	418,659	229,454	(189,205)
Payments in lieu of tax	414,554	414,554	448,547	33,993
Total property taxes	24,910,437	24,910,437	24,247,031	(663,406)
LOCAL TAXES				
Sales tax	12,984,863	12,984,863	12,447,076	(537,787)
Wheel tax	1,949,187	1,949,187	2,121,398	172,211
Business tax	2,960	2,960	2,402	(558)
Total local taxes	14,937,010	14,937,010	14,570,876	(366,134)
INTERGOVERNMENTAL				
State of Tennessee shared taxes				
Mixed drink taxes	108,000	108,000	104,000	(4,000)
Basic education program	44,901,837	45,281,837	44,910,744	(371,093)
Career ladder program	209,000	209,000	141,327	(67,673)
Other	22,872	22,872	-	(22,872)
Total intergovernmental	45,241,709	45,621,709	45,156,071	(465,638)
CHARGES FOR SERVICES	45,272	45,272	103,344	58,072
FEDERAL, STATE, AND OTHER GRANTS	-	1,184,108	759,669	(424,439)
INTEREST ON INVESTMENTS	180,000	180,000	147,266	(32,734)
OTHER	394,000	394,000	646,835	252,835
Total Revenues	85,708,428	87,272,536	85,631,092	(1,641,444)
EXPENDITURES				
EDUCATION				
Regular Instruction				
Salaries	33,633,184	34,962,991	31,121,092	3,841,899
Benefits	10,743,566	10,988,254	9,065,335	1,922,919
Contractual services	404,700	391,744	415,609	(23,865)
Materials and supplies	1,725,317	1,983,832	1,490,747	493,085
Other charges	1,834,400	1,893,500	223,291	1,670,209
	48,341,167	50,220,321	42,316,074	7,904,247
Alternative Education				
Salaries	333,763	325,945	282,773	43,172
Benefits	79,862	81,331	82,449	(1,118)
Contractual services	29,000	45,500	44,435	1,065
Materials and supplies	7,100	7,100	6,008	1,092
Other charges	1,400	1,400	-	1,400
	451,125	461,276	415,665	45,611

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The accompanying notes are an integral part of the financial statements.

CITY OF BARTLETT, TENNESSEE

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL PURPOSE SCHOOL FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
Special Education				
Salaries	\$ 4,743,023	\$ 4,866,412	\$ 4,744,186	\$ 122,226
Benefits	1,673,955	1,663,003	1,585,771	77,232
Contractual services	81,346	80,346	70,143	10,203
Materials and supplies	145,354	177,183	104,864	72,319
Other charges	-	1,000	973	27
	<u>6,643,678</u>	<u>6,787,944</u>	<u>6,505,937</u>	<u>282,007</u>
Technical Education				
Salaries	1,090,289	1,118,653	1,099,557	19,096
Benefits	361,968	366,767	315,960	50,807
Materials and supplies	20,000	19,300	11,355	7,945
Other charges	-	700	657	43
	<u>1,472,257</u>	<u>1,505,420</u>	<u>1,427,529</u>	<u>77,891</u>
Student Services				
Salaries	477,298	492,281	490,466	1,815
Benefits	130,049	162,584	153,589	8,995
Contractual services	64,500	64,500	60,149	4,351
Materials and supplies	15,000	13,000	1,923	11,077
Other charges	-	2,000	1,423	577
	<u>686,847</u>	<u>734,365</u>	<u>707,550</u>	<u>26,815</u>
Planning				
Salaries	98,643	98,643	100,143	(1,500)
Benefits	25,933	25,933	23,945	1,988
Contractual services	1,850	1,850	358	1,492
Other charges	3,990	3,990	860	3,130
	<u>130,416</u>	<u>130,416</u>	<u>125,306</u>	<u>5,110</u>
Health Services				
Salaries	648,467	673,750	657,036	16,714
Benefits	242,980	247,343	174,902	72,441
Materials and supplies	28,000	29,200	19,735	9,465
Other charges	2,000	2,000	356	1,644
	<u>921,447</u>	<u>952,293</u>	<u>852,029</u>	<u>100,264</u>
Other Student Support				
Salaries	1,453,291	1,498,524	1,400,320	98,204
Benefits	479,121	486,847	433,891	52,956
Contractual services	200,000	200,000	110,315	89,685
Materials and supplies	13,000	13,000	1,388	11,612
Other charges	11,000	11,000	704	10,296
	<u>2,156,412</u>	<u>2,209,371</u>	<u>1,946,618</u>	<u>262,753</u>

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The accompanying notes are an integral part of the financial statements.

CITY OF BARTLETT, TENNESSEE

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL PURPOSE SCHOOL FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
Regular Instruction Support				
Salaries	1,315,617	1,419,843	1,510,772	(90,929)
Benefits	408,118	413,908	399,355	14,553
Contractual services	-	14,400	14,400	-
Materials and supplies	73,998	68,998	64,011	4,987
Other charges	76,100	66,700	45,046	21,654
	<u>1,873,833</u>	<u>1,983,849</u>	<u>2,033,584</u>	<u>(49,735)</u>
Special Education Support				
Salaries	\$ 869,554	\$ 892,175	\$ 832,174	\$ 60,001
Benefits	253,136	236,566	221,891	14,675
Contractual services	79,160	79,160	58,066	21,094
Materials and supplies	24,617	33,829	27,416	6,413
Other charges	12,900	24,085	2,995	21,090
	<u>1,239,367</u>	<u>1,265,815</u>	<u>1,142,542</u>	<u>123,273</u>
Technical Education Support				
Salaries	98,643	101,209	101,143	66
Benefits	26,920	35,355	34,504	851
	<u>125,563</u>	<u>136,564</u>	<u>135,647</u>	<u>917</u>
Technology				
Salaries	810,223	831,301	831,047	254
Benefits	246,772	250,338	273,887	(23,549)
Contractual services	36,800	42,800	25,950	16,850
Materials and supplies	395,375	438,875	425,851	13,024
Other charges	599,300	549,800	440,932	108,868
	<u>2,088,470</u>	<u>2,113,114</u>	<u>1,997,667</u>	<u>115,447</u>
Board of Education Services				
Salaries	197,157	202,286	200,615	1,671
Benefits	1,057,076	1,057,944	1,158,317	(100,373)
Contractual services	1,015,179	1,015,179	669,165	346,014
Materials and supplies	10,000	10,000	-	10,000
Insurance	325,000	325,000	194,128	130,872
Other charges	1,818,008	1,811,708	158,824	1,652,884
	<u>4,422,420</u>	<u>4,422,117</u>	<u>2,381,049</u>	<u>2,041,068</u>
Office of Superintendent				
Salaries	279,813	287,093	302,513	(15,420)
Benefits	70,690	71,922	97,525	(25,603)
Contractual services	275,000	275,000	115,729	159,271
Materials and supplies	34,000	34,000	5,606	28,394
Other charges	91,500	91,500	76,828	14,672
	<u>751,003</u>	<u>759,515</u>	<u>598,201</u>	<u>161,314</u>
Office of Principal				
Salaries	5,441,593	5,604,860	5,210,700	394,160
Benefits	1,794,051	1,821,893	1,578,686	243,207
Other charges	70,000	70,000	43,907	26,093
	<u>7,305,644</u>	<u>7,496,753</u>	<u>6,833,293</u>	<u>663,460</u>

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The accompanying notes are an integral part of the financial statements.

CITY OF BARTLETT, TENNESSEE

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL PURPOSE SCHOOL FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget - Increase (Decrease)
Fiscal Services				
Salaries	\$ 856,323	\$ 878,600	\$ 779,107	\$ 99,493
Benefits	245,777	249,546	184,405	65,141
Contractual services	121,165	121,165	93,161	28,004
Materials and supplies	27,500	27,500	10,669	16,831
Other charges	33,000	33,000	8,405	24,595
	<u>1,283,765</u>	<u>1,309,811</u>	<u>1,075,747</u>	<u>234,064</u>
Human Resources				
Salaries	440,167	451,618	454,191	(2,573)
Benefits	134,636	136,573	131,993	4,580
Contractual services	83,000	82,650	39,816	42,834
Materials and supplies	2,500	2,500	1,537	963
Other charges	3,500	3,850	1,300	2,550
	<u>663,803</u>	<u>677,191</u>	<u>628,837</u>	<u>48,354</u>
Operation of Plant				
Salaries	744,333	763,697	753,486	10,211
Benefits	262,060	265,337	253,202	12,135
Contractual services	1,654,490	1,734,599	1,692,591	42,008
Materials and supplies	52,000	69,939	54,733	15,206
Other charges	2,305,500	2,270,070	1,824,277	445,793
	<u>5,018,383</u>	<u>5,103,642</u>	<u>4,578,289</u>	<u>525,353</u>
Maintenance of plant				
Salaries	729,898	748,886	561,112	187,774
Benefits	217,193	220,405	148,028	72,377
Contractual services	185,000	185,000	157,986	27,014
Materials and supplies	452,745	413,745	241,814	171,931
Other charges	7,250	5,250	1,777	3,473
	<u>1,592,086</u>	<u>1,573,286</u>	<u>1,110,717</u>	<u>462,569</u>
Transportation				
Contractual services	3,261,242	3,355,054	2,688,883	666,171
Other charges	572,500	574,113	196,939	377,174
	<u>3,833,742</u>	<u>3,929,167</u>	<u>2,885,822</u>	<u>1,043,345</u>
Cafeteria				
Salaries	-	16,202	13,248	2,954
Benefits	-	2,903	1,888	1,015
Materials and supplies	-	39,305	2,890	36,415
	<u>-</u>	<u>58,410</u>	<u>18,026</u>	<u>40,384</u>
Total education	<u>91,001,428</u>	<u>93,830,640</u>	<u>79,716,129</u>	<u>14,114,511</u>

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The accompanying notes are an integral part of the financial statements.

CITY OF BARTLETT, TENNESSEE

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL PURPOSE SCHOOL FUND

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
DEBT SERVICE				
Principal	\$ -	\$ -	\$ 2,061,100	\$ (2,061,100)
Interest	-	6,300	106,217	(99,917)
Total debt service	-	6,300	2,167,317	(2,161,017)
CAPITAL OUTLAY	-	-	1,060	(1,060)
Total Expenditures	91,001,428	93,836,940	81,884,506	11,952,434
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(5,293,000)	(6,564,404)	3,746,586	10,310,990
OTHER FINANCING SOURCES (USES)				
Sale of capital assets	163,000	163,000	1,288,390	1,125,390
Transfers in	580,000	580,000	2,616,820	2,036,820
Transfers out	-	-	(3,379,258)	(3,379,258)
Total Other Financing Sources (Uses)	743,000	743,000	525,952	(217,048)
Net change in fund balances	<u>\$ (4,550,000)</u>	<u>\$ (5,821,404)</u>	4,272,538	<u>\$ 10,093,942</u>
Fund balances - beginning			35,379,156	
Fund balances - ending			<u>\$ 39,651,694</u>	

The accompanying notes are an integral part of the financial statements.

CITY OF BARTLETT, TENNESSEE
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
June 30, 2021

	Business-Type Activity <u>Enterprise Fund</u> Water and Sewer Fund	Governmental Activities <u>Internal Service Funds</u>
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 13,417,306	\$ 1,810,227
Receivables		
Customers	998,955	-
Less allowance for doubtful accounts	(68,059)	-
Due from other funds	66	-
Prepaid expenses	23,968	-
Total current assets	14,372,236	1,810,227
Noncurrent assets:		
Capital assets, not being depreciated	3,234,708	-
Capital assets, being depreciated, net	61,841,352	-
Total capital assets (net of accumulated depreciation)	65,076,060	-
Net pension asset	61,169	-
Total assets	79,509,465	1,810,227
DEFERRED OUTFLOWS OF RESOURCES		
Related to pension	675,887	-
Related to OPEB	1,365,367	-
Deferred charges on refunding	57,481	-
Total deferred outflows of resources	2,098,735	-
LIABILITIES		
Current liabilities:		
Accounts payable	349,140	373,482
Accrued bond interest	46,196	-
Accrued payroll	-	14,521
Unearned revenue	158,748	-
Current portion of bonds and notes payable	1,039,000	-
Total current liabilities	1,593,084	388,003
Noncurrent liabilities:		
Bonds and notes payable, net of current portion, discounts, and premiums	4,579,598	-
Accrued compensated absences	175,550	-
Net pension liability	1,474,441	-
Net OPEB liability	3,109,771	-
Total noncurrent liabilities	9,339,360	-
Total liabilities	10,932,444	388,003
DEFERRED INFLOWS OF RESOURCES		
Related to pension	1,218,814	-
Related to OPEB	626,224	-
Total deferred inflows of resources	1,845,038	-
NET POSITION		
Net investment in capital assets	59,631,578	-
Restricted for net pension asset	61,169	-
Unrestricted	9,137,971	1,422,224
Total net position	68,830,718	\$ 1,422,224
Adjustment to reflect the consolidation of internal service funds related to the enterprise fund	(801,995)	
Net position of the business-type activity	\$ 68,028,723	

The accompanying notes are an integral part of the financial statements

CITY OF BARTLETT, TENNESSEE
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
PROPRIETARY FUNDS
For the Year Ended June 30, 2021

	Business-Type Activity	Governmental Activities
	Enterprise Fund	Internal Service Funds
	Water and Sewer Fund	
Operating Revenues:		
Metered water sales	\$ 4,575,015	\$ -
Sewer service fee	4,085,102	-
Service connections fees	95,278	-
Forfeited discounts	285,235	-
Charges for services	84,078	2,933,119
Tower lease charges	359,406	-
Contributions	-	7,803,793
Other	34,754	-
Total operating revenues	<u>9,518,868</u>	<u>10,736,912</u>
Operating Expenses:		
Administrative and general	1,938,789	10,739,715
Pumping and filtering	2,080,633	-
Distribution system	2,100,469	-
Sewer lagoon	857,684	-
Depreciation	2,623,970	-
Total operating expenses	<u>9,601,545</u>	<u>10,739,715</u>
Operating income (loss)	(82,677)	(2,803)
Nonoperating Revenues (Expenses):		
Interest	12,903	1,421
Bond interest and fiscal charges	(153,469)	-
Gain on sale of capital assets	10,975	-
Total non-operating expenses	<u>(129,591)</u>	<u>1,421</u>
Income (loss) before contributions and transfers	(212,268)	(1,382)
Capital contributions - water taps	31,937	-
Capital contributions - sewer taps	34,118	-
Capital contributions - development	821,680	-
Transfers out	(583,254)	-
Change in net position	<u>92,213</u>	<u>(1,382)</u>
Total net position - beginning, as originally reported	<u>68,738,505</u>	<u>1,423,606</u>
Total net position - ending	<u>\$ 68,830,718</u>	<u>\$ 1,422,224</u>
Change in net position	\$ 92,213	
Adjustment to reflect the consolidation of internal service funds related to the enterprise fund	(167,955)	
Change in net position of the business-type activity	<u>\$ (75,742)</u>	

The accompanying notes are an integral part of the financial statements

CITY OF BARTLETT, TENNESSEE
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
For the Year Ended June 30, 2021

	Business-Type Activity	Governmental Activities
	Enterprise Fund Water and Sewer Fund	Internal Service Funds
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts from customers and users	\$ 9,395,120	\$ -
Receipts from interfund services provided	-	10,736,912
Payments to suppliers	(3,656,690)	(10,742,991)
Payments to employees	(2,872,799)	-
Other receipts	36,662	-
Net cash from operating activities	<u>2,902,293</u>	<u>(6,079)</u>
CASH FLOW FROM NONCAPITAL FINANCING ACTIVITIES		
Transfer to other fund	(583,320)	-
CASH FLOW USED FOR CAPITAL AND RELATED FINANCING ACTIVITIES		
Capital contributions	887,735	-
Purchases of capital assets	(1,908,960)	-
Proceeds from sale of capital assets	10,975	-
Principal paid on capital debt	(1,002,000)	-
Interest paid on capital debt	(165,863)	-
Net cash used for capital and related financing activities	<u>(2,178,113)</u>	<u>-</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest income	<u>12,903</u>	<u>1,421</u>
Net increase (decrease) in cash and cash equivalents	153,763	(4,658)
Cash and cash equivalents - beginning of the year	<u>13,263,543</u>	<u>1,814,885</u>
Cash and cash equivalents - end of the year	<u><u>\$ 13,417,306</u></u>	<u><u>\$ 1,810,227</u></u>
Reconciliation of operating income to net cash from operating activities:		
Operating income	\$ (82,677)	\$ (2,803)
Adjustments to reconcile operating income to net cash from (used for) operating activities:		
Depreciation	2,623,970	-
Pension expense in excess of employer contributions	344,655	-
Change in assets and liabilities		
Receivables	(61,182)	-
Prepaid expenses	(1,108)	-
Accounts payable	112,943	853
Accrued compensated absences	(8,404)	(4,129)
Deferred revenue	(25,904)	-
Net cash provided by operating activities	<u><u>\$ 2,902,293</u></u>	<u><u>\$ (6,079)</u></u>

The accompanying notes are an integral part of the financial statements

CITY OF BARTLETT, TENNESSEE
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
June 30, 2021

	Pension and OPEB Trust Funds
ASSETS	
Cash and cash equivalents	\$ 1,706,601
Interest receivable	112,423
Investments	
Common stock	1,635,768
Exchange traded funds	1,045,226
Mutual funds	118,564,109
Private real estate fund	3,204,098
Total investments	<u>124,449,201</u>
Total assets	126,268,225
LIABILITIES	
Accounts payable	103,155
NET POSITION	
Restricted for pensions	112,166,136
Restricted for OPEBs	13,998,934
Total net position	<u><u>\$ 126,165,070</u></u>

The accompanying notes are an integral part of the financial statements

CITY OF BARTLETT, TENNESSEE
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
For the Year Ended June 30, 2021

	<u>Pension and OPEB Trust Funds</u>
ADDITIONS	
Contributions:	
Employer	\$ 6,983,541
Plan members	<u>1,187,473</u>
Total contributions	8,171,014
Investment earnings (losses):	
Interest and dividends	2,521,621
Net appreciation in fair value of investments	<u>22,638,392</u>
Total investment earnings	<u>25,160,013</u>
 Total additions	 33,331,027
DEDUCTIONS	
Benefits	6,877,576
Administrative expense	<u>437,843</u>
Total deductions	<u>7,315,419</u>
 Change in net position	 26,015,608
 Net position - beginning of the year	 <u>100,149,462</u>
 Net position - end of the year	 <u><u>\$ 126,165,070</u></u>

The accompanying notes are an integral part of the financial statements

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The City of Bartlett, Tennessee (the "City") operates under a Board of Mayor and Aldermen form of government. The Executive Branch is organized into the following departments: Administration, Mayor, Finance and Accounting, Education, Police, Fire, Parks and Recreation, Public Works, Planning and Economic Development, Code Enforcement, and Utilities.

As required by accounting principles generally accepted in the United States of America, these financial statements present the government and its component units, entities for which the government is financially accountable. Blended component units, although legally separate entities, are in substance, part of a government's operations. The City has one blended component unit (see details below). The City has no discretely presented component units. The significant accounting policies of the component unit are the same as those followed by the primary government.

Bartlett City Board of Education ("Board of Education" or "Bartlett Schools") is a legally separate organization that includes all the public schools of the City. The Board of Education has a separately elected governing board but is fiscally dependent upon the City. The City provides funding, approves its operating budget, and issues debt for its capital projects. The Board of Education's total debt outstanding is expected to be repaid entirely or almost entirely with the resources of the City. The Board of Education's general purpose fund, federal projects fund, nutrition fund, discretionary grants fund, B. Jackson Memorial Scholarship fund, internal school fund, and capital projects fund are each reported as governmental funds of the City. The Board of Education's OPEB trust fund is reported as a fiduciary fund. The Board of Education does not issue separate financial statements.

B. Basis of Presentation

1. Government-Wide Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government and are designed to provide readers with a broad overview of the City's finances, in a manner similar to private-sector business. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Certain eliminations have been made regarding interfund activities, payables, and receivables. All internal balances in the statement of net position have been eliminated except those representing balances between the governmental activities and business type activities, which are presented as internal balances and eliminated in the total primary government column. In the statement of activities, those transactions between governmental and business-type activities have not been eliminated.

The statement of net position presents information on all the City's assets, deferred outflows of resources, liabilities, deferred inflows of resources, with the differences presented as net position. Net position is reported as one of three categories: net investment in capital assets, restricted, or unrestricted. Restricted net position is further classified as either net position restricted by enabling legislation or net position that is otherwise restricted.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2. Fund Financial Statements

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. The activities of the government are organized into funds, each of which are considered to be separate entities. Each fund is accounted for by providing a set of self-balancing accounts which constitute its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund balance, revenues, and expenditures/expenses. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

The City has presented all major funds that met the quantitative or qualitative qualifications to be reported as a major fund as separate columns in the fund financial statements. The City's major funds are as follows:

Major Governmental Funds: General Fund, General Purpose School Fund, Capital Projects Fund, Education Capital Fund.

Major Proprietary Fund: Water and Sewer Fund

Detailed descriptions of these funds are presented below.

3. Governmental Fund Financial Statements

Governmental fund financial statements include a balance sheet and statement of revenues, expenditures, and changes in fund balance individually for all major funds and in the aggregate for the remaining nonmajor funds. An accompanying schedule is presented to reconcile and explain the difference in fund balance and changes in fund balances as presented in these statements to net position and changes in net position presented in the government-wide financial statements. The governmental funds of the City are described below:

- a. **General Fund** – The primary operating fund of the City and accounts for all financial resources of the general government not specifically provided for in other funds. Most of the essential governmental services such as police and fire protection, community services, and general administration are reported in the general fund.
- b. **Special Revenue Funds** – These funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted or committed to expenditures for specific purposes. The special revenue funds include the State Street Aid, Solid Waste Control, Drug Enforcement, General Improvement, Drainage Control, Parks Improvement, E-Citation, DEA Task Force, Grants, ARP, Federal Projects, Nutrition, Discretionary Grants, Internal School, B. Jackson Memorial Scholarship. The special revenue funds also include the General-Purpose School Fund which is considered a major fund and described in further detail below:

General Purpose School Fund – The operating fund of the Bartlett City Board of Education and accounts for all general revenues and other receipts that are not allocated by law or contractual agreement to another Bartlett City Board of Education fund, such as property tax revenue from Shelby County, Tennessee, Basic Education Program (BEP) funds, sales tax, etc. General operating expenditures and capital improvement costs that are not paid through other School funds are paid from the General-Purpose School Fund.

- c. **Capital Projects Fund** – These funds account for all the financing of major governmental fund capital asset purchases. A fund is maintained for the City and the School capital improvement projects i.e. Capital Projects Fund and Education Capital Fund.
- d. **Debt Service Fund** – The fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

4. Proprietary Fund Financial Statements

Proprietary fund financial statements include a statement of net position, a statement of revenues, expenses, and changes in net position, and a statement of cash flows individually for all major enterprise funds and in the aggregate for the remaining nonmajor enterprise funds. A column representing internal service funds is also presented in these statements. However, internal service fund balances and activities are combined with the governmental activities in the government-wide financial statements. The proprietary funds of the City are described below:

- a. **Enterprise Fund** – Account for business-like activities provided to the public. The activities are financed primarily by user charges and the measurement of the financial activity focuses on net income measurement similar to private sector businesses.

Water and Sewer Fund – Accounts for water and sewer fees in connection with the operation of the City's water and sewer system. The proceeds of several bond issues and loans have been used specifically for the construction or acquisition of water and sewer systems and facilities. As the intention of the City to repay these bonds and loans through water and sewer fund operations, these obligations are reported in this fund.

- b. **Internal Service Fund** – Used to account for services provided to other departments and agencies of the government on a cost reimbursement basis. The City has two internal service funds: Health and Welfare Fund and Worker's Compensation Fund.

5. Fiduciary Fund Financial Statements

Fiduciary fund financial statements include a statement of fiduciary net position and statement of changes in fiduciary net position. Agency funds are fiduciary funds used to account for assets held by the City in a purely custodial capacity. Single agency funds are custodial in nature (i.e. assets equal liabilities), they do not involve the measurement of results of operations.

- a. **Pension (and Other Employee Benefit) Trust Fund** – These funds account for the activities and accumulation of resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans and other postemployment benefit plans. The City maintains two pension trust funds, the Employee Retirement Plan Fund and the Contributory Retirement Plan Fund which are used to account for the accumulation of resources to provide defined benefits to qualified employees upon retirement. In addition, the City and the School each use Other Postemployment Benefits Funds ("City OPEB" and "School OPEB") to account for activity related to retiree group health and dental benefits.

C. Measurement Focus and Basis of Accounting

Measurement focus is a term used to describe "which" transactions are recorded within the various financial statements. Basis of accounting refers to "when" transactions are recorded regardless of the measurement focus applied.

Measurement Focus

On the government-wide statement of net position and statement of activities, both governmental and business-type activities are presented using the "economic resources" measurement focus. Accordingly, all the City's assets and liabilities, including capital assets and long-term liabilities, along with deferred inflows and outflows of resources, are included in the accompanying statement of net position. The statement of activities presents changes in net position.

Proprietary funds and fiduciary funds are also accounted for using the "economic resources" measurement focus. Accordingly, all assets, deferred outflows of resources, liabilities, and deferred inflows of resources (whether current or noncurrent) are included in the statement of net position. The statement of revenues, expenses, and changes in net position presents revenues (additions) and expenses (deductions) in total net position. Agency funds do not use the economic resources measurement focus.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

All governmental funds utilize a “current financial resources” measurement focus. Only current financial assets, deferred outflows of resources, liabilities, and deferred inflows of resources are generally included on their balance sheets. Their operating statements present sources and uses of available resources during a given period. These funds use fund balance as their measure of available resources at the end of the period.

Basis of Accounting

The government-wide financial statements are presented using the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the utility fund are charges to customers for sales and services. The utility fund also recognizes as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Governmental fund financial statements are reported using the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available to finance expenditures of the current period. Revenues are available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period or up to one year for grant revenues. The primary revenue sources, which have been treated as susceptible to accrual by the City, are property taxes, other local taxes, and intergovernmental revenues. Licenses and permits, charges for services, fines and forfeitures, and miscellaneous revenues are measurable and available only when cash is received by the City. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met, and the amount is received during the period or within the availability period for this revenue source (within 1 year of year-end). Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. The issuance of long-term debt is reported as other financing sources.

D - Assets, Liabilities, Deferred outflows/Inflows of Resources, and Net Position/Fund Balances

1. Deposits and investments

The City considers all highly liquid investments with an original maturity of three months or less when purchased to be cash and cash equivalents. Cash equivalents held by the trustee of the Employee Pension Plan Fund, the Employee Cash Balance Plan Fund, the City OPEB Fund, and the School OPEB Fund are included in cash and cash equivalents. Cash equivalents also include investments in the Local Government Investment Pool (“LGIP”) due to the short-term nature of their maturity.

Investments, including pension and other postemployment benefit investments held in fiduciary funds, are reported at fair value except for investments measured using Net Asset Value (“NAV”) per share which have no readily determinable fair value and have been determined using amortized cost which approximates fair value. The LGIP qualifies as a 2a7-like pool and is reported at amortized cost using a Stable Net Asset Value which approximates fair value.

Restricted investments consist of assets held in an irrevocable trust for future TCRS pension benefits.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2. Receivables

All trade and property taxes receivable are shown net of an allowance for uncollectible amounts.

Real and personal property taxes are levied by July 1 for each fiscal year on values assessed as of the prior January 1. The City has an enforceable legal claim as of January 1 (the assessment date). Property taxes are due on December 1 and are considered delinquent after February 28, at which time penalties and interest are assessed and property is available for tax lien. All property taxes are billed and collected by the City.

Property taxes receivable are recognized as of the date the City has an enforceable legal claim. Property taxes are reflected as revenues in the fiscal period for which they are levied, which is the subsequent fiscal year for the current fiscal year's assessment, provided they are received and collected within the current period or within 60 days following the fiscal year end (August 31). Since the receivable is recognized before the period of revenue recognition, the entire amount of the receivable, less an estimated allowance for uncollectible taxes, is reported as a deferred inflow of resources as of June 30. Delinquent taxes estimated to be collected subsequent to August 31 are included in the balance sheet as property taxes receivable and a deferred inflow of resources to reflect amounts that were not available as revenues at June 30, 2021. The property tax levy is without legal limit. The rate, as permitted by Tennessee State Law and City Charter, is set annually by the Board of Mayor and Aldermen and collected by the Finance Department.

Receivables due from other governments are primarily from the United States government, the State of Tennessee, and Shelby County, Tennessee. No allowance for uncollectible amounts has been recognized.

Governmental funds report unavailable revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned as "unearned revenue". At the end of the current fiscal year, unavailable revenue principally represents amounts relating to property taxes.

3. Interfund Transactions

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

Permanent reallocations of resources between funds of the City are classified as interfund transfers. For the statement of activities, all transfers between individual governmental funds have been eliminated.

4. Inventories and prepaid items

Inventories consist of expendable supplies held for consumption and are valued at cost. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. The cost of inventory and prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

5. Capital assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., streets, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Such assets with an initial, individual cost of more than \$5,000 and an estimated useful life more than two years are recorded at historical cost or estimated historical cost if purchased or constructed. Contributed capital assets are recorded at estimated acquisition value at the date received. Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

In the case of the initial capitalization of general infrastructure assets (i.e., those reported by governmental activities) the government chose to include all such items put in place since 1980. The government was able to estimate the historical cost for the initial reporting of these assets through review of historical records, including subdivision bond summaries, contract documents, and capital project summaries.

Land and construction in progress are not depreciated. Property, plant, and equipment of the primary government is depreciated using the straight-line method over the following estimated useful lives:

Buildings and improvements	25-50 years
Other improvements	10-60 years
Machinery and equipment	3-15 years
Vehicles	7-10 years
Infrastructure	20-50 years

6. Deferred outflows of resources

In addition to assets, the statement of financial position reports a separate section for deferred outflows of resources. Deferred outflows of resources represent a consumption of net position that applies to a future period(s) and will not be recognized as an outflow of resources (expense) until then. The City has qualifying items for reporting in this category. The unamortized discount on refunding reported in the government-wide statement of net position results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. Other deferred outflows of resources include those related to pension and OPEB changes and employer contributions to the pension plan after the measurement date.

7. Compensated absences

Compensated absences for accumulated unpaid vacation are accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, because of employee resignations and retirements. Vacation days earned, not to exceed 30 days, may be carried forward. Compensated absences are paid out of the general fund, solid waste control fund, drainage control fund, and the proprietary fund.

Employees are generally reimbursed for accumulated unused sick leave, not to exceed 60 days, only upon retirement, and only for those employees employed prior to January 1, 1992. Sick leave is not accrued except at the governmental-wide and proprietary fund financial statements.

Under the Bartlett City Board of Education's sick leave policy, both certified and classified employees earn one sick day for each month employed and accumulate for an unlimited number of days. Upon retirement, accumulated sick days convert to service time with the Tennessee Consolidated Retirement System (TCRS). If an employee leaves the school district prior to retirement, the accumulated sick days can be carried to another school district or converted to service credit with TCRS. For vacation, an employee may accumulate up to twenty-five vacation days. Unused vacation is paid out for any employee leaving the school district provided they have completed at least six months of service.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

8. Long-term obligations

In the governmental-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed when incurred.

In the governmental fund financial statements, bond premiums and discounts, issuance costs are recognized in the current period. The face amount of debt is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether withheld from the actual debt proceeds received, are reported as debt service expenditures.

9. Deferred inflows of resources

In addition to liabilities, the statement of net position reports a separate section for deferred inflows of resources. Deferred inflows of resources represent an increase to net position that applies to a future period and is not recognized as an inflow of resources (revenue) until that time. The City has several types of items that qualify for reporting in this category. These items are amounts in the governmental funds that were receivable and measurable at year-end but were not available to finance expenditures for the current year. This includes unavailable revenues from property taxes and other revenues. In addition, deferred inflows of resources include those related to pension and OPEB changes.

10. Net Position and Fund balance

In the government-wide financial statements and the proprietary fund in the fund financial statements, equity is classified as net position and displayed in three components:

Net investment in capital assets – consists of capital assets, including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes or other borrowings that are attributable to the acquisition, construction, or improvement of those assets. Applicable deferred outflows of resources and deferred inflows of resources, if any should be included in the component of net position.

Restricted net position – consists of net position with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments or (2) law through constitutional provisions or enabling legislations.

Unrestricted net position – all other net position that does not meet the definition of restricted or net investment in capital assets.

In the fund financial statements, governmental funds report fund balances in classifications that compromise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in these funds can be spent. The classifications consist of the following five components, as applicable:

Nonspendable – amounts that cannot be spent because they are either in a (a) non-spendable form, including items not expected to be converted to cash (i.e. inventories, prepaid amounts, long-term portion of loans and notes receivable), or (b) legally or contractually required to be maintained intact (i.e. the principal of a permanent fund).

Restricted – amounts constrained to be used for a specific purpose as per external parties, constitutional provision, or enabling legislation.

Committed – amounts constrained to be used for specific purposes by formal action by ordinance adopted by the Board of Mayor and Aldermen and the Bartlett City Board of Education. Amounts classified as committed are not subject to legal enforceability like restricted resources; however, they cannot be used for any other purpose unless the Board removes or changes the commitment by taking the same action it employed to impose the commitment.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Assigned – amounts intended to be used by the City for a specific purpose but are neither restricted nor committed. The intent shall be expressed by the Board of Mayor and Aldermen or a designee authorized by the Board of Mayor and Aldermen with authority to assign amounts. The nature of the actions necessary to remove or modify an assignment is not as rigid as required under a committed fund balance classification. The City Finance Director has been authorized to assign amounts in the general fund for a specific purpose in accordance with fund balance policy established by the Board of Mayor and Aldermen. The Bartlett City Board of Education has the authority to assign the fund balance for the School Funds. Amounts in excess of nonspendable, restricted, and committed fund balance in funds other than the general fund are reported as assigned fund balance.

Unassigned – represents the residual balance available for any purpose in the general fund. In other governmental funds, the classification is used only to report a deficit balance resulting from overspending for specific purposes for which amounts had been restricted, committed, or assigned.

When an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) amounts are available, it is the policy of the City to generally consider restricted amounts to have been reduced first. When an expenditure is incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used, it is the policy of the City that committed amounts would be reduced first, followed by assigned amounts, and then unassigned amounts. In both instances, when a proposed expenditure is made with specific balances identified as the source of the funding, that specific fund balance will be used.

The Board of Mayor and Aldermen established a financial stabilization account and an emergency account as committed parts of the fund balance for the General Fund. The financial stabilization account is established as 20% of the appropriations for the next fiscal year in order to have a method of dealing with revenue shortages or other unanticipated budgetary needs. The emergency account is established at \$1,000,000 for use in covering catastrophic losses, including natural and man-made disasters.

11. Pensions and Other Postemployment Benefits

The City maintains six defined benefit retirement plans. Two are sponsored by the City and the remaining four are sponsored by the Tennessee Consolidated Retirement System. The City maintains two defined benefit other postemployment benefit plans ("OPEB") sponsored by the City.

For purposes of measuring the net pension and net OPEB asset or liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension and OPEB expense, information about the fiduciary net position, and additions to/deductions from each plan's fiduciary net position have been determined on the same basis as they are reported by the actuaries. For this purpose, benefits (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms of each plan. Expenses of the plans, such as investment fees, trustee fees, and audit fees, are paid by the plans. However, certain administrative functions are performed by employees of the City and are not reimbursed by the plans. Investments, other than contracts, are reported at fair value. Investment income is recognized as earned. Plan assets do not include any securities of the City nor have any of the plans made any loans to the City.

12. Fair Value Measurements

Fair value represents the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. Assets and liabilities recorded at fair value in the statements of net position are categorized based on the level of judgment associated with the inputs used to measure their value. The three categories of level inputs are as follows: Level 1 inputs include unadjusted quoted prices in active markets for identical assets or liabilities accessible at the measurement date; Level 2 inputs include quoted prices for similar assets or liabilities; quoted prices for identical or similar assets or liabilities in inactive markets; or other inputs that can be corroborated by observable market data. Such inputs include market interest rates and volatilities, spreads and yield curves; Level 3 inputs are inputs which are unobservable for the asset or liability and rely on management's own assumptions that market participants would use in pricing the asset or liability.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. In determining fair value, the City utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible. The methods used may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the City believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at reporting date.

13. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

E – New Governmental Accounting Standards Board (GASB) Pronouncements

The City implemented GASB Statement No. 84, *Fiduciary Activities*, required for fiscal periods ending June 30, 2021. The Statement was issued to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how these activities should be reported. The implementation resulted in a reclassification to a special revenue fund for the Internal School Fund which as was previously reported as an agency fund. In addition, the Bail Bond Fund, J. Rainey Volunteer Fund, and Family Assistance Fund, which were previously reported as agency funds, were reclassified into the general fund. The implementation has been accounted for as a change in accounting principle with a prior year adjustment increasing fund balance in the amount of \$2,128,913.

GASB Statement No. 87, *Leases* was issued to increase the usefulness of financial statements by requiring reporting of certain lease liabilities that currently are not reported, enhance comparability by requiring lessees and lessors to report leases under a single model, and enhance the usefulness of information by requiring notes to the financial statements regarding leasing arrangements. The requirements of GASB Statement No. 87 are effective for fiscal year 2022. The City of Bartlett is currently evaluating the impact of GASB Statement No. 87 may have on its financial statements.

NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

A. Budgetary information

The Board of Mayor and Aldermen annually approves the operating budgets of the general, special revenue, debt service, and enterprise funds of the City. The capital projects fund is a multi-year fund. The total budgets of these funds constitute legal spending limits, requiring ordinance amendment. The Mayor may approve transfers between line items within a department. Transfers within the funds are accomplished by resolution of the Board of Mayor and Aldermen to authorize expenditures of various grants received and to adjust the individual fund budgets as required within the total dollar limitations of the budget ordinance. While no supplemental appropriations were required during the year, the accompanying budgetary data has been revised for amendments authorized by resolution during the year. The Board of Education annually approves the operating budgets of the general purpose school fund, federal projects fund, school nutrition fund, and discretionary grants fund. Annual budgets are adopted on a basis consistent with Tennessee Code Annotated, which is not materially different than the modified accrual basis of accounting for all governmental funds. No approved operating budgets were adopted for the ARP Fund, Internal School Fund, or B. Jackson Memorial Fund.

The City and School capital projects funds are appropriated on a project length basis and appropriations for capital projects do not lapse until completion of the project. Because of the project nature of these funds, budgetary comparison schedules on an annual basis do not provide meaningful information and, accordingly, are not presented in the accompanying financial statements.

Encumbrance accounting is employed in governmental funds. Encumbrances (e.g., purchase orders, contracts) outstanding at year end are reported in the assigned fund balance category and do not constitute expenditures or liabilities because the commitments will be appropriated and honored during the subsequent year.

NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

B. Excess of expenditures over appropriations

For the year ended June 30, 2021, no funds had expenditures that exceed appropriations.

C. Deficit fund equity

As of June 30, 2021, the Education Capital Fund had a deficit balance of \$3,786,626 due to the timing of expenditures and reimbursements of expenditures.

NOTE 3 - DEPOSITS

Legal Provisions – Deposits must be collateralized by federal depository insurance, the Tennessee Bank Collateral Pool, collateral held by the City's agent in the City's name, collateral held by the Federal Reserve Banks acting as third-party agents, or a combination of these methods. State statute requires that all uninsured deposits with financial institutions must be collateralized by securities whose market value is equal to 105% of the average daily balance of public deposits held. Collateral securities required to be pledged by the participating banks to protect their public fund accounts are pledged to the state treasurer on behalf of the bank collateral pool. The securities pledged to protect these accounts are pledged in the aggregate rather than against each account. The members of the pool may be required by agreement to pay an assessment to cover any deficiency. Under this additional assessment agreement, public fund accounts covered by the pool are insured for purposes of credit risk disclosure.

Custodial Risk – Custodial risk is the risk that in the event of a bank failure, the City's deposits may not be returned to it. The City's policy for custodial risk is to follow state guidelines. As of June 30, 2021, all bank deposits were entirely insured by federal depository insurance and collateralized by the Bank Collateral Pool of the State of Tennessee.

NOTE 4 - INVESTMENTS

Legal Provisions – Investments of the primary government are limited to those authorized by Tennessee State Law. State statutes authorize the City to make direct investments in in bonds, notes or treasury bills of the U.S. government and obligations guaranteed by the U.S. government or any of its agencies; deposit accounts at state and federal chartered banks and savings and loan associations; repurchase agreements; the Local Government Investment Pool ("LGIP"); bonds of any state or political subdivision rated A or higher by any nationally recognized rating service; and nonconvertible debt securities of certain federal government sponsored enterprises. Statutes also require that securities underlying repurchase agreements must have a market value at least equal to the amount of funds invested in the repurchase transaction. State statutes limit maturities of the above investments to four years from the date of investment unless a greater maturity is approved by the State Director of Finance.

The School is a member of the Tennessee Consolidated Retirement System ("TCRS") Stabilization Reserve Trust. The School has placed funds into the irrevocable trust as authorized by statute under *Tennessee Code Annotated*, Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of the trust. Funds of trust members are held and invested in the name of the trust for the benefit of each member. Each member's funds are restricted for the payment of retirement benefits of that member's employees. Trust funds are not subject to the claims of general creditors of the School or City. The trust is authorized to make investments as directed by the TCRS Board of Trustees. The School may not impose restrictions on investments placed by the trust on their behalf.

In addition to investments allowed by the City, the fiduciary funds' investment policies authorize investments in mutual funds, common stocks, and other equities. The Pension Trust Fund's Investment Policy has been formally adopted by the City's Board of Mayor and Aldermen.

A. Primary Government Investments

The Tennessee Local Government Investment Pool ("LGIP") represents 100% of the primary government's investments at June 30, 2021. These investments are reported at amortized cost which approximates fair value and are included as cash equivalents.

NOTE 4 – INVESTMENTS (CONTINUED)

B. Restricted Investments – TCRS Stabilization Reserve Trust

Assets of the TCRS, including the Stabilization Reserve Trust, are invested in the Tennessee Retiree Group Trust ("TRGT"). The TRGT is not registered with the Securities and Exchange Commission (SEC) as an investment company. The State of Tennessee has not obtained a credit quality rating for the TRGT from a nationally recognized credit ratings agency. The fair value of investment positions in the TRGT is determined daily based on the fair value of the pool's underlying portfolio. Furthermore, TCRS had not obtained or provided any legally binding guarantees to support the value of participant shares during the fiscal year. There are no restrictions on the sale or redemption of shares. For further information concerning the School Department's investments with the TCRS Stabilization Reserve Trust, audited financial statements of the Tennessee Consolidated Retirement System may be obtained at <https://comptroller.tn.gov/content/dam/cot/sa/advanced-search/disclaimer/2020/ag20045.pdf>. The following table summarizes fair value disclosures and measurements for Bartlett School's investments held by the TRGT on its behalf June 30, 2021:

Investments at Fair Value	Level 1	Level 2	Level 3	NAV	Total
U.S. equity	\$ 235,523	\$ -	\$ -	\$ -	\$ 235,523
Developed market international equity	106,365	-	-	-	106,365
Emerging market international equity	30,390	-	-	-	30,390
U.S. fixed income	-	151,951	-	-	151,951
Short-term securities	-	7,598	-	-	7,598
Real estate	-	-	75,974	-	75,974
Private equity and strategic lending	-	-	-	151,951	151,951
Total restricted investments	<u>\$ 372,278</u>	<u>\$ 159,549</u>	<u>\$ 75,974</u>	<u>\$ 151,951</u>	<u>\$ 759,752</u>

C. Fiduciary Investments

The City administers three fiduciary funds and Bartlett Schools administers one fiduciary fund whose investments are held by a third-party trustee bank. Additionally, the City and Bartlett Schools utilizes an advisor to select appropriate investment choices. The following table summarizes fair value disclosures and measurements for fiduciary investments at June 30, 2021:

Investments at Fair Value	Level 1	Level 2	Level 3	NAV	Total
Fiduciary Activities:					
Common stock	\$ 1,635,767	\$ -	\$ -	\$ -	\$ 1,635,767
Exchange traded funds	1,045,226	-	-	-	1,045,226
Equity mutual funds	77,548,944	-	-	-	77,548,944
Fixed income mutual funds	41,015,166	-	-	-	41,015,166
Alternative mutual funds	-	-	-	-	-
Private real estate fund	-	-	3,204,098	-	3,204,098
Alternative investments	-	-	-	-	-
	<u>\$ 121,245,103</u>	<u>\$ -</u>	<u>\$ 3,204,098</u>	<u>\$ -</u>	<u>\$ 124,449,201</u>

The table below set forth a summary of changes in the fair value of level 3 assets for the year ended June 30, 2021:

	Level 3
Balance, beginning of year	\$ 2,936,562
Shares purchased	-
Dividends received and reinvested	131,833
Unrealized appreciation in estimated fair value	174,450
Management fees	(38,747)
Balance, end of year	<u>\$ 3,204,098</u>

NOTE 4 – INVESTMENTS (CONTINUED)

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at June 30, 2021:

- *Short-term securities*: generally, include investments in money market-type securities reported at cost plus accrued interest.
- *Equity and equity derivative securities*: Level 1 are valued using last reported sales prices quoted in active markets that can be accessed at the measurement date. Level 2 are securities whose values are derived daily from associated traded securities. Level 3 are valued with last trade data having limited trading volume.
- *US Treasury Bills, Bonds, Notes and Futures*: Level 1 are valued using last reported sales prices quoted in active markets that can be accessed at the measurement date. Level 2 are valued using a bid-ask spread price from multiple independent brokers, dealers, or market principals, which are known to be actively involved in the market. Level 3 are valued using proprietary information, a single pricing source, or other unobservable inputs related to similar assets or liabilities.
- *Real estate investments*: Level 3 are valued using the last valuations provided by external investment advisors or independent external appraisers. Generally, all direct real estate investments are appraised by a qualified independent appraiser(s) with the professional designation of Member of the Appraisal Institute ("MAI"), or its equivalent, every three (3) years beginning from the acquisition date of the property. The appraisals are performed using generally accepted valuation approaches applicable to the property type.
- *Private mutual funds, traditional private equity funds, strategic lending funds and real estate funds*: Those funds that report using GAAP, the fair value, as well as the unfunded commitments, were determined using the prior quarter's NAV, as reported by the fund managers, plus the current cash flows. These assets were then categorized by investment strategy. In instances where the fund investment reported using non-GAAP standards, the investment was valued using the same method, but was classified in Level 3.

Risks and Uncertainties – The fiduciary fund trust's and TRGT's investments include various types of investment funds, which in turn invest in any combination of stock, bonds and other investments exposed to various risks, such as interest rate, credit, and market risk. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported for trust investments.

Interest Rate Risk – Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Bartlett School's does not have the ability to limit TRGT investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The City and Bartlett Schools manages its exposure to declines in fair value by structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity. The City and Bartlett Schools invests operating funds primarily in shorter-term securities or the LGIP and limits the average maturity of the portfolio to those established by TCA 6-5-106 for commercial paper and repurchase agreements and four years for investments in securities of the U.S. Treasury, Federal Government sponsored agencies, or certificates of deposit.

Custodial Credit Risk – Custodial credit risk for investments is the risk that, in the event of a failure of the counterparty to a transaction, the county will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The City's investments in the LGIP are held by the State Treasury, not in the name of the City. The third-party bank is also a participant in the State collateral pool. Pursuant to the trust agreements, investments are held in the TRGT and each fiduciary trust are for the benefit of the City of Bartlett and Bartlett Schools to pay retirement benefits of their respective employees.

Credit Risk – Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The Bartlett Schools does not have the ability to limit the credit ratings of individual investments made by the trust.

Concentration of Credit Risk – Concentration of credit risk is the risk of loss attributed to the magnitude of the investment in a single issuer. Bartlett Schools places no limit on the amount the TRGT may invest in one issuer. The City and Bartlett Schools have adopted the investment policy established by TCA 6-5-106 for investments other than those held for Pension and OPEB benefits. The City diversifies its fiduciary fund investment portfolios so that the impact of potential losses from any one type of security or from any one individual issuer will be minimized. The City had no investments that comprised more than 5% of its total investments at June 30, 2021.

NOTE 5 – INTERFUND TRANSACTIONS

The composition of interfund balances as of June 30, 2021, is as follows:

Receivable Fund	Payable Fund			Total
	Major Funds		Aggregate	
	General	Purpose School	Nonmajor Governmental	
Major Fund				
General	\$ -	\$ 4,170	\$ -	\$ 4,170
General Purpose School	23,768	-	1,469,362	1,493,130
Capital Projects	-	-	592,735	592,735
Utility	-	-	66	66
Total	\$ 23,768	\$ 4,170	\$ 2,062,163	\$ 2,090,101

These balances resulted from the time lag between the dates that the interfund goods and services are provided or reimbursable expenditures occur and when payments between funds are made.

The composition of interfund transfers for the year ended June 30, 2021 is as follows:

Transfer Out	Transfer In					Total
	Major Funds				Aggregate	
	General	Purpose School	Capital Projects	Education Capital Projects	Nonmajor Governmental	
Major funds						
General	\$ -	\$ 2,346,019	\$ 1,373,572	\$ -	\$ 4,625,498	\$ 8,345,089
General Purpose School	-	-	-	2,355,274	1,023,984	3,379,258
Capital Projects	16,375	-	-	8,000,000	365,387	8,381,762
Utility	583,254	-	-	-	-	583,254
Aggregate Nonmajor Governmental	187,976	270,801	3,328,701	-	225,000	4,012,478
Total	\$ 787,605	\$ 2,616,820	\$ 4,702,273	\$ 10,355,274	\$ 6,239,869	\$ 24,701,841

Transfers from the general fund were made to provide sufficient positive fund balance within the special revenue and enterprise funds and to provide capital project funding. Transfers from the general purpose school fund were made to provide sufficient positive fund balance within the other School special revenue funds. Transfers out of the utility fund represent payments in lieu of taxes that are not payments for, and are not reasonably equivalent in value to, services provided.

Unrestricted cash in the various funds of the City are pooled in one fund for investment purposes. At each month-end, the interfund balances reflect each fund's portion of the cash/investment pool. Interest income is allocated to each fund based on the interfund balances at the end of the month.

NOTE 6 – CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2021, was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental activities:				
Capital assets, not being depreciated:				
Land	\$ 13,442,051	\$ 66,491	\$ -	\$ 13,508,542
Construction in progress	28,563,046	22,069,959	(26,231,320)	24,401,685
Total capital assets, not being depreciated	42,005,097	22,136,450	(26,231,320)	37,910,227
Capital assets, being depreciated:				
Buildings and improvements	260,219,230	23,996,056	(17,190)	284,198,096
Other improvements	12,059,186	1,455,560	-	13,514,746
Furniture and equipment	25,297,616	470,359	(5,141,718)	20,626,257
Motorized equipment	25,233,693	385,961	(1,992,823)	23,626,831
Infrastructure	119,305,028	1,740,584	-	121,045,612
Total capital assets, being depreciated	442,114,753	28,048,520	(7,151,731)	463,011,542
Less accumulated depreciation for:				
Buildings and improvements	(37,096,418)	(5,872,124)	5,872	(42,962,670)
Other improvements	(6,375,838)	(668,221)	-	(7,044,059)
Furniture and equipment	(16,267,869)	(2,903,152)	3,037,211	(16,133,810)
Motorized equipment	(16,610,854)	(1,730,080)	1,985,447	(16,355,487)
Infrastructure	(55,679,063)	(2,790,473)	-	(58,469,536)
Total accumulated depreciation	(132,030,042)	(13,964,050)	5,028,530	(140,965,562)
Total capital assets, being depreciated, net	310,084,711	14,084,470	(2,123,201)	322,045,980
Governmental activities capital assets, net	\$ 352,089,808	\$ 36,220,920	\$ (28,354,521)	\$ 359,956,207
	Beginning Balance	Increases	Decreases	Ending Balance
Business-type activities:				
Capital assets, not being depreciated:				
Land	\$ 1,475,223	\$ -	\$ -	\$ 1,475,223
Construction in progress	907,678	860,407	(8,600)	1,759,485
Total capital assets, not being depreciated	2,382,901	860,407	(8,600)	3,234,708
Capital assets, being depreciated:				
Buildings and improvements	125,315	-	-	125,315
Other improvements	108,353,682	827,914	(109,765)	109,071,831
Furniture and equipment	1,802,667	271,463	-	2,074,130
Motorized equipment	1,595,710	67,541	(26,419)	1,636,832
Total capital assets, being depreciated	111,877,374	1,166,918	(136,184)	112,908,108
Less accumulated depreciation for:				
Buildings and improvements	(54,726)	(5,780)	-	(60,506)
Other improvements	(45,904,012)	(2,381,938)	-	(48,285,950)
Furniture and equipment	(1,318,963)	(135,632)	-	(1,454,595)
Motorized equipment	(1,191,504)	(100,620)	26,419	(1,265,705)
Total accumulated depreciation	(48,469,205)	(2,623,970)	26,419	(51,066,756)
Total capital assets, being depreciated, net	63,408,169	(1,457,052)	(109,765)	61,841,352
Business-type activities capital assets, net	\$ 65,791,070	\$ (596,645)	\$ (118,365)	\$ 65,076,060

NOTE 6 – CAPITAL ASSETS (CONTINUED)

Depreciation expense was charged to function/programs of the primary government as follows:

Governmental Activities:	
General government	\$ 383,520
Public safety	1,868,567
Public works	4,111,754
Parks and recreation	1,081,922
Performing arts center	118,751
Education	6,399,536
Total depreciation expense - governmental activities	<u>\$ 13,964,050</u>
Business-type Activities:	<u>\$ 2,623,970</u>

Construction and other significant commitments

The government has active construction projects as of June 30, 2021. At year end the government's commitments with contractors are as follows:

<u>Function/Activity</u>	<u>Commitment</u>
City construction	
Major roads construction & improvement	\$ 8,172,091
Building improvements	2,138,847
Vehicles and equipment	1,692,414
Utility construction and improvement	699,030
Education construction	
Building improvements	55,385,087
	<u>\$ 68,087,469</u>

NOTE 7 – LONG-TERM LIABILITIES

1. Long-Term Debt

General obligation and revenue bonds

The City periodically issues general obligation bonds for the acquisition, construction, and improvement of major capital facilities and infrastructure. The bonds are generally issued as 15 to 20-year serial bonds. The City is not subject to any state or other law that limits the amount of net bonded debt a City may have outstanding; therefore, there is no legal debt margin or computation thereof. The City's full faith, credit and unlimited taxing power are pledged to the repayment of all general obligation bond principal and interest and the City is contingently liable for the repayment of revenue bond principal and interest.

Notes from direct borrowings

The City issues capital outlay notes and other loans to provide funds for the acquisition, improvement, and construction of major capital facilities and equipment. Capital outlay notes and other loans are direct obligations and pledge the full faith and credit of the government. Capital outlay notes and other loans outstanding were issued for original terms of up to 8 years. Repayment terms are generally structured with increasing amounts of principal maturing as interest requirements decrease over the term of the debt. The City's outstanding capital outlay notes contain a provision that in an event of default, outstanding amounts become immediately due if the City is unable to make payment.

On December 15, 2020, the City through the Public Building Authority of the City of Clarksville, Tennessee (the "PBA") issued Local Government Loan Program Bond, Series 2020, in the principal amount of \$8,000,000. The loan bears interest at 1.97% based on a 20-year term with a 10-year adjustment and matures on December 31, 2040. Proceeds from the note will be used to finance a portion of the construction costs, including furniture and equipment, for the new Bartlett Municipal High School, the acquisition of all other property and personal appurtenant thereto and connected with such work, to pay legal, fiscal, administrative, and engineering costs incident thereto, and to pay costs incident to the issuance of the Bond and the loan of the proceeds thereof to the City.

On February 19, 2021, and again on March 23, 2021, the City issued twelve-year capital outlay notes in the amount of \$2,000,000 and \$789,334, respectively through the Tennessee Municipal Alternative Loan Fund. The notes bear an interest rate of 1.80% and 1.96%, respectively, with final maturity on February 1, 2033. Proceeds from the notes will be used to finance certain public works projects for streets and roads and parks and recreational facilities and projects.

Settlement Liability

In January 2014, the City and the School entered into a settlement agreement with the Board of Commissioners of Shelby County, Shelby County, Tennessee, and the Shelby County Board of Education. The School agreed to pay the Shelby County Board of Education twelve annual installments of \$608,193. The School elected to establish the liability incurred through the settlement agreement at its present value with a discount rate of 2.41%.

Capital Leases

The City has entered into a lease agreement on behalf of the Schools for financing the acquisition of computer equipment to be used in the classrooms at an interest rate of .900%. The cumulative amount of assets acquired under all capital leases amounted to \$2,096,607.

NOTE 7 – LONG-TERM LIABILITIES (CONTINUED)

Debt outstanding as of June 30, 2021 consisted of the following:

	Interest Rates	Maturity Date	Original Issue	Balance Outstanding at Year End
Governmental activities:				
<u>Payable through debt service fund</u>				
General obligation bonds:				
2010 Serial Bonds	2.0 - 3.5%	12/1/2030	\$ 7,925,000	\$ 1,190,000
2011 Serial Bonds	2.0 - 2.625%	6/30/2031	4,545,000	460,000
2012 Serial Bonds	2.0 - 3.0%	9/1/2032	9,865,000	4,245,000
2013 Serial Bonds	3.0 - 3.625%	9/1/2033	4,690,000	1,620,000
2015 Serial Bonds	2.0 - 5.0%	9/1/2035	5,100,000	4,145,000
2016 Serial Bonds	2.0 - 3.0%	9/1/2036	6,550,000	5,585,000
2017 Serial Bonds	4.0 - 5.0%	9/1/2037	44,930,000	40,130,000
2018 Serial Bonds	4.0 - 5.0%	9/1/2038	5,295,000	4,960,000
2019 Serial Bonds	4.0 - 5.0%	9/1/2039	6,560,000	6,355,000
			<u>95,460,000</u>	<u>68,690,000</u>
Notes from direct borrowings:				
2008 TML Note*	*0.22%	5/25/2029	\$ 1,350,000	\$ 684,000
Capital Note 2014	2.19%	9/1/2021	1,041,000	159,000
Capital Note 2015	2.03%	8/1/2022	1,064,000	320,000
Capital Note 2016	1.94%	8/1/2023	1,127,500	504,000
Capital Note 2017	2.33%	8/1/2024	1,969,150	1,167,000
Capital Note 2018	3.49%	8/1/2025	1,355,000	1,001,000
Capital Note 2019	3.14%	8/1/2026	1,410,000	1,227,000
Capital Note 2019	3.14%	8/1/2026	1,030,000	896,000
Capital Note 2020	2.05%	6/1/2028	2,000,000	1,781,000
Capital Note 2020	1.97%	12/15/2020	8,000,000	8,000,000
Capital Note 2021	1.80%	2/19/2021	2,000,000	2,000,000
Capital Note 2021	1.96%	3/23/2021	789,334	789,334
			<u>23,135,984</u>	<u>18,528,334</u>
<u>Payable through general purpose school fund</u>				
Settlement Liability	2.41%	11/1/2025	\$ 6,351,216	\$ 3,040,965
Capital Lease 2018	0.900%	9/1/2021	\$ 5,031,856	\$ 1,273,450
			<u>\$ 124,977,840</u>	<u>\$ 89,175,784</u>
Business-type activities:				
<u>Payable through utility fund</u>				
Revenue bonds:				
2007 Serial Bonds	4.0 - 4.05%	9/1/2027	\$ 1,015,000	\$ 450,000
2009 Serial Bonds	2.0 - 4.1%	9/1/2029	960,000	505,000
2010 Serial Bonds	2.0 - 2.65%	9/1/2032	3,115,000	420,000
2011 Serial Bonds	2.0 - 2.75%	9/1/2033	4,305,000	720,000
2012 Serial Bonds	2.0 - 3.0%	9/1/2035	3,440,000	1,845,000
2013 Serial Bonds	3.0 - 3.625%	9/1/2036	2,005,000	980,000
			<u>14,840,000</u>	<u>4,920,000</u>
Notes from direct borrowings:				
2008 TML note*	*0.22%	5/25/2029	1,000,000	507,000
			<u>\$ 15,840,000</u>	<u>\$ 5,427,000</u>

*Variable rate Tennessee Municipal Bond Fund loan rate for June 30, 2021 was .22%

NOTE 7 – LONG-TERM LIABILITIES (CONTINUED)

Annual debt service requirements to maturity for bonds payable are as follows:

Years Ending June 30	Governmental Activities		Business-Type Activities	
	Principal	Interest	Principal	Interest
2022	\$ 4,100,000	\$ 2,708,051	\$ 985,000	\$ 132,776
2023	3,800,000	2,552,447	780,000	107,631
2024	3,775,000	2,400,923	685,000	87,132
2025	3,875,000	2,248,063	465,000	71,647
2026	4,040,000	2,087,832	475,000	58,622
2027-2031	18,860,000	7,962,354	1,530,000	173,970
2032-2036	20,835,000	3,926,319	-	-
2037-2040	9,405,000	467,440	-	-
	<u>\$ 68,690,000</u>	<u>\$ 24,353,429</u>	<u>\$ 4,920,000</u>	<u>\$ 631,778</u>

Annual debt service requirements to maturity for notes from direct borrowings are as follows:

Years Ending June 30	Governmental Activities		Business-Type Activities	
	Principal	Interest	Principal	Interest
2022	\$ 2,130,334	\$ 372,975	\$ 54,000	\$ 1,106
2023	2,018,000	329,459	57,000	997
2024	1,903,000	284,176	59,000	872
2025	1,777,000	241,104	62,000	741
2026	1,514,000	202,191	64,000	605
2027-2031	4,288,000	665,478	211,000	930
2032-2036	2,594,000	345,445	-	-
2037-2041	2,304,000	115,245	-	-
	<u>\$ 18,528,334</u>	<u>\$ 2,556,073</u>	<u>\$ 507,000</u>	<u>\$ 5,251</u>

Future payments under the settlement liability and capital leases are as follows:

Years Ending June 30	Settlement Liability	Capital Leases
2022	\$ 608,193	\$ 1,284,848
2023	608,193	-
2024	608,193	-
2025	608,193	-
2026	608,193	-
Total payments	3,040,965	1,284,848
Less amount representing interest	(210,256)	(11,398)
Present value of minimum payments	<u>\$ 2,830,709</u>	<u>\$ 1,273,450</u>

NOTE 7 – LONG-TERM LIABILITIES (CONTINUED)**2. Changes in long-term liabilities**

A summary of long-term liability activity, including debt, for the year ended June 30, 2021 is as follows. Additional detailed information is available following the summary.

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Governmental activities:					
General obligation bonds	\$ 73,005,000	\$ -	\$ (4,315,000)	\$ 68,690,000	\$ 4,100,000
Unamortized premiums	8,958,700	-	(551,780)	8,406,920	-
Total bonds	81,963,700	-	(4,866,780)	77,096,920	4,100,000
Notes from direct borrowings	9,389,000	10,789,334	(1,650,000)	18,528,334	2,130,334
Settlement obligation	3,649,158	-	(608,193)	3,040,965	608,193
Unamortized discount	(292,062)	-	81,806	(210,256)	-
Total settlement obligation	3,357,096	-	(526,387)	2,830,709	608,193
Capital lease payable	2,808,163	-	(1,534,713)	1,273,450	1,546,002
Total long-term debt	97,517,959	10,789,334	(8,577,880)	99,729,413	8,384,529
Compensated absences	3,927,951	358,143	(562,150)	3,723,944	669,263
	<u>\$ 101,445,910</u>	<u>\$ 11,147,477</u>	<u>\$ (9,140,030)</u>	<u>\$ 103,453,357</u>	<u>\$ 9,053,792</u>
Business-type activities:					
Revenue bonds	\$ 5,870,000	\$ -	\$ (950,000)	\$ 4,920,000	\$ 985,000
Unamortized premiums	221,162	-	(29,564)	191,598	-
Total bonds	6,091,162	-	(979,564)	5,111,598	985,000
Notes from direct borrowings	559,000	-	(52,000)	507,000	54,000
Total long-term debt	6,650,162	-	(1,031,564)	5,618,598	1,039,000
Compensated absences	183,954	53,785	(62,189)	175,550	23,026
	<u>\$ 6,834,116</u>	<u>\$ 53,785</u>	<u>\$ (1,093,753)</u>	<u>\$ 5,794,148</u>	<u>\$ 1,062,026</u>

For governmental activities, compensated absences are generally liquidated by the general fund and general purpose school fund.

NOTE 8 – DEFERRED LOSS ON REFUNDING

The unamortized deferred loss on refunding relates to General Obligation Refunding Bonds for governmental activities and Water and Sewer Revenue Refunding Bonds for business-type activities. Deferred loss on refunding reported in the statement of net position at June 30, 2021 consists of the following:

	Governmental Activities	Business-Type Activities	Total
Series 2004	\$ 573	\$ -	\$ 573
Series 2005	1,930	-	1,930
Series 2007	249	-	249
Series 2010	4,763	10,666	15,429
Series 2011	3,186	10,458	13,644
Series 2012	82,031	36,357	118,388
Series 2016	6,139	-	6,139
	<u>\$ 98,871</u>	<u>\$ 57,481</u>	<u>\$ 156,352</u>

NOTE 9 – FUND BALANCES BY PURPOSE

Following is more detailed calculation of the government-wide net investment in capital assets:

	Governmental Activities	Business-Type Activities	Total
Capital assets, net of accumulated depreciation	\$ 359,956,207	\$ 65,076,060	\$ 425,032,267
Deferred loss on refunding	98,871	57,481	156,352
Total outstanding balance of capital debt	(78,323,178)	(5,501,963)	(83,825,141)
Unspent proceeds related to debt	6,709,873	-	6,709,873
Net investment in capital assets	<u>\$ 288,441,773</u>	<u>\$ 59,631,578</u>	<u>\$ 348,073,351</u>

Following is more detailed information on the governmental fund balances:

	General Fund	General Purpose School Fund	Capital Projects Fund	Education Capital Fund	Nonmajor Governmental Funds	Total
Nonspendable for:						
Inventory	\$ 142,734	\$ -	\$ -	\$ -	\$ 67,169	\$ 209,903
Prepaid expenditures	11,058	-	-	-	122,873	133,931
Total nonspendable fund balance	<u>153,792</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>190,042</u>	<u>343,834</u>
Restricted for:						
Family assistance	51,917	-	-	-	-	51,917
J. Rainey volunteer fund	9,384	-	-	-	-	9,384
Internal school funds	-	-	-	-	1,997,084	1,997,084
Scholarship fund	-	-	-	-	25,930	25,930
Capital projects	-	-	3,323,073	-	-	3,323,073
Solid waste	-	-	-	-	2,248,893	2,248,893
Drug enforcement	-	-	-	-	558,324	558,324
DEA task force	-	-	-	-	255,178	255,178
E-citation	-	-	-	-	8,328	8,328
Grant programs	-	-	-	-	244	244
Sexual offender registry program	1,970	-	-	-	-	1,970
Police Criminal Seizures	32,336	-	-	-	-	32,336
Stabilization reserve trust	-	759,752	-	-	-	759,752
Education	-	-	-	-	450,598	450,598
Total restricted fund balance	<u>95,607</u>	<u>759,752</u>	<u>3,323,073</u>	<u>-</u>	<u>5,544,579</u>	<u>9,723,011</u>
Committed for:						
Financial Stabilization	11,963,864	-	-	-	-	11,963,864
Emergency purposes	1,000,000	-	-	-	-	1,000,000
State street aid	-	-	-	-	760,927	760,927
General improvement	-	-	-	-	14,617	14,617
Drainage control	-	-	-	-	129,261	129,261
Parks improvement	-	-	-	-	632,954	632,954
Education	-	44,308	-	-	-	44,308
Capital projects	-	26,365,943	-	-	-	26,365,943
Debt service	-	-	-	-	3,621,963	3,621,963
Total committed fund balance	<u>12,963,864</u>	<u>26,410,251</u>	<u>-</u>	<u>-</u>	<u>5,159,722</u>	<u>44,533,837</u>
Assigned to:						
Capital projects	-	5,500,000	6,227,866	-	-	11,727,866
OPEB trust payments	-	2,000,000	-	-	-	2,000,000
Education	-	3,981,691	-	-	-	3,981,691
Debt service	-	1,000,000	-	-	-	1,000,000
General government	314,312	-	-	-	-	314,312
Public safety	746,188	-	-	-	-	746,188
Public works	74,784	-	-	-	-	74,784
Parks and recreation	281,530	-	-	-	-	281,530
Performing arts center	42,074	-	-	-	-	42,074
Total assigned fund balance	<u>1,458,888</u>	<u>12,481,691</u>	<u>6,227,866</u>	<u>-</u>	<u>-</u>	<u>20,168,445</u>
Unassigned	19,665,955	-	-	(3,786,626)	-	15,879,329
Total fund balances	<u>\$ 34,338,106</u>	<u>\$ 39,651,694</u>	<u>\$ 9,550,939</u>	<u>\$ (3,786,626)</u>	<u>\$ 10,894,343</u>	<u>\$ 90,648,456</u>

Encumbrances included in governmental fund balances are as follows:

	General Fund	Capital Projects Fund	Aggregate Other Funds	Total
Major road construction and improvements	\$ -	\$ 8,012,118	\$ 159,973	\$ 8,172,091
Building improvements	71,279	1,873,018	194,550	2,138,847
Vehicles and equipment	933,249	-	523,027	1,456,276
Other encumbrances	454,359	9,243	8,594	472,196
	<u>\$ 1,458,887</u>	<u>\$ 9,894,379</u>	<u>\$ 886,144</u>	<u>\$ 12,239,410</u>

NOTE 10 – PENSIONS

The Retirement System of the City of Bartlett is the administrator of two defined benefit single-employer Public Employee Retirement Plans established by the City to provide pension benefits for its employees. Each plan is considered a part of the City's financial reporting entity and is included in the City's financial reports as a pension trust fund. The City separately issues a publicly available financial report that includes the financial statements and required supplementary information for the Employee Pension Plan. That report may be obtained by writing to City of Bartlett, P.O. Box 341148, Bartlett, TN 38134-1148. The City does not issue a stand-alone financial report for the Employee Cash Balance Plan. Benefits and contributions are established by the City and may be amended only by the Board of Mayor and Aldermen.

- I. **Retirement System of the City of Bartlett Defined Benefit Plan ("Employee Pension Plan")** – Employees of the City originally were eligible to participate in this plan. The plan, as amended on March 29, 2001, was created on July 1, 1989 with the transfer of assets from a defined contribution money purchase plan discontinued on June 30, 1989. Full-time employees hired before July 1, 2014 were eligible at date of employment as a condition of such employment. Effective June 30, 2014, the plan was closed to new employees, but continues to provide benefits to existing members.
- II. **City of Bartlett, Tennessee Retirement Plan ("Employee Cash Balance Plan")** – Employees hired on or after July 1, 2014 and after are eligible for this plan and shall become a participant on the first day of hire.

The Bartlett City Board of Education participates in the following defined benefit multiple-employer Public Employee Retirement Plans administered by the Tennessee Consolidated Retirement System ("TCRS"):

- III. **Legacy Public Employee Retirement Plan ("BOE Legacy")** – Certain administrative employees of the Bartlett City Board of Education with membership in TCRS prior to July 1, 2014 are included in this plan. This plan was closed to new membership on June 30, 2014 but continues to provide benefits to existing members. This is an agent multiple-employer pension plan.
- IV. **Hybrid Public Employee Retirement Plan ("BOE Hybrid")** – Certain administrative employees of the Bartlett City Board of Education with membership in TCRS beginning on or after July 1, 2014 are included in this plan. This plan is a hybrid plan which features both a defined contribution element and a pension plan element. This is an agent multiple-employer pension plan.
- V. **Teacher Legacy Pension Plan ("Teacher Legacy")** – Teachers with membership in TCRS prior to July 1, 2014 are included in this plan. The plan was closed to new membership on June 30, 2014 but continues to provide benefits to existing members. The plan is a cost sharing multiple-employer pension plan.
- VI. **Teacher Retirement Plan ("Teacher Hybrid")** – Teachers with membership in TCRS beginning July 1, 2014 are included in this plan. The plan is a hybrid plan which features both a defined contribution element and a pension plan element. The plan is a cost sharing multiple-employer pension plan.

The TCRS was created by state statute under Tennessee Code Annotated Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of the TCRS. The Tennessee Treasury Department, an agency in the legislative branch of state government, administers the plans of the TCRS. The TCRS issues a publicly available financial report that can be obtained at www.treasury.tn.gov/tcrs. Tennessee Code Annotated Title 8, Chapters 34-37 establishes the benefit terms and can be amended only by the Tennessee General Assembly. The chief legislative body may adopt the benefit terms permitted by statute.

NOTE 10 – PENSIONS (CONTINUED)

The net pension assets, deferred outflows of resources related to pensions, net pension liabilities, deferred inflows of resources related to pensions, and pension expense reported on the statement of net position are summarized as follows:

	Net Pension Asset	Deferred Outflows of Resources	Net Pension Liability	Deferred Inflows of Resources	Pension Expense
Governmental Activities					
Employee Pension Plan	\$ -	\$ 8,578,345	\$ 18,713,578	\$ 14,861,924	\$ 1,106,472
Employee Cash Balance Plan	776,343	-	-	607,220	264,011
BOE Legacy Plan	237,045	1,186,972	-	595,159	608,365
BOE Hybrid Plan	91,199	300,307	-	-	9,489
Teacher Legacy Plan	8,157,158	6,757,441	-	3,973,206	1,878,780
Teacher Hybrid Plan	344,317	232,412	-	122,453	135,500
Total governmental activities	\$ 9,606,062	\$ 17,055,477	\$ 18,713,578	\$ 20,159,962	\$ 4,002,617
Business-Type Activities					
Employee Pension Plan	\$ -	\$ 675,887	\$ 1,474,441	\$ 1,170,970	\$ 425,624
Employee Cash Balance Plan	61,169	-	-	47,844	17,140
Total business-type activities	\$ 61,169	\$ 675,887	\$ 1,474,441	\$ 1,218,814	\$ 442,764
Totals	\$ 9,667,231	\$ 17,731,364	\$ 20,188,019	\$ 21,378,776	\$ 4,445,381

For governmental activities, pension liability is generally liquidated by the general and general purpose school funds.

A. General Information about the Pension Plans**Benefits Provided**

Under the Employee Pension Plan, members are eligible to retire with an unreduced benefit at age 55 with 25 years of service credit or age 65 with 5 years of service credit. A reduced early retirement benefit is available at age 55 with 15 years of service credit. The retirement benefit is calculated at 2.5% of average compensation during the highest consecutive 3 years of service multiplied by years of credit service not in excess of 25 plus 1% of average compensation multiplied by years of service greater than 25 but less than 35, with a maximum benefit of 72.5% of average compensation. Employees are 100% vested only after 5 years of service. A variety of death benefits are available under various eligibility criteria.

Under the Employee Cash Balance Plan, eligible employees must contribute 5% of their pay. The City matches the 5% and guarantees a 5% return. Participants are 100% vested in their contributions when they are made. Participants are 100% vested in employer matching contributions after 5 years of service. The plan is portable and may be taken with the employee after vesting.

Under the BOE Legacy Plan and Teacher Legacy Plan, members are eligible to retire with an unreduced benefit at age 60 with 5 years of service credit or after 30 years of service credit regardless of age. Benefits are determined by a formula using the member's highest 5 consecutive year average compensation and the member's years of service credit. Reduced benefits for early retirement are available at age 55 and vested. Under the BOE Hybrid Plan and Teacher Hybrid Plan, members are eligible to retire with an unreduced benefit at age 65 with 5 years of service credit or pursuant to the rule of 90 in which the member's age and service credit total 90. A reduced early retirement benefit is available at age 60 and vested or pursuant to the rule of 80. Benefits are determined by a formula using the member's highest 5 consecutive year average compensation and the member's years of service credit. Members vest with 5 years of service credit. Service-related disability benefits are provided regardless of length of service. 5 years of service is required for non-service-related disability eligibility. The service related and non-service-related disability benefits are determined in the same manner as a service retirement benefit but are reduced 10% and include projected service credits. A variety of death benefits are available under various eligibility criteria.

NOTE 10 – PENSIONS (CONTINUED)

Member and beneficiary annuitants are entitled to automatic cost of living adjustments (COLAs) after retirement. A COLA is granted each July for annuitants retired prior to the 2nd of July of the previous year. The COLA is based on the change in the consumer price index (CPI) during the prior calendar year, capped at 3%, and applied to the current benefit. No COLA is granted if the change in the CPI is less than one-half percent. A 1% COLA is granted if the CPI change is between one-half percent and one percent. A member who leaves employment may withdraw their employee contributions, plus any accumulated interest. Under the Teacher Legacy Plan and Teacher Hybrid Plan, benefit terms and conditions, including COLAs, can be adjusted on a prospective basis. Moreover, under the BOE Hybrid Plan, Teacher Legacy Plan, and Teacher Hybrid Plan, there are defined cost controls and unfunded liability controls that provide for the adjustment of benefit terms and conditions on an automatic basis.

Employees Covered by Benefit Terms

The City Employee Pension Plan and Employee Cash Balance Plan have a measurement date of June 30, 2021 while the School TCRS Plans have a measurement date of June 30, 2020. As of the respective plan measurement dates, the following employees were covered by the benefit terms of the agent plans:

	City Pension Plan	City Cash Balance Plan	School TCRS BOE	
			Legacy Plan	Hybrid Plan
Inactive employees or beneficiaries currently receiving benefits	216	-	46	1
Inactive employees entitled to but not yet receiving benefits	39	12	44	43
Active employees	297	204	134	110
	<u>552</u>	<u>216</u>	<u>224</u>	<u>154</u>

Contributions

Under the Employee Pension Plan and Employee Cash Balance Plan, covered employees are required to contribute 4% and 5% of earnings to the retirement plan, respectively. Employer contributions are based on an actuarially determined rate.

Under the TCRS Plans, contributions for employees are established in the statutes governing the TCRS and may only be changed by the Tennessee General Assembly or, for the BOE Hybrid Plan and Teacher Hybrid Plan, by automatic cost controls set by law. Employees contribute 5% of salary. The Board of Education makes employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation. By law, employer contributions are required to be paid. The TCRS may intercept the Board of Education's state shared taxes if required employer contributions are not remitted. The employer rate and member contributions are expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability. Per statutory provisions governing TCRS, the employer contribution rate for the BOE Hybrid Plan and Teacher Hybrid Plan cannot be less than 4%, except in years when the maximum funded level, as established by the TCRS Board of Trustees is reached.

Employer contributions to each plan for the year ended June 30, 2021 were as follows:

	City Pension Plan	City Cash Balance Plan	School TCRS BOE		School TCRS Teacher	
			Legacy Plan	Hybrid Plan	Legacy Plan	Hybrid Plan
Employer contributions	\$ 4,238,776	\$ 338,669	\$ 442,785	\$ 90,492	\$ 3,694,213	\$ 179,684
Covered payroll	18,626,233	9,136,336	4,776,527	4,113,273	35,966,464	8,894,880
As a percentage of covered payroll	22.76%	3.71%	9.27%	2.20%	10.27%	2.02%

For the year ended June 30, 2021, employer contributions to the School TCRS BOE Hybrid Plan and School TCRS Teacher Hybrid Plan included contributions to the Pension Stabilization Reserve Trust of 1.80% and 1.98%, respectively, of covered payroll.

NOTE 10 – PENSIONS (CONTINUED)

B. Actuarial Assumptions

City Administered Employee Pension Plan

The total pension liability was determined as part of the June 30, 2021 actuarial valuation using the entry age normal level percent of pay cost method. Significant actuarial assumptions used in the valuation include:

Inflation	2.5%
Salary increases	3.5%, compounded annually
Investment rate of return	7.25%, net of investment expense, including inflation
Mortality table	Pub G-2010 for general employees ages 18-54 Pub-2010 for healthy employees over age 54

Investment Policy

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage.

Asset Class	Minimum	Maximum
U.S. equity	24%	54%
International equity	6%	36%
Fixed income	20%	55%
Cash equivalents	0%	15%

Rate of Return

For the year ended June 30, 2021, the annual approximate rate of return on investments was 25.10%. The rate of return expresses investment performance, net of investment expenses, adjusted for the changing amounts invested.

Discount Rate

The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that contributions from the City will be made at actuarially determined rates. Based on those assumptions, the pension plans' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods projected benefit payments to determine the total pension liability.

NOTE 10 – PENSIONS (CONTINUED)

City Administered Employee Cash Balance Plan

The total pension liability was determined as part of the June 30, 2021 actuarial valuation using the entry age normal level percent of pay, actuarial cost method. Significant actuarial assumptions used in the valuation include:

Inflation	2.5%
Salary increases	3.5%, including inflation
Investment rate of return	5.0%, net of investment expense, including inflation
Mortality table	IRS applicable mortality – post-retirement only

Investment Policy

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage.

Asset Class	Minimum	Maximum
U.S. equity	24%	54%
International equity	6%	36%
Fixed income	20%	55%
Cash equivalents	0%	15%

Rate of Return

For the year ended June 30, 2021, the annual approximate rate of return on investments was 24.5%. The rate of return expresses investment performance, net of investment expenses, adjusted for the changing amounts invested.

Discount Rate

The discount rate used to measure the total pension liability was 5%. The projection of cash flows used to determine the discount rate assumed that contributions from the City will be made at actuarially determined rates. Based on those assumptions, the pension plans' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods projected benefit payments to determine the total pension liability.

NOTE 10 – PENSIONS (CONTINUED)

TCRS Administered Pension Plans

The total pension liability as of June 30, 2020 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.5%
Salary increases	Graded salary ranges from 8.72% to 3.44% based on age, including inflation, averaging 4.00%
Investment rate of return	7.25%, net of investment expense, including inflation
Cost-of-Living Adjustment	2.25%
Mortality rates	Actual experience including an adjustment for anticipated movement

The actuarial assumptions used in the June 30, 2020 actuarial valuation were based on the results of an actuarial experience study performed for the period July 1, 2012 through June 30, 2016. The demographic assumptions were adjusted to reflect more closely actual and expected future experience.

Investment Policy

The long-term expected rate of return on pension plan investments were established by the TCRS Board of Trustees in conjunction with the June 30, 2016 actuarial experience study. A blend of future capital market projections and historical market returns was used in a building-block method in which a best-estimate of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) is developed for each major asset class. These best-estimates are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.5%. The best-estimates of geometric real rates of return and the TCRS investment policy target asset allocation for each major asset class are summarized in the following table:

Asset Class	Long-Term Expected Real Rate of Return	Target Allocation
U.S. equity	5.69%	31%
Developed market international equity	5.29%	14%
Emerging market international equity	6.36%	4%
Private equity and strategic lending	5.79%	20%
U.S. fixed income	2.01%	20%
Real estate	4.32%	10%
Short-term securities	0.00%	1%
		<u>100%</u>

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees as 7.25% based on a blending of the factors described above.

Discount Rate

The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current rate and that contributions from the Board of Education will be made at the actuarially determined contribution rate pursuant to an actuarial valuation in accordance with the funding policy of the TCRS Board of Trustees and as required to be paid by state statute. Based on those assumptions, the pension plan's fiduciary position was projected to be available to make projected future benefit payments of current active and inactive members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine total pension liability.

NOTE 10 – PENSIONS (CONTINUED)

C. Net Pension Liability (Asset)

The net pension liability (asset) for each City administered plan was measured as of June 30, 2021 and each TCRS administered plan was measured as of June 30, 2020. The total pension liability used to calculate net pension liability (asset) was determined by an actuarial valuation as of the respective dates. The components of the net pension liability (asset) as of those dates are as follows:

	Agent Plans				Cost-Sharing Plans	
	City	City Cash	School TCRS BOE		School TCRS Teacher	
	Pension Plan	Balance Plan	Legacy Plan	Hybrid Plan	Legacy Plan	Hybrid Plan
Total Pension Liability						
Service cost	\$ 1,942,489	\$ 881,465	\$ 701,209	\$ 188,832		
Interest	8,921,855	124,604	424,652	51,368		
Differences between expected and actual experience	(2,125,780)	(77,364)	(419,930)	94,205		
Changes in assumptions	-	-	-	-		
Benefit payments, including refunds	(5,233,229)	(157,118)	(87,877)	(2,922)		
Net change in total pension liability	3,505,335	771,587	618,054	331,483		
Total pension liability - beginning	124,664,854	2,574,867	5,199,995	521,155		
Total pension liability - ending	128,170,189	3,346,454	5,818,049	852,638		
Plan Fiduciary Net Position						
Contributions - employer	\$ 4,238,776	\$ 338,669	\$ 449,782	\$ 82,595		
Contributions - employee	730,626	456,847	242,602	202,168		
Net investment income	21,714,292	759,925	272,153	38,162		
Benefit payments	(5,233,229)	(157,118)	(87,877)	(2,922)		
Administrative expense	(360,952)	(22,861)	(12,320)	(9,257)		
Net change in plan fiduciary net position	21,089,513	1,375,462	864,340	310,746		
Plan fiduciary net position - beginning	86,892,657	2,808,504	5,190,754	633,091		
Plan fiduciary net position - ending	107,982,170	4,183,966	6,055,094	943,837		
Net pension liability (asset)	\$ 20,188,019	\$ (837,512)	\$ (237,045)	\$ (91,199)		
Plan fiduciary net position as a percentage of the total pension liability	84.25%	125.03%	104.07%	110.70%		
Proportionate share of net pension liability (asset)					\$ (8,157,158)	\$ (344,317)
Proportionate share at June 30, 2020 measurement date					1.069688%	0.605508%
Proportionate share at June 30, 2019 measurement date					1.053595%	0.607963%

The School's proportion of the net pension liability (asset) was based on School's share of contributions to each cost-sharing plan relative to the contributions of all participating LEAs. Detailed information about each cost-sharing pension plan's fiduciary net position is available in a separately issued TCRS financial reports.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability (asset) or proportionate share of net pension liability (asset) of the City and Bartlett Schools related to each plan calculated using the current discount rates as well as what the net pension liability (asset) or proportionate share of net pension liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	Current Rate	1% Decrease	Current Rate	1% Increase
Net pension liability (asset)				
City Employee Pension Plan	7.25%	\$ 36,958,974	\$ 20,188,019	\$ 6,175,415
City Employee Cash Balance Plan	5.00%	(22,527)	(837,512)	(1,470,552)
School TCRS BOE Legacy Plan	7.25%	667,575	(237,045)	(978,001)
School TCRS BOE Hybrid Plan	7.25%	103,381	(91,199)	(242,586)
Proportionate share of the net pension liability (asset)				
School TCRS Teacher Legacy Plan	7.25%	\$ 25,368,581	\$ (8,157,158)	\$ (35,957,870)
School TCRS Teacher Hybrid Plan	7.25%	108,735	(344,317)	(677,241)

NOTE 10 – PENSIONS (CONTINUED)

D. Pension Expense, Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended June 30, 2021, the City reported pension expense and deferred outflows of resources and deferred inflows of resources related to each plan from the following sources:

	City Pension Plan	City Cash Balance Plan	School TCRS BOE		School TCRS Teacher	
			Legacy Plan	Hybrid Plan	Legacy Plan	Hybrid Plan
Pension Expense (Negative Pension Expense)	\$ 1,532,096	\$ 281,151	\$ 608,365	\$ 9,489	\$ 1,878,780	\$ 135,500
Deferred Outflows of Resources						
Differences between expected and actual experience	\$ 1,991,923	\$ -	\$ 657,274	\$ 195,541	\$ 310,099	\$ 12,791
Net difference between projected and actual earnings on plan investments	-	-	61,842	11,091	1,821,818	28,049
Changes in assumptions	7,262,309	-	25,071	3,183	741,040	10,796
Changes in proportion of net pension liability (asset)	-	-	-	-	190,271	1,092
Contributions subsequent to the measurement date of June 30, 2020	-	-	442,785	90,492	3,694,213	179,684
	<u>\$ 9,254,232</u>	<u>\$ -</u>	<u>\$ 1,186,972</u>	<u>\$ 300,307</u>	<u>\$ 6,757,441</u>	<u>\$ 232,412</u>
Deferred Inflows of Resources						
Differences between expected and actual experience	\$ 4,395,887	\$ 172,309	\$ 595,159	\$ -	\$ 3,921,816	\$ 86,285
Net difference between projected and actual earnings on plan investments	11,637,007	482,755	-	-	-	-
Changes in assumptions	-	-	-	-	-	-
Change in proportion of net pension liability (asset)	-	-	-	-	51,390	36,168
	<u>\$ 16,032,894</u>	<u>\$ 655,064</u>	<u>\$ 595,159</u>	<u>\$ -</u>	<u>\$ 3,973,206</u>	<u>\$ 122,453</u>

The amounts shown above for “Contributions subsequent to the measurement date of June 30, 2020,” will be recognized as a reduction (increase) to net pension liability (asset) in the following measurement period.

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows for the years ending June 30:

	City Pension Plan	City Cash Balance Plan	School TCRS BOE		School TCRS Teacher	
			Legacy Plan	Hybrid Plan	Legacy Plan	Hybrid Plan
2022	\$ (2,362,474)	\$ (131,711)	\$ 55,490	\$ 24,601	\$ (1,891,170)	\$ (6,362)
2023	(2,294,997)	(130,067)	74,402	25,684	(272,742)	(2,309)
2024	(2,447,118)	(123,309)	81,640	26,343	47,109	(242)
2025	(2,604,171)	(128,496)	7,494	26,544	1,206,825	347
2026	482,062	(7,707)	(69,998)	22,906	-	(9,154)
Thereafter	2,448,038	(133,774)	-	83,737	-	(52,005)

In the table shown above, positive amounts will increase pension expense while negative amounts will decrease pension expense.

NOTE 10 – PENSIONS (CONTINUED)

E. Trusted Pension Plan without Stand-Alone Financial Statements

The City Cash Balance Plan does not issue stand-alone financial reports and is not included in the report of a public employee retirement system or report of another entity. The plan financial statements are as follows:

	<u>City Cash Balance Plan</u>
<u>Statements of Pension Trust Net Position</u>	
ASSETS	
Cash and cash equivalents	\$ 216,766
Interest receivable	3,296
Investments, at fair value:	
Common stock	515,206
Mutual funds	3,459,657
Total investments	<u>3,974,863</u>
Total assets	<u>4,194,925</u>
LIABILITIES	
Accounts payable	<u>10,959</u>
NET POSITION	
Restricted for pension	<u><u>\$ 4,183,966</u></u>
<u>Statements of Changes in Pension Plan Net Position</u>	
ADDITIONS	
Contributions:	
Employer	\$ 338,669
Plan members	456,847
Total contributions	<u>795,516</u>
Investment earnings (losses):	
Interest and dividends	59,635
Net appreciation in fair value of investments	700,290
Total investment earnings	<u>759,925</u>
Total additions	<u>1,555,441</u>
DEDUCTIONS	
Benefits	157,118
Administrative expense	22,861
Total deductions	<u>179,979</u>
Change in net position	1,375,462
NET POSITION RESTRICTED FOR PENSION	
Beginning of year	2,808,504
End of year	<u><u>\$ 4,183,966</u></u>

NOTE 11 – DEFINED CONTRIBUTION EMPLOYEE BENEFIT PLAN

School TCRS Hybrid 401k Plans

The Teacher Retirement Plan and the Hybrid Public Employee Retirement Plan (the Hybrid Plans) provide a combination of a defined benefit plan and a defined contribution plan. The defined benefit portion of the Hybrid Plans are managed by TCRS. The defined contribution assets are deposited into the State's 401(k) plan where the employee manages the investments within the 401(k) plan. Participants may, at their option, contribute 2% of their salaries and employers are required to contribute 5% of those salaries to the defined contribution (401(k)) portion of the Hybrid plans. Participants are immediately vested in contributions. Contributions are made on a tax-deferred basis. During 2021, the Board of Education's employer contribution to the Hybrid Plans was \$764,175.

NOTE 12 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSION (OPEB)

The City of Bartlett and Bartlett Schools each administer a single employer defined benefit other postemployment plan to provide health care benefits to certain employees and elected officials under the provisions of the Retirement System of the City of Bartlett i.e. City of Bartlett, Tennessee Other Postemployment Benefit Plan and Bartlett City Board of Education Other Postemployment Benefit Plan.

- I. **City of Bartlett, Tennessee Other Postemployment Benefit Plan ("City OPEB Plan")** – Certain employees and elected officials who have at least 15 years of service and who have attained the age of 55 and participate in the healthcare plan for a minimum of one year are eligible to participate.
- II. **Bartlett City Board of Education Other Postemployment Benefit Plan ("School OPEB Plan")** – Employees who retire from the School and qualify under TCRS may be eligible for the plan. Eligible employees must complete 15 years of continuous service with the Bartlett City Board of Education. Those who are former employees of Shelby County School District or Memphis City Schools must have 15 years of continuous service with Bartlett City Schools, Shelby County, and/or Memphis City Schools prior to retirement. Non-legacy employees are not eligible for any postemployment health benefits. Eligible employees must be enrolled in the healthcare plan for one year immediately before the retirement date.

The plans are considered part of the City's financial reporting entity and are included in the City's financial reports as an OPEB trust funds. Stand-alone financial reports are not issued for either plan. Benefits provided including coverage and eligibility and contribution requirements of the City OPEB plan and School OPEB plan are established and may be amended only by the Board of Mayor and Aldermen and Board of Education, respectively, at any time, for any reason.

The net OPEB assets, deferred outflows of resources related to OPEBs, net OPEB liabilities, deferred inflows of resources related to OPEBs, and OPEB expense reported on the statement of net position are summarized as follows:

	Net OPEB Asset	Deferred Outflows of Resources	Net OPEB Liability	Deferred Inflows of Resources	OPEB Expense
Governmental Activities					
City OPEB Plan	\$ -	17,338,285	\$ 39,489,829	\$ 7,952,183	\$ 4,266,381
School OPEB Plan	-	9,297,584	38,460,279	5,207,233	4,366,845
Total governmental activities	\$ -	\$ 26,635,869	\$ 77,950,108	\$ 13,159,416	\$ 8,633,226
Business-Type Activities					
City OPEB Plan	\$ -	\$ 1,365,367	\$ 3,109,771	\$ 626,224	\$ 335,972
Totals	\$ -	\$ 28,001,236	\$ 81,059,879	\$ 13,785,640	\$ 8,969,198

For governmental activities, OPEB liability is generally liquidated by the general and general purpose school funds.

NOTE 12 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSION (OPEB) (CONTINUED)

A. General Information about the OPEB Plan

Benefits Provided

The City OPEB plan provides healthcare and dental benefits for retirees through the City's health insurance plans, which cover active and retired participants. The City pays 70% of the premium for health care benefits for retirees and their dependents, if the employee is retired before January 1, 2012, or if the employee had 25 years of continuous service as of January 1, 2012. The City pays 50% of the premium for health care benefits for non-Medicare eligible retirees and their dependents if the employee retired after January 1, 2012, with less than 25 years of continuous service as of January 1, 2012. The City pays up to \$200 per month for Medigap insurance reimbursement benefit to Medicare eligible retirees and their dependents if the employee retired after January 1, 2012, with less than 25 years of continuous service as of January 1, 2012.

The School OPEB plan provides healthcare for retirees and their dependents. Benefits are provided through a third-party insurer. Legacy retirees may continue to participate in the School's plan options that are available to its active employees for life. Non-legacy retirees may receive a monthly stipend of an undesignated amount. Surviving spouses of legacy retirees can stay on the plan at their own expense until eligible for Medicare. The premium charged to retirees is the portion of premiums not covered by the Bartlett Board of Education explicit subsidy.

Employees Covered by Benefit Terms

Plan membership as of January 1, 2020, the date of the City OPEB valuation, and June 30, 2020, the date of the School OPEB valuation, consisted of the following:

	City OPEB Plan	School OPEB Plan
Inactive employees or beneficiaries currently receiving benefits	167	97
Inactive employees entitled to but not yet receiving benefits	-	-
Active employees	518	930
	<u>685</u>	<u>1,027</u>

Contributions

The City has no formal funding policy for the City OPEB plan but partially funds the annual required contribution based on an actuarially determined rate. Retired plan members and beneficiaries are required to contribute specified amounts monthly toward the cost of health insurance premiums. The City pays the remainder of the costs of medical coverage. All obligations are liquidated from the City OPEB Trust.

The Board of Education's intent is to partially fund the annual required contribution and pay for the pay-go costs from the general purpose school fund until the Trust balance is sufficient to meet future benefit payments. Employer contributions are based on an actuarially determined rate.

Employer contributions to each plan for the year ended June 30, 2021 were as follows:

	City OPEB Plan	School OPEB Plan
Employer contributions	\$ 1,366,662	\$ 1,039,434
Covered-employee payroll	26,650,856	38,632,442
As a percentage of covered payroll	5.13%	2.69%

NOTE 12 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSION (OPEB) (CONTINUED)

B. Actuarial Assumptions

Actuarial valuations for OPEB plans involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. As such, the actuarial calculations of the OPEB plan reflect a long-term perspective. Actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimated are made about the future.

City Administered OPEB Plan

The total OPEB liability was determined by an actuarial valuation as of January 1, 2020 using the entry age normal level percent of pay, actuarial cost method applied to all periods included in the measurement and rolled forward to the measurement date of June 30, 2021. Significant actuarial assumptions used in the valuation include:

Inflation	2.5%
Salary increases	3.5%
Investment rate of return	7.5%, net of investment expense, including inflation
Mortality table	Pub G.H-2010-E (M&F) for ages 18 to 54
	Pub G.H-2010-HR (M&F) for ages 55 and older
Health care cost trend rate	7.0% initial rate, 3.0% ultimate rate, 9-year grading period

Investment Policy

The long-term expected rate of return on OPEB plan investments were established by the Retirement Plan Committee by weighted the 10-year expected rate of return by the target asset allocation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
US equity	33%	10.06%
International equity	21%	7.58%
Alternative strategies	6%	1.39%
Fixed income	38%	2.61%
Short-term securities	2%	1.67%
	100%	

Rate of Return

For the year ended June 30, 2021, the annual money-weighted rate of return on investment was 23.60%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts invested.

Discount Rate Information

The discount rate used in valuing OPEB liabilities in funded plans as of the measurement date must be based on the long-term expected rate of return on OPEB plan investments that are expected to be used to finance future benefit payments to the extent that they are sufficient to pay for projected benefit payments and the OPEB plan assets are invested using a strategy that will achieve that return. When the OPEB plan investments are insufficient to cover future benefit payments, a yield for 20-year tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher (or equivalent quality on another rating scale) must be used. The final equivalent single discount rate as of June 30, 2021 is 7.5%.

NOTE 12 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSION (OPEB) (CONTINUED)

Bartlett City Schools Administered OPEB Plan

The total OPEB liability was determined by an actuarial valuation as of June 30, 2020 using the entry age normal level percent of pay, actuarial cost method applied to all periods included in the measurement and rolled forward to the measurement date of June 30, 2021 on a “no loss / no gain” basis. Significant actuarial assumptions used in the valuation include:

Inflation	3.0%
Salary increases	Graded salary ranges from 7.5% to 3.7% based on age
Investment rate of return	6.0%, net of investment expense, including inflation
Mortality table	SOA Pub-2010 General Total Dataset Mortality Table fully generational using scale MP-2019 SOA Pub-2010 Teacher Total Dataset Mortality Table fully generational using scale MP-2019
Health care cost trend rate	7.5% initial rate, 4.5% ultimate rate, 8-year grading period

Investment Policy

The Bartlett City Board of Education has placed funds with the Tennessee School Board Association OPEB Trust (“TSBA OPEB Trust”) to be used to pre-fund a portion of the OPEB liability. The assets of the TSBA OPEB Trust are commingled with other participant’s funds for investment purposes, but are held in an irrevocable trust for each plan participant and may be used only for the payment of benefits to the members of the plan in accordance with the terms of their plan. The TSBA OPEB Trust’s policy regarding allocation of invested assets is established and may be amended by the TSBA OPEB Trust Board of Trustees by a majority vote of its members. The TSBA OPEB Trust obtains an annual audit, which may be obtained from the TSBA at 525 Brick Church Park Drive, Nashville, TN 37207; however, the audit for the year ended June 30, 2021, was not available from other auditors as of the date of this report.

It is the policy of the TSBA OPEB Trust Board to pursue an investment strategy that reduces risk through prudent diversification of the portfolio across a broad selection of distinct asset classes. The investment policy discourages the use of cash equivalents, except for liquidity purposes, and aims to refrain from dramatically shifting asset class allocations over short time spans. The long-term expected rate of return on OPEB plan investments was determined using a building block method in which expected future rates of return are developed for each major asset class. These expected future rates of return are then combined to produce the long-term expected rate of return by weighting them based on the target asset allocation percentage. The best estimates of arithmetic real rates of return for each major asset class included in the target asset allocation as of June 30, 2021 is summarized as follows:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
US Equity	46%	7.50%
Developed market international equity	16%	6.70%
Emerging market international equity	3%	8.30%
Fixed income	35%	3.50%
	100%	6.00%

Rate of Return

For the year ended June 30, 2021, the annual money-weighted rate of return on investment was 29.35%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts invested.

NOTE 12 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSION (OPEB) (CONTINUED)Discount Rate Information

The discount rate used in valuing OPEB liabilities in funded plans as of the measurement date must be based on the long-term expected rate of return on OPEB plan investments that are expected to be used to finance future benefit payments to the extent that they are sufficient to pay for projected benefit payments and the OPEB plan assets are invested using a strategy that will achieve that return. When the OPEB plan investments are insufficient to cover future benefit payments, a yield for 20-year tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher (or equivalent quality on another rating scale) must be used. The final equivalent single discount rate as of June 30, 2021 is 6.0% with the assumption that Bartlett City Board of Education will eventually pay the pay-go costs out of the OPEB Trust at the time the Trust is expected to be sufficient to finance all future benefit payments.

C. Net OPEB Liability

The components of the net OPEB liability for each plan at June 30, 2021, were as follows:

	City OPEB Plan	School OPEB Plan
Total OPEB Liability		
Service cost	\$ 894,030	\$ 1,528,146
Interest	3,701,673	2,622,787
Differences between expected and actual experience	(914,407)	(2,657,186)
Changes in assumptions	-	-
Benefit payments, including refunds	(947,795)	(539,434)
Net change in total OPEB liability	2,733,501	954,313
Total OPEB liability - beginning	48,920,237	42,450,762
Total OPEB liability - ending	51,653,738	43,405,075
Plan Fiduciary Net Position		
Contributions - employer	1,366,662	1,039,434
Net investment income	1,685,409	1,000,387
Benefit payments	(947,795)	(539,434)
Administrative expense	(37,794)	(16,236)
Net change in plan fiduciary net position	2,066,482	1,484,151
Plan fiduciary net position - beginning	6,987,656	3,460,645
Plan fiduciary net position -ending	9,054,138	4,944,796
Net OPEB liability (asset)	\$ 42,599,600	\$ 38,460,279
Plan fiduciary net position as a percentage of the total OPEB liability	17.53%	11.39%

Sensitivity of the Net OPEB Liability (Asset) to Changes in the Discount Rate

The following presents each plans net OPEB liability (asset) calculated using the current discount rate, as well as what the net OPEB liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	Current Discount Rate	1% Decrease	Current Rate	1% Increase
Net OPEB liability (asset)				
City OPEB Plan	7.50%	\$ 47,807,010	\$ 42,599,600	\$ 38,098,864
School OPEB Plan	6.00%	45,005,246	38,460,279	33,108,519

NOTE 12 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSION (OPEB) (CONTINUED)*Sensitivity of the Net OPEB Liability (Asset) to Changes in the Healthcare Cost Trend Rate*

The following presents the City's net OPEB liability (asset) calculated using the healthcare cost trend rate as well as what the net OPEB liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	Current Healthcare Cost Trend Rate	1% Decrease	Current Rate	1% Increase
Net OPEB liability (asset)				
City OPEB Plan	7% decreasing to 3%	\$ 38,665,400	\$ 42,599,600	\$ 47,910,302
School OPEB Plan	7.5% decreasing to 4.5%	32,688,608	38,460,279	45,717,846

D. OPEB Expense, Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2021, the City and School reported OPEB expense and deferred outflows of resources and deferred inflows of resources related to each OPEB plan from the following sources:

	City OPEB Plan	School OPEB Plan
OPEB Expense	<u>\$ 4,602,353</u>	<u>\$ 4,366,845</u>
Deferred Outflows of Resources		
Differences between expected and actual experience	\$ 16,237,326	\$ 1,459,234
Net difference between projected and actual earnings on plan investments	-	-
Changes in assumptions	2,466,326	7,838,350
	<u>\$ 18,703,652</u>	<u>\$ 9,297,584</u>
Deferred Inflows of Resources		
Differences between expected and actual experience	\$ 1,469,132	\$ 4,698,356
Net difference between projected and actual earnings on plan investments	745,657	508,877
Changes in assumptions	6,363,618	-
	<u>\$ 8,578,407</u>	<u>\$ 5,207,233</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows for the years ending June 30:

	City OPEB Plan	School OPEB Plan
2022	\$ 547,936	\$ 429,159
2023	562,085	432,872
2024	549,244	415,153
2025	495,872	387,769
2026	725,198	543,457
Thereafter	7,244,910	1,881,941

NOTE 12 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSION (OPEB) (CONTINUED)**E. Trusted OPEB Plans without Stand-Alone Financial Statements**

The City and School OPEB plans do not issue stand-alone financial reports and they are not included in the report of a public employee retirement system or report of another entity. The plan financial statements are as follows:

	<u>City OPEB Fund</u>	<u>School OPEB Fund</u>
<u>Statements of OPEB Trust Net Position</u>		
ASSETS		
Cash and cash equivalents	\$ 370,250	\$ 104,351
Interest receivable	7,654	-
Investments, at fair value:		
Common stock	1,080,836	39,710
Exchange traded funds	-	1,045,226
Mutual funds	7,606,233	3,755,509
Total investments	<u>8,687,069</u>	<u>4,840,445</u>
Total assets	<u>9,064,973</u>	<u>4,944,796</u>
LIABILITIES		
Accounts payable	<u>10,835</u>	<u>-</u>
NET POSITION		
Restricted for OPEB	<u>\$ 9,054,138</u>	<u>\$ 4,944,796</u>
<u>Statements of Changes in OPEB Plan Net Position</u>		
ADDITIONS		
Contributions:		
Employer	\$ 1,366,662	\$ 1,039,434
Total contributions	<u>1,366,662</u>	<u>1,039,434</u>
Investment earnings (losses):		
Interest and dividends	132,982	103,295
Net appreciation in fair value of investments	1,552,427	897,092
Total investment earnings	<u>1,685,409</u>	<u>1,000,387</u>
Total additions	<u>3,052,071</u>	<u>2,039,821</u>
DEDUCTIONS		
Benefits	947,795	539,434
Administrative expense	37,794	16,236
Total deductions	<u>985,589</u>	<u>555,670</u>
Change in net position	2,066,482	1,484,151
NET POSITION RESTRICTED FOR OPEB		
Beginning of year	6,987,656	3,460,645
End of year	<u>\$ 9,054,138</u>	<u>\$ 4,944,796</u>

NOTE 13 - COMMITMENTS AND CONTINGENCIES

Lease Revenues

The City leases various city-owned property to corporations for cellular towers. The leases range from 5 to 10 years. The minimum lease payments the City will receive for the years ending June 30 is as follows:

Years Ending June 30	Amount
2022	\$ 292,733
2023	221,559
2024	101,443
2025	21,425
2026	-
Thereafter	-
Total	<u>\$ 637,160</u>

In addition, the City has entered various other lease arrangements as a lessee. The terms of these leases are variable and require only nominal token payments, if any. Annual lease payments are not material.

Contracts

The City has entered a contract with the City of Memphis for sewer service charges provided within the Bartlett Water Service Area. Based on the agreement, the City will pay a sewer charge that is based on Bartlett's portion of the cost of treatment and the fee will be recalculated every two years.

Legal Contingencies

Several lawsuits against the City are ongoing. The ultimate outcome of the actions is not determinable; however, City officials believe that the outcome of these proceedings, either singularly or in the aggregate, will not have a materially adverse effect on the accompanying financial statements.

Asset Retirement Obligations

The City has incurred certain asset retirement obligations related to the operation of its wastewater utility system. The estimated liability of the legally required closure costs for the wastewater utility system cannot be reasonably estimated as of June 30, 2020, since those costs of retirement have not yet been identified. The City anticipates identifying and obtaining an estimate of those specific legally required costs in the subsequent fiscal year.

NOTE 14 - RISK MANAGEMENT

Insurance Other Than Health Insurance

The City is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters. The City considers it more economically feasible to participate in a public entity risk pool as opposed to purchasing commercial insurance for certain general liability, workers' compensation, and property and casualty insurance. As such, the City participates in the Public Entity Partners Risk Management Pool (the "Pool"), which is a public entity risk pool consisting of member political subdivisions of the State of Tennessee. The City pays an annual premium to the Pool and each political subdivision that has participated in the Pool is subject to assessment if the funds it paid as premiums are insufficient to meet the obligations of the Pool. The Pool may reinsure through the Local Government Reinsurance Fund of Tennessee or a commercial insurance company. The City continues to carry commercial insurance for all other risks of loss, including certain general liability and property and casualty insurance. The City has replacement cost insurance, including earthquake coverage, on all buildings and on mobile equipment and vehicles costing more than \$25,000 each.

The City has not incurred any losses in excess of commercial insurance coverage for the past 3 fiscal years. Liabilities are reported when it is probable that a loss has occurred, and the amount of the loss can be reasonably estimated.

NOTE 14 - RISK MANAGEMENT (CONTINUED)

Worker's Compensation

The City maintains an internal service fund for its employee workers' compensation claims. The City contributes a yearly 'premium' as a percent of budgeted payroll to the fund and purchases insurance with a \$5,000 deductible from the Public Entity Partners Pool. Changes in the balances of claims liabilities during the years are as follows:

	2021	2020
Unpaid claims, beginning of fiscal year	\$ -	\$ -
Claims incurred during the year	162,901	120,779
Claims payments	(162,901)	(120,779)
Unpaid claims, end of fiscal year	<u>\$ -</u>	<u>\$ -</u>

Health Insurance

The City of Bartlett and the Bartlett City Board of Education participate in the Interlocal Health Benefits Plan Asset Trust to reduce costs of benefit plan administration and lower premium rates related to healthcare benefits. The Interlocal Health Plan is accounted for as a public entity risk pool but operates solely as a risk-sharing pool. Benefits and premium requirements are established and may be amended by an insurance committee. Members have the option of choosing between a Health Reimbursement Account (HRA) option, an Exclusive Provider Organization (EPO) option, and a basic option for healthcare benefits. The plan is self-insured and financed on a pay-as-you-go basis with the risk shared equally among the participants. Claims liabilities of the plan are periodically computed using actuarial and statistical techniques to establish premium rates. The employers in each plan develop a contribution policy in term of subsidizing active employees or retired employees' premiums since the committee is not prescriptive on that issue. The plan has a separately issued Annual Comprehensive Financial Report and can be found on the state's website at <http://www.comptroller.tn.gov/advance-search.html>.

The City and the School are only liable for their portion of plan premiums plus any outstanding capital requirements from the Interlocal Health Plan. The liability for any incurred-but-not-reported claims is borne by the Interlocal Health Plan and not by the individual members. During the year ended June 30, 2021, the City of Bartlett and the Bartlett City Board of Education contributed premiums of \$9,589,409 and \$10,510,338, respectively to the Interlocal Health Benefits Plan Asset Trust.

NOTE 15 – SUBSEQUENT EVENTS

On September 28, 2021, the City issued \$4,960,000 (at par) General Obligation Public Improvement and Refunding Bonds, Series 2021, maturing on December 1, 2041 with a true interest cost (TIC) of 1.668%. The bonds were issued for the purposes of (i) financing, in whole or in part, the (a) design, construction, repair and improvement of streets, roads, greenways and bridges, including sidewalks, signage, signalization, drainage improvements, other streetscape improvements and acquisition of rights-of-way in connection therewith; (b) acquisition of all property, real or personal, appurtenant to the foregoing; (c) payment of architectural, engineering, legal, fiscal and administrative costs incident to the foregoing; (d) reimbursement to the City for funds previously expended for any of the foregoing; (ii) refinancing certain outstanding debt of the City, and (iii) paying the costs related to the issuance and sale of the Bonds.

The proceeds of the 2021 Bonds, net of underwriter's discount totaled \$5,549,815. Of this amount \$3,488,790 was deposited with the City. The balance of \$2,061,025 was deposited in an escrow account with U.S. Bank to pay refunded bonds when due. The new money General Obligation Public Improvement Bonds were issued for \$3,075,000 par amount maturing December 2041 with coupons of 3% and 4%. The City issued \$2,040,000 General Obligation Refunding Bonds, Series 2021. The Refunding Series 2021 Bonds refunded certain maturities of General Obligation Bonds Series 2010 and Water and Sewer Bonds Series 2007 and Series 2009. By issuing the Refunding Series 2021 Bonds, the City obtained an estimated economic gain (difference between the present values of the debt service payments on the defeased debt and new debt) of \$142,882. The refunding will reduce the City's debt service payments by an estimated \$172,648. The proceeds of the Refunding Series 2016 Bonds totaled \$2,061,025 and were placed in an escrow account at US Bank to provide funds to current refund \$1,885,000 in Water and Sewer Debt on November 3, 2021 and November 13, 2021.

CITY OF BARTLETT

T E N N E S S E E

REQUIRED SUPPLEMENTARY INFORMATION

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS
EMPLOYEE PENSION PLAN
Last Ten Fiscal Years June 30

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>
Total Pension Liability										
Service cost	\$ 1,942,489	\$ 2,099,489	\$ 1,981,057	\$ 2,086,834	\$ 2,228,857	\$ 2,263,398	\$ 2,332,699	\$ 2,231,818	\$ 2,364,680	\$ 2,359,896
Interest	8,921,855	8,648,715	7,838,989	7,507,230	7,161,402	6,606,832	6,224,029	5,799,696	5,556,860	5,232,466
Changes of benefit items	-	-	-	-	-	-	-	365,972	-	-
Differences between expected and actual experience	(2,125,780)	(1,790,849)	1,456,453	(564,406)	(705,043)	1,038,862	304,733	77,265	(229,653)	(871,985)
Changes in assumptions	-	-	8,375,749	-	-	1,090,182	-	-	(1,789,990)	-
Benefit payments	(5,233,229)	(5,030,172)	(4,887,789)	(4,218,862)	(3,787,480)	(3,387,978)	(3,195,130)	(2,816,982)	(2,664,082)	(2,395,115)
Net change in total pension liability	3,505,335	3,927,183	14,764,459	4,810,796	4,897,736	7,611,296	5,666,331	5,657,769	3,237,815	4,325,262
Total pension liability - beginning	124,664,854	120,737,671	105,973,212	101,162,416	96,264,680	88,653,384	82,987,053	77,329,284	74,091,469	69,766,207
Total pension liability - ending	128,170,189	124,664,854	120,737,671	105,973,212	101,162,416	96,264,680	88,653,384	82,987,053	77,329,284	74,091,469
Plan Fiduciary Net Position										
Contributions - employer	4,238,776	3,651,439	3,406,793	3,477,162	3,326,960	3,127,818	3,205,170	3,395,565	3,085,413	3,052,605
Contributions - employee	730,626	763,000	790,676	830,520	870,940	893,670	915,772	911,954	881,552	872,176
Net investment income	21,714,292	5,134,060	5,098,831	5,807,523	6,566,084	1,317,984	1,584,193	8,017,388	5,067,448	586,516
Benefit payments	(5,233,229)	(5,030,172)	(4,887,789)	(4,218,862)	(3,787,480)	(3,387,978)	(3,195,130)	(2,816,982)	(2,664,082)	(2,395,115)
Administrative expense	(360,952)	(343,707)	(322,777)	(309,679)	(283,943)	(260,895)	(279,158)	(220,734)	(200,461)	(195,550)
Net change in plan fiduciary net position	21,089,513	4,174,620	4,085,734	5,586,664	6,692,561	1,690,599	2,230,847	9,287,191	6,169,870	1,920,632
Plan fiduciary net position - beginning	86,892,657	82,718,037	78,632,303	73,045,639	66,353,078	64,662,479	62,431,632	53,144,441	46,974,571	45,053,939
Plan fiduciary net position - ending	107,982,170	86,892,657	82,718,037	78,632,303	73,045,639	66,353,078	64,662,479	62,431,632	53,144,441	46,974,571
Net pension liability	<u>\$ 20,188,019</u>	<u>\$ 37,772,197</u>	<u>\$38,019,634</u>	<u>\$27,340,909</u>	<u>\$28,116,777</u>	<u>\$29,911,602</u>	<u>\$23,990,905</u>	<u>\$20,555,421</u>	<u>\$24,184,843</u>	<u>\$27,116,898</u>
Plan fiduciary net position as a percentage of the total pension liability	84.25%	69.70%	68.51%	74.20%	72.21%	68.93%	72.94%	75.23%	68.72%	63.40%
Covered payroll	\$ 18,626,233	\$ 19,717,906	\$20,009,086	\$21,107,876	\$22,042,673	\$22,505,784	\$23,205,853	\$22,101,474	\$21,797,237	\$21,569,182
Net pension liability as a percentage of covered payroll	108.38%	191.56%	190.01%	129.53%	127.56%	132.91%	103.38%	93.00%	110.95%	125.72%

Changes of assumptions. In 2019, amounts reported as changes of assumptions resulted from changes to the inflation rate, investment rate of return, and mortality tables used.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CONTRIBUTIONS
EMPLOYEE PENSION PLAN
Last Ten Fiscal Years June 30

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Actuarially determined contribution	\$ 4,238,776	\$ 3,406,793	\$ 3,477,162	\$ 3,326,960	\$ 3,089,488	\$ 3,042,488	\$ 3,395,590	\$ 3,787,195	\$ 3,581,767	\$ 3,323,279
Contributions	4,238,776	3,651,439	3,406,793	3,477,162	3,326,960	3,127,818	3,205,170	3,395,565	3,085,413	3,052,605
Contribution deficiency (surplus)	<u>\$ -</u>	<u>\$ (244,646)</u>	<u>\$ 70,369</u>	<u>\$ (150,202)</u>	<u>\$ (237,472)</u>	<u>\$ (85,330)</u>	<u>\$ 190,420</u>	<u>\$ 391,630</u>	<u>\$ 496,354</u>	<u>\$ 270,674</u>
Covered payroll	\$ 18,626,233	\$ 19,717,906	\$ 20,009,086	\$ 21,107,876	\$ 22,042,673	\$ 22,505,784	\$ 23,205,853	\$ 22,101,474	\$ 21,797,237	\$ 21,569,182
Contributions as a percentage of covered payroll	22.76%	18.52%	17.03%	16.47%	15.09%	13.90%	13.81%	15.36%	14.16%	14.15%

NOTE 1 - VALUATION DATE

Actuarially determined contributions are calculated as of January 1st, 18 months prior to the fiscal year in which contributions are reported.

NOTE 2 - METHODS AND ASSUMPTIONS USED TO DETERMINE CONTRIBUTION RATES

Actuarial cost method	Frozen initial liability
Amortization method	Level dollar, closed
Remaining amortization period	23 years
Asset valuation method	Market value
Inflation	2.50%
Salary increases	3.5%, including inflation
Investment rate of return	7.5%, net of plan investment expense, including inflation
Retirement age	62
Mortality	RP-2000 with a 2% load for expected mortality improvement
Withdrawal rates	T-3 Actuaries Pension Handbook
Other Information	Closed to new employees after 6/30/2014

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF MONEY-WEIGHTED RATE OF RETURN
EMPLOYEE PENSION PLAN
Last Ten Fiscal Years June 30

	Annual Money-Weighted Rate of Return <u>Net of Investment Expenses</u>
2021	25.1%
2020	6.3%
2019	6.5%
2018	7.5%
2017	9.4%
2016	1.6%
2015	2.1%
2014	14.5%
2013	10.2%
2012	0.8%

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS
EMPLOYEE CASH BALANCE PENSION PLAN
Last Ten Fiscal Years June 30

	2021	2020	2019	2018	2017	2016	2015
Total Pension Liability							
Service cost	\$ 881,465	\$ 830,971	\$ 702,503	\$ 536,160	\$ 336,506	\$ 189,455	\$ 54,492
Interest	124,604	86,538	51,353	26,318	11,062	2,915	-
Changes of benefit items	-	-	-	-	-	-	-
Differences between expected and actual experience	(77,364)	(53,898)	(7,216)	(31,534)	(14,657)	(5,166)	-
Changes in assumptions	-	-	-	-	-	-	-
Benefit payments	(157,118)	(49,066)	(26,765)	(33,688)	(21,897)	(9,519)	-
Net change in total pension liability	771,587	814,545	719,875	497,256	311,014	177,685	54,492
Total pension liability - beginning	2,574,867	1,760,322	1,040,447	543,191	232,177	54,492	-
Total pension liability - ending	3,346,454	2,574,867	1,760,322	1,040,447	543,191	232,177	54,492
Plan Fiduciary Net Position							
Contributions - employer	338,669	331,144	405,977	299,953	180,556	97,392	28,315
Contributions - employee	456,847	428,294	355,855	275,499	180,556	97,392	28,315
Net investment income	759,925	92,561	111,604	52,038	36,579	5,687	1
Benefit payments	(157,118)	(49,066)	(26,765)	(33,688)	(21,897)	(9,519)	-
Administrative expense	(22,861)	(22,729)	(14,158)	(7,328)	(8,827)	(5,237)	-
Net change in plan fiduciary net position	1,375,462	780,204	832,513	586,474	366,967	185,715	56,631
Plan fiduciary net position - beginning	2,808,504	2,028,300	1,195,787	609,313	242,346	56,631	-
Plan fiduciary net position -ending	4,183,966	2,808,504	2,028,300	1,195,787	609,313	242,346	56,631
Net pension liability (asset)	<u>\$ (837,512)</u>	<u>\$ (233,637)</u>	<u>\$ (267,978)</u>	<u>\$ (155,340)</u>	<u>\$ (66,122)</u>	<u>\$ (10,169)</u>	<u>\$ (2,139)</u>
Plan fiduciary net position as a percentage of the total pension liability	125.03%	109.07%	115.22%	114.93%	112.17%	104.38%	103.93%
Covered payroll	\$ 9,136,336	\$ 8,140,394	\$ 7,118,575	\$ 5,213,226	\$ 3,276,689	\$ 1,841,278	\$ 544,418
Net pension liability as a percentage of covered payroll	-9.17%	-2.87%	-3.76%	-2.98%	-2.02%	-0.55%	-0.39%

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CONTRIBUTIONS
EMPLOYEE CASH BALANCE PENSION PLAN
Last Ten Fiscal Years June 30

	2021	2020	2019	2018	2017	2016	2015
Actuarially determined contribution	\$ 338,669	\$ 331,144	\$ 346,648	\$ 260,661	\$ 163,835	\$ 92,064	\$ 27,221
Contributions	338,669	331,144	405,977	299,953	180,556	97,392	28,315
Contribution deficiency (surplus)	\$ -	\$ -	\$ (59,329)	\$ (39,292)	\$ (16,721)	\$ (5,328)	\$ (1,094)
Covered payroll	\$ 9,136,336	\$ 8,140,394	\$ 7,118,575	\$ 5,213,226	\$ 3,276,689	\$ 1,841,278	\$ 544,418
Contributions as a percentage of covered payroll	3.71%	4.07%	5.70%	5.75%	5.51%	5.29%	5.20%

NOTE 1 - VALUATION DATE

Actuarially determined contributions are calculated as of December 31st, prior to fiscal year end.

NOTE 2 - METHODS AND ASSUMPTIONS USED TO DETERMINE CONTRIBUTION RATES

Actuarial cost method	Entry age normal
Amortization method	Level dollar, closed
Remaining amortization period	N/A
Asset valuation method	Market value
Inflation	2.50%
Salary increases	3.5%, including inflation
Investment rate of return	5.0%, net of plan investment expense, including inflation
Retirement age	Age 62
Mortality	IRS applicable mortality - post-retirement only
Withdrawal rates	None
Other Information	Plan adopted effective July 1, 2014

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF MONEY-WEIGHTED RATE OF RETURN
EMPLOYEE CASH BALANCE PENSION PLAN
Last Ten Fiscal Years June 30

	Annual Money-Weighted Rate of Return <u>Net of Investment Expenses</u>
2021	24.5%
2020	3.9%
2019	7.6%
2018	5.1%
2017	6.7%
2016	0.3%
2015	0.0%

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS
LEGACY PUBLIC EMPLOYEE PENSION PLAN OF TCRS
Last Ten Fiscal Years June 30

	2020	2019	2018	2017	2016	2015
Total Pension Liability						
Service cost	\$ 701,209	\$ 743,726	\$ 756,037	\$ 787,475	\$ 211,152	\$ 1,008,583
Interest	424,652	323,199	263,253	202,319	66,678	75,639
Changes of benefit items	-	-	-	-	-	-
Differences between expected and actual experience	(419,930)	440,708	(147,684)	(64,424)	969,248	(399,645)
Changes in assumptions				58,503	-	-
Benefit payments	(87,877)	(43,649)	(21,275)	(16,606)	(13,118)	(124)
Net change in total pension liability	618,054	1,463,984	850,331	967,267	1,233,960	684,453
Total pension liability - beginning	5,199,995	3,736,011	2,885,680	1,918,413	684,453	-
Total pension liability - ending	5,818,049	5,199,995	3,736,011	2,885,680	1,918,413	684,453
Plan Fiduciary Net Position						
Contributions - employer	449,782	510,500	539,893	554,835	602,127	655,197
Contributions - employee	242,602	275,352	291,206	299,263	324,772	353,386
Net investment income	272,153	334,471	285,934	271,868	40,582	16,348
Benefit payments	(87,877)	(43,649)	(21,275)	(16,606)	(13,118)	(124)
Administrative expense	(12,320)	(13,599)	(15,822)	(14,689)	(14,766)	(12,132)
Other	-	-	-	800	-	-
Net change in plan fiduciary net position	864,340	1,063,075	1,079,936	1,095,471	939,597	1,012,675
Plan fiduciary net position - beginning	5,190,754	4,127,679	3,047,743	1,952,272	1,012,675	-
Plan fiduciary net position -ending	6,055,094	5,190,754	4,127,679	3,047,743	1,952,272	1,012,675
Net pension liability (asset)	\$ (237,045)	\$ 9,241	\$ (391,668)	\$ (162,063)	\$ (33,859)	\$ (328,222)
Plan fiduciary net position as a percentage of the total pension liability	104.07%	99.82%	110.48%	105.62%	101.76%	147.95%
Covered payroll	\$ 5,297,253	\$ 5,507,008	\$ 5,824,092	\$ 5,985,283	\$ 6,501,043	\$ 7,067,925
Net pension liability as a percentage of covered payroll	-4.47%	0.17%	-6.72%	-2.71%	-0.52%	-4.64%

Changes of assumptions. In 2017, amounts reported as changes of assumptions resulted from changes to the inflation rate, investment rate of return, cost-of-living adjustment, salary growth and mortality improvements.

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CONTRIBUTIONS
LEGACY PUBLIC EMPLOYEE RETIREMENT PLAN OF TCRS
Last Ten Fiscal Years June 30

	2021	2020	2019	2018	2017	2016	2015
Actuarially determined contribution	\$ 440,873	\$ 417,758	\$ 484,617	\$ 539,893	\$ 496,778	\$ 602,127	\$ 655,197
Contributions	442,784	449,782	510,500	539,893	554,835	602,127	655,197
Contribution deficiency (surplus)	<u>\$ (1,911)</u>	<u>\$ (32,024)</u>	<u>\$ (25,883)</u>	<u>\$ -</u>	<u>\$ (58,057)</u>	<u>\$ -</u>	<u>\$ -</u>
Covered payroll	\$ 4,776,527	\$ 5,297,253	\$ 5,507,008	\$ 5,824,092	\$ 5,985,283	\$ 6,501,043	\$ 7,067,925
Contributions as a percentage of covered payroll	9.27%	8.49%	9.27%	9.27%	9.27%	9.26%	9.27%

NOTE 1 - VALUATION DATE

Actuarially determined contribution rates for fiscal year 2021 were calculated based on the June 30, 2019 actuarial valuation.

NOTE 2 - METHODS AND ASSUMPTIONS USED TO DETERMINE CONTRIBUTION RATES

Actuarial cost method	Entry age normal
Amortization method	Level dollar, closed (not to exceed 20 years)
Remaining amortization period	Varies by year
Asset valuation method	10 year smoothed with a 20% corridor to market value
Inflation	2.50%
Salary increases	Graded salary ranges from 8.72% to 3.44% based on age, including inflation, averaging 4%
Investment rate of return	7.25%, net of investment expenses, including inflation
Retirement age	Pattern of retirement determined by experience study
Mortality	Customized table based on actual experience including an adjustment for some anticipated improvement
Cost of Living Adjustments	2.25%

NOTE 3 - CHANGES OF ASSUMPTIONS

In 2017, the following assumptions were changed: decreased inflation rate from 3% to 2.5%; decreased the investment rate of return from 7.5% to 7.25%; decreased the cost-of-living adjustment from 2.5% to 2.25%; decreased salary growth graded ranges from an average of 4.25% to an average of 4%; and modified mortality assumptions.

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS
HYBRID PUBLIC EMPLOYEE PENSION PLAN OF TCRS

Last Ten Fiscal Years June 30

	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Total Pension Liability						
Service cost	\$ 188,832	\$ 136,703	\$ 103,334	\$ 43,360	\$ 13,325	\$ 8,469
Interest	51,368	31,858	18,776	7,818	1,768	635
Changes of benefit items	-	-	-	-	-	-
Differences between expected and actual experience	94,205	53,140	28,209	38,719	35,669	1,141
Changes in assumptions	-	-	-	5,003	-	-
Benefit payments	(2,922)	(6,516)	-	(256)	-	-
Net change in total pension liability	331,483	215,185	150,319	94,644	50,762	10,245
Total pension liability - beginning	521,155	305,970	155,651	61,007	10,245	-
Total pension liability - ending	852,638	521,155	305,970	155,651	61,007	10,245
Plan Fiduciary Net Position						
Contributions - employer	82,595	44,011	83,885	70,809	26,795	4,840
Contributions - employee	202,168	134,180	104,858	70,809	33,494	6,049
Net investment income	38,162	38,186	26,040	15,806	1,101	183
Benefit payments	(2,922)	(6,516)	-	(256)	-	-
Administrative expense	(9,257)	(7,566)	(6,654)	(4,764)	(2,100)	(99)
Net change in plan fiduciary net position	310,746	202,295	208,129	152,404	59,290	10,973
Plan fiduciary net position - beginning	633,091	430,796	222,667	70,263	10,973	-
Plan fiduciary net position - ending	943,837	633,091	430,796	222,667	70,263	10,973
Net pension liability (asset)	<u>\$ (91,199)</u>	<u>\$ (111,936)</u>	<u>\$ (124,826)</u>	<u>\$ (67,016)</u>	<u>\$ (9,256)</u>	<u>\$ (728)</u>
Plan fiduciary net position as a percentage of the total pension liability	110.70%	121.48%	140.80%	143.06%	115.17%	107.11%
Covered payroll	\$ 3,669,586	\$ 2,683,578	\$ 2,097,126	\$ 1,416,170	\$ 669,882	\$ 120,989
Net pension liability as a percentage of covered payroll	-2.49%	-4.17%	-5.95%	-4.73%	-1.38%	-0.60%

Changes of assumptions. In 2017, amounts reported as changes of assumptions resulted from changes to the inflation rate, investment rate of return, cost-of-living adjustment, salary growth.

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CONTRIBUTIONS
HYBRID PUBLIC EMPLOYEE RETIREMENT PLAN OF TCRS
Last Ten Fiscal Years June 30

	2021	2020	2019	2018	2017	2016	2015
Actuarially determined contribution	\$ 90,492	\$ 82,595	\$ 44,011	\$ 35,861	\$ 25,491	\$ 13,397	\$ 2,420
Contributions	90,492	82,595	44,011	83,885	70,809	26,795	4,840
Contribution deficiency (surplus)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (48,024)</u>	<u>\$ (45,318)</u>	<u>\$ (13,398)</u>	<u>\$ (2,420)</u>
Covered payroll	\$ 4,113,273	\$ 3,669,586	\$ 2,683,578	\$ 2,097,126	\$ 1,416,170	\$ 669,882	\$ 120,989
Contributions as a percentage of covered payroll	2.20%	2.25%	1.64%	4.00%	5.00%	4.00%	4.00%

In fiscal year 2021, the actuarially determined contribution rate of 2.20% of covered payroll was placed into the pension plan and 1.80% of covered payroll was placed into the Pension Stabilization Reserve Trust. In fiscal year 2020, the actuarially determined contribution rate of 2.25% of covered payroll was placed into the pension plan and 1.75% of covered payroll was placed into the Pension Stabilization Reserve Trust. In fiscal year 2019, the actuarially determined contribution rate of 1.64% of covered payroll was placed into the pension plan and 2.12% of covered payroll was placed into the Pension Stabilization Reserve Trust.

NOTE 1 - VALUATION DATE

Actuarially determined contribution rates for fiscal year 2020 were calculated based on the June 30, 2018 actuarial valuation.

NOTE 2 - METHODS AND ASSUMPTIONS USED TO DETERMINE CONTRIBUTION RATES

Actuarial cost method	Entry age normal
Amortization method	Level dollar, closed (not to exceed 20 years)
Remaining amortization period	Varies by year
Asset valuation method	10 year smoothed with a 20% corridor to market value
Inflation	2.50%
Salary increases	Graded salary ranges from 8.72% to 3.44% based on age, including inflation, averaging 4%
Investment rate of return	7.25%, net of investment expenses, including inflation
Retirement age	Pattern of retirement determined by experience study
Mortality	Customized table based on actual experience including an adjustment for some anticipated improvement
Cost of Living Adjustments	2.25%

NOTE 3 - CHANGES OF ASSUMPTIONS

In 2017, the following assumptions were changed: decreased inflation rate from 3% to 2.5%; decreased the investment rate of return from 7.5% to 7.25%; decreased the cost-of-living adjustment from 2.5% to 2.25%; decreased salary growth graded ranges from an average of 4.25% to an average of 4%.

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY (ASSET)
TEACHER LEGACY PENSION PLAN OF TCRS
Last Ten Fiscal Years June 30

	2020	2019	2018	2017	2016	2015	2014
Proportion of the net pension liability (asset)	1.069688%	1.053595%	1.020515%	0.979236%	0.968084%	0.889434%	0.000000%
Proportionate share of the net pension liability (asset)	\$ (8,157,158)	\$(10,832,852)	\$ (3,591,107)	\$ (320,390)	\$ 6,049,987	\$ 364,343	\$ -
Covered payroll	\$ 35,604,570	\$ 35,350,223	\$ 35,668,774	\$ 34,615,492	\$ 34,945,891	\$ 33,295,992	\$ -
Proportionate share of the net pension liability (asset) as a percentage of its covered payroll	-22.91%	-30.64%	-10.07%	-0.93%	17.31%	1.09%	0.00%
Plan fiduciary net position as a percentage of the total pension liability	103.09%	104.28%	101.49%	100.14%	97.14%	99.81%	100.08%

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CONTRIBUTIONS
TEACHER LEGACY PENSION PLAN OF TCRS
Last Ten Fiscal Years June 30

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Contractually required contribution	\$ 3,694,213	\$ 3,784,489	\$ 3,695,258	\$ 3,244,749	\$ 3,129,243	\$ 3,159,107	\$ 3,009,957
Contribution in relation to the contractually required contribution	<u>3,694,213</u>	<u>3,784,489</u>	<u>3,695,258</u>	<u>3,244,749</u>	<u>3,129,243</u>	<u>3,159,107</u>	<u>3,009,957</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Covered payroll	\$ 35,966,464	\$ 35,604,570	\$ 35,350,223	\$ 35,668,774	\$ 34,615,492	\$ 34,945,891	\$ 33,295,992
Contributions as a percentage of covered payroll	10.27%	10.63%	10.45%	9.10%	9.04%	9.04%	9.04%

Changes of assumptions. In 2017, the following assumptions were changed: decreased inflation rate from 3% to 2.5%; decreased the investment rate of return from 7.5% to 7.25%; decreased the cost-of-living adjustment from 2.5% to 2.25%; decreased salary growth graded ranges from an average of 4.25% to an average of 4%; and modified mortality assumptions.

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY (ASSET)
TEACHER RETIREMENT PLAN OF TCRS
Last Ten Fiscal Years June 30

	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Proportion of the net pension liability (asset)	0.605508%	0.607963%	0.575962%	0.494995%	0.448296%	0.267353%
Proportionate share of the net pension liability (asset)	\$ (344,317)	\$ (343,187)	\$ (261,215)	\$ (130,597)	\$ (46,669)	\$ (10,755)
Covered payroll	<u>\$ 7,635,009</u>	<u>\$ 6,376,605</u>	<u>\$ 5,100,109</u>	<u>\$ 3,248,839</u>	<u>\$ 1,972,539</u>	<u>\$ 555,497</u>
Proportionate share of the net pension liability (asset) as a percentage of its covered payroll	-4.51%	-5.38%	-5.12%	-4.02%	-2.37%	-1.94%
Plan fiduciary net position as a percentage of the total pension liability	116.52%	123.07%	126.97%	126.81%	121.88%	127.46%

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CONTRIBUTIONS
TEACHER RETIREMENT PLAN OF TCRS
Last Ten Fiscal Years June 30

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Contractually required contribution	\$ 179,684	\$ 155,113	\$ 124,810	\$ 82,079	\$ 129,954	\$ 49,377	\$ 13,887
Contribution in relation to the contractually required contribution	<u>179,684</u>	<u>155,113</u>	<u>124,810</u>	<u>201,329</u>	<u>129,954</u>	<u>78,901</u>	<u>22,220</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (119,250)</u>	<u>\$ -</u>	<u>\$ (29,524)</u>	<u>\$ (8,333)</u>
Covered payroll	\$ 8,894,880	\$ 7,635,009	\$ 6,376,605	\$ 5,100,109	\$ 3,248,839	\$ 1,972,539	\$ 555,497
Contributions as a percentage of covered payroll	2.02%	2.03%	1.96%	3.95%	4.00%	4.00%	4.00%

In fiscal year 2021, the actuarially determined contribution rate of 2.02% of covered payroll was placed into the pension plan and 1.98% of covered payroll was placed into the Pension Stabilization Reserve Trust. In fiscal year 2020, the actuarially determined contribution rate of 2.03% of covered payroll was placed into the pension plan and 1.97% of covered payroll was placed into the Pension Stabilization Reserve Trust. In fiscal year 2019, the actuarially determined contribution rate of 1.96% of covered payroll was placed into the pension plan and 1.91% of covered payroll was placed into the Pension Stabilization Reserve Trust.

Changes of assumptions. In 2017, the following assumptions were changed: decreased inflation rate from 3% to 2.5%; decreased the investment rate of return from 7.5% to 7.25%; decreased the cost-of-living adjustment from 2.5% to 2.25%; decreased salary growth graded ranges from an average of 4.25% to an average of 4%; and modified mortality assumptions.

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CHANGES IN NET OPEB LIABILITY AND RELATED RATIOS
CITY OTHER POSTEMPLOYMENT BENEFIT PLAN
Last Ten Fiscal Years June 30

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Total OPEB Liability					
Service cost	\$ 894,030	\$ 637,448	\$ 637,448	\$ 637,448	\$ 720,694
Interest	3,701,673	2,471,391	2,365,694	1,507,704	1,439,231
Changes of benefit items	-	-	-	-	-
Differences between expected and actual experience	(914,407)	11,189,194	(715,882)	8,323,018	(26,865)
Changes in assumptions	-	2,795,169	-	(8,321,654)	-
Benefit payments	<u>(947,795)</u>	<u>(951,024)</u>	<u>(813,957)</u>	<u>(708,131)</u>	<u>(653,224)</u>
Net change in total OPEB liability	2,733,501	16,142,178	1,473,303	1,438,385	1,479,836
Total OPEB liability - beginning	<u>48,920,237</u>	<u>32,778,059</u>	<u>31,304,756</u>	<u>29,866,371</u>	<u>28,386,535</u>
Total OPEB liability - ending	<u>51,653,738</u>	<u>48,920,237</u>	<u>32,778,059</u>	<u>31,304,756</u>	<u>29,866,371</u>
Plan Fiduciary Net Position					
Contributions - employer	1,366,662	1,377,463	1,338,763	1,308,590	1,260,999
Net investment income	1,685,409	225,958	367,743	316,640	399,190
Benefit payments	<u>(947,795)</u>	<u>(951,024)</u>	<u>(813,957)</u>	<u>(708,131)</u>	<u>(653,224)</u>
Administrative expense	<u>(37,794)</u>	<u>(44,801)</u>	<u>(27,809)</u>	<u>(45,663)</u>	<u>(31,824)</u>
Net change in plan fiduciary net position	2,066,482	607,596	864,740	871,436	975,141
Plan fiduciary net position - beginning	<u>6,987,656</u>	<u>6,380,060</u>	<u>5,515,320</u>	<u>4,643,884</u>	<u>3,668,743</u>
Plan fiduciary net position -ending	<u>9,054,138</u>	<u>6,987,656</u>	<u>6,380,060</u>	<u>5,515,320</u>	<u>4,643,884</u>
Net OPEB liability (asset)	<u>\$ 42,599,600</u>	<u>\$ 41,932,581</u>	<u>\$ 26,397,999</u>	<u>\$ 25,789,436</u>	<u>\$ 25,222,487</u>
Plan fiduciary net position as a percentage of the total OPEB liability	17.53%	14.28%	19.46%	17.62%	15.55%
Covered-employee payroll	\$ 26,650,856	\$ 27,858,300	\$ 25,222,312	\$ 25,222,312	\$ 24,384,565
Net OPEB liability as a percentage of covered-employee payroll	159.84%	150.52%	104.66%	102.25%	103.44%

Changes of assumptions. In 2020, amounts reported as changes in assumptions resulted from changes to mortality assumptions. In 2018, amounts reported as changes of assumptions resulted from changes to the investment rate of return.

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is avail:

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CONTRIBUTIONS
CITY OTHER POSTEMPLOYMENT BENEFIT PLAN
Last Ten Fiscal Years June 30

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Actuarially determined contribution	\$ 5,574,210	\$ 3,551,779	\$ 3,551,791	\$ 4,008,792	\$ 4,008,792
Contributions	<u>1,366,662</u>	<u>1,377,463</u>	<u>1,338,763</u>	<u>1,308,590</u>	<u>1,260,999</u>
Contribution deficiency (surplus)	<u>\$ 4,207,548</u>	<u>\$ 2,174,316</u>	<u>\$ 2,213,028</u>	<u>\$ 2,700,202</u>	<u>\$ 2,747,793</u>
Covered-employee payroll	\$ 26,650,856	\$ 27,858,300	\$ 25,222,312	\$ 25,222,312	\$ 24,384,565
Contributions as a percentage of covered-employee payroll	5.13%	4.94%	5.31%	5.19%	5.17%

NOTE 1 - VALUATION DATE

Actuarially determined contribution rates for fiscal year 2021 were calculated based on the January 1, 2020 actuarial valuation.

NOTE 2 - METHODS AND ASSUMPTIONS USED TO DETERMINE CONTRIBUTION

Actuarial cost method	Entry age normal
Amortization method	Level percentage of payroll
Remaining amortization period	Varies by years
Asset valuation method	Market value
Inflation	2.5%
Healthcare cost trend rates	7% initial, decreasing to an ultimate rate of 3%, 9 year grading
Salary increases	3.5%
Investment rate of return	7.5%, net of investment expenses, including inflation
Withdrawal rates	T-5 Actuaries Pension Handbook
Mortality	Pub G.H-2010-E (M&F) for ages 18 to 54; Pub G.H-2010-HR (M&F) for ages 55 and older

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF MONEY-WEIGHTED RATE OF RETURN
CITY OTHER POSTEMPLOYMENT BENEFIT PLAN
Last Ten Fiscal Years June 30

	Annual Money-Weighted Rate of Return <u>Net of Investment Expenses</u>
2021	23.60%
2020	3.46%
2019	6.43%
2018	5.56%
2017	9.34%

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CHANGES IN NET OPEB LIABILITY AND RELATED RATIOS
SCHOOL OTHER POSTEMPLOYMENT BENEFIT PLAN
Last Ten Fiscal Years June 30

	2021	2020	2019	2018	2017
Total OPEB Liability					
Service cost	\$ 1,528,146	\$ 1,159,175	\$ 1,170,208	\$ 1,073,698	\$ 1,130,118
Interest	2,622,787	2,374,369	2,294,983	1,952,729	1,790,381
Changes of benefit items	-	-	-	-	-
Differences between expected and actual experience	(2,657,186)	425,581	(2,030,141)	1,745,907	(1,478,154)
Changes in assumptions	-	8,207,882	1,940	1,762,199	-
Benefit payments	(539,434)	(423,015)	(313,889)	(561,750)	(414,449)
Net change in total OPEB liability	954,313	11,743,992	1,123,101	5,972,783	1,027,896
Total OPEB liability - beginning	42,450,762	30,706,770	29,583,669	23,610,886	22,582,990
Total OPEB liability - ending	43,405,075	42,450,762	30,706,770	29,583,669	23,610,886
Plan Fiduciary Net Position					
Contributions - employer	1,039,434	923,015	813,889	1,061,750	914,449
Contributions - employee	-	-	-	-	-
Net investment income	1,000,387	96,733	100,803	168,305	137,453
Benefit payments	(539,434)	(423,015)	(313,889)	(561,750)	(414,449)
Administrative expense	(16,236)	(11,829)	(9,644)	(20,516)	(4,058)
Net change in plan fiduciary net position	1,484,151	584,904	591,159	647,789	633,395
Plan fiduciary net position - beginning	3,460,645	2,875,741	2,284,582	1,636,793	1,003,398
Plan fiduciary net position -ending	4,944,796	3,460,645	2,875,741	2,284,582	1,636,793
Net OPEB liability (asset)	\$ 38,460,279	\$ 38,990,117	\$ 27,831,029	\$ 27,299,087	\$ 21,974,093
Plan fiduciary net position as a percentage of the total OPEB liability	11.39%	8.15%	9.37%	7.72%	6.93%
Covered-employee payroll	\$ 38,632,442	\$ 51,542,838	\$ 53,548,702	\$ 51,989,031	\$ 43,172,629
Net OPEB liability as a percentage of covered-employee payroll	99.55%	75.65%	51.97%	52.51%	50.90%

Changes of assumptions. In 2020, amounts reported as changes of assumptions resulted from changes to the investment rate of return and mortality tables. In 2018, amounts reported as changes of assumptions resulted from changes to the inflation rate, investment rate of return, payroll growth rate, and mortality tables.

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CONTRIBUTIONS
SCHOOL OTHER POSTEMPLOYMENT BENEFIT PLAN
Last Ten Fiscal Years June 30

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Actuarially determined contribution	\$ 4,618,344	\$ 3,678,602	\$ 3,616,757	\$ 3,128,879	\$ 2,245,129
Contributions	<u>1,039,434</u>	<u>923,015</u>	<u>813,889</u>	<u>1,061,750</u>	<u>914,449</u>
Contribution deficiency (surplus)	<u>\$ 3,578,910</u>	<u>\$ 2,755,587</u>	<u>\$ 2,802,868</u>	<u>\$ 2,067,129</u>	<u>\$ 1,330,680</u>
Covered-employee payroll	\$ 38,632,442	\$ 51,542,838	\$ 53,548,702	\$ 51,989,031	\$ 43,172,629
Contributions as a percentage of covered-employee payroll	2.69%	1.79%	1.52%	2.04%	2.12%

NOTE 1 - VALUATION DATE

Actuarially determined contribution rates for fiscal year 2021 were calculated based on the June 30, 2020 actuarial valuation.

NOTE 2 - METHODS AND ASSUMPTIONS USED TO DETERMINE CONTRIBUTION RATES

Actuarial cost method	Entry age normal
Amortization method	Level percentage of payroll
Remaining amortization period	29 years
Asset valuation method	Market value
Inflation	3.0%
Healthcare cost trend rates	8.0% initial, decreasing to an ultimate rate of 4.5%
Salary increases	Graded salary ranges from 7.5% to 3.7% based on age, including inflation
Investment rate of return	6.0%, net of investment expenses, including inflation
Mortality	SOA Pub-2010 General Total Dataset Mortality Table fully generational using scale MP-2019 SOA Pub-2010 Teacher Total Dataset Mortality Table fully generational using scale MP-2019

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF MONEY-WEIGHTED RATE OF RETURN
SCHOOL OTHER POSTEMPLOYMENT BENEFIT PLAN
Last Ten Fiscal Years June 30

	Annual Money-Weighted Rate of Return <u>Net of Investment Expenses</u>
2021	29.35%
2020	3.65%
2019	4.36%
2018	9.16%
2017	13.61%

This is a 10-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until 10 years of information is available.

FUND STATEMENTS

CITY OF BARTLETT

T E N N E S S E E

COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

Financial presentation in this section includes those intended to show one or more of the following:

1. Combining statements to support each column in the basic financial statements that aggregates data from more than one fund.
2. Budgetary comparisons not required in connection with the basic financial statements.
3. Greater detail.

COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

CITY OF BARTLETT

T E N N E S S E E

COMBINING NONMAJOR GOVERNMENTAL FUNDS

Certain revenues of the City are required by state law or city ordinance to be accounted for in separate funds to insure the revenues are spent for specific designated purposes. The City has established eight nonmajor governmental funds.

State Street Aid Fund - Used to account for the City's share of state gasoline and fuel taxes and impact fees on new development for street paving and lighting. The City's partial street maintenance program, streetlighting, and minimal street construction as well as traffic signal construction and maintenance are accounted for in this fund. These funds are restricted by state legislation.

Solid Waste Control Fund - The City charges a service fee for the collection and removal of residential and commercial solid waste. These activities are accounted for in this special revenue fund.

General Improvement Fund - The City imposes a \$2.50 service fee on all residential and commercial addresses to fund small capital improvements throughout the City.

Drug Enforcement Fund - All drug related fines and forfeitures collected from activities in the City of Bartlett are accounted for in this fund to be used for drug related law enforcement activities.

Drainage Control Fund - The City imposes a drainage control impact fee on new development for construction and maintenance of storm water drainage control.

Parks Improvement Fund - The City imposes a parks improvement impact fee on all new residential development to provide funds for the acquisition and maintenance of playground equipment.

E-Citation Fund - Revenues and expenditures are reserved for law enforcement E-ticket activities and city clerk computer equipment.

DEA Task Force Fund - To account for fines and forfeitures taken from persons arrested by the Drug Enforcement Task Force and used for police enforcement activities.

Grants Fund - The Grants Fund is used to account for unrelated federal, state and other grants.

ARP Fund - The American Rescue Plan is delivering direct relief to the City fighting the COVID-19 virus.

Non-Major School Funds - The City accounts for non-major school activities in the Federal Projects Fund, School Nutrition Fund, Discretionary Grants Fund, Internal School Fund and B. Jackson Scholarship Fund.

CITY OF BARTLETT, TENNESSEE
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
June 30, 2021

	Special Revenue Funds								
	State Street Aid Fund	Solid Waste Control Fund	General Improvement Fund	Drug Enforcement Fund	Drainage Control Fund	Parks Improvement Fund	E-Citation Fund	DEA Task Force Fund	Grants Fund
ASSETS									
Cash and cash equivalents	\$ 443,639	\$ 1,664,365	\$ (47,398)	\$ 641,528	\$ 130,016	\$ 535,469	\$ 8,328	\$ 260,425	\$ 13,054
Receivables									
Taxes	-	-	-	-	-	-	-	-	-
Customer	-	794,544	70,596	-	-	-	-	-	-
Other	-	5,692	-	-	-	-	-	-	-
Less allowance for doubtful accounts	-	(43,480)	(4,000)	-	-	-	-	-	-
Due from other governments	376,438	-	-	-	-	-	-	-	790,806
Inventory	-	-	-	-	-	-	-	-	-
Prepaid items	-	-	109,852	-	-	-	-	-	13,021
Total assets	\$ 820,077	\$ 2,421,121	\$ 129,050	\$ 641,528	\$ 130,016	\$ 535,469	\$ 8,328	\$ 260,425	\$ 816,881
LIABILITIES									
Accounts payable and accrued liabilities	\$ 59,150	\$ 124,733	\$ 432	\$ 83,204	\$ 755	\$ 2,516	\$ -	\$ 5,247	\$ 108,971
Accrued payroll	-	-	-	-	-	-	-	-	-
Due to other funds	-	58	8	-	-	-	-	-	592,735
Unearned revenue	-	-	-	-	-	-	-	-	2,153
Total liabilities	59,150	124,791	440	83,204	755	2,516	-	5,247	703,859
DEFERRED INFLOWS OF RESOURCES									
Unavailable revenue									
Other	-	47,437	4,141	-	-	-	-	-	-
Total deferred inflows of resources	-	47,437	4,141	-	-	-	-	-	-
FUND BALANCES									
Nonspendable	-	-	109,852	-	-	-	-	-	13,021
Restricted	-	2,248,893	-	558,324	-	-	8,328	255,178	-
Committed	760,927	-	14,617	-	129,261	532,953	-	-	100,001
Total fund balances	760,927	2,248,893	124,469	558,324	129,261	532,953	8,328	255,178	113,022
Total liabilities, deferred inflows of resources and fund balances	\$ 820,077	\$ 2,421,121	\$ 129,050	\$ 641,528	\$ 130,016	\$ 535,469	\$ 8,328	\$ 260,425	\$ 816,881

(CONTINUED ON NEXT PAGE)

CITY OF BARTLETT, TENNESSEE
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
June 30, 2021

	Special Revenue Funds						Total Nonmajor Governmental Funds
	ARP Fund	Federal Projects Fund	School Nutrition Fund	Discretionary Grants Fund	Internal School Funds	B. Jackson Scholarship Fund	
ASSETS							
Cash and cash equivalents	\$ 2,883,401	\$ 97,950	\$ 379,645	\$ -	\$ 2,046,345	\$ 25,930	\$ 11,946,500
Receivables							
Taxes	-	-	-	-	-	-	758,160
Customer	-	-	-	-	-	-	865,140
Other	-	-	-	-	-	-	5,692
Less allowance for doubtful accounts	-	-	-	-	-	-	(47,480)
Due from other governments	-	1,611,324	232,086	83,129	-	-	3,093,783
Inventory	-	-	38,299	-	28,870	-	67,169
Prepaid items	-	-	-	-	-	-	122,873
Total assets	<u>\$ 2,883,401</u>	<u>\$ 1,709,274</u>	<u>\$ 650,030</u>	<u>\$ 83,129</u>	<u>\$ 2,075,215</u>	<u>\$ 25,930</u>	<u>\$ 16,811,837</u>
LIABILITIES							
Accounts payable and accrued liabilities	\$ -	\$ 39,171	\$ 50,776	\$ 26,748	\$ 49,261	\$ -	\$ 550,964
Accrued payroll	-	145,788	-	17,940	-	-	163,728
Due to other funds	-	1,430,921	-	38,441	-	-	2,062,163
Unearned revenue	2,883,157	93,394	110,357	-	-	-	3,089,061
Total liabilities	<u>2,883,157</u>	<u>1,709,274</u>	<u>161,133</u>	<u>83,129</u>	<u>49,261</u>	<u>-</u>	<u>5,865,916</u>
DEFERRED INFLOWS OF RESOURCES							
Unavailable revenue							
Other	-	-	-	-	-	-	51,578
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>51,578</u>
FUND BALANCES							
Nonspendable	-	-	38,299	-	28,870	-	190,042
Restricted	244	-	450,598	-	1,997,084	25,930	5,544,579
Committed	-	-	-	-	-	-	5,159,722
Total fund balances	<u>244</u>	<u>-</u>	<u>488,897</u>	<u>-</u>	<u>2,025,954</u>	<u>25,930</u>	<u>10,894,343</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 2,883,401</u>	<u>\$ 1,709,274</u>	<u>\$ 650,030</u>	<u>\$ 83,129</u>	<u>\$ 2,075,215</u>	<u>\$ 25,930</u>	<u>\$ 16,811,837</u>

CITY OF BARTLETT, TENNESSEE
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
NONMAJOR GOVERNMENTAL FUNDS
For the Year Ended June 30, 2021

	Special Revenue Funds								
	State Street Aid Fund	Solid Waste Control Fund	General Improvement Fund	Drug Enforcement Fund	Drainage Control Fund	Parks Improvement Fund	E-Citation Fund	DEA Task Force Fund	Grants Fund
REVENUES									
Local sales taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental									
State gas tax	2,044,269	-	-	-	-	-	-	-	-
Charges for services	64,588	7,329,631	659,802	-	5,750	14,700	15,865	-	-
Fines, forfeitures, and penalties	-	-	-	233,501	-	-	-	-	-
Federal, state and other grants	-	-	-	-	-	-	-	15,582	3,968,057
Interest on investments	473	823	76	495	128	533	7	163	-
Donations	-	-	-	-	-	-	-	-	-
Other	-	44,756	1,895	5,685	15,000	-	-	-	-
Total revenues	2,109,330	7,375,210	661,773	239,681	20,878	15,233	15,872	15,745	3,968,057
EXPENDITURES									
Current									
General government	-	-	-	-	-	-	-	-	39,800
Public safety	-	-	-	103,033	-	-	15,657	121,269	201,112
Public works	2,172,004	5,926,289	535,728	-	111,623	-	-	-	-
Parks and recreation	-	-	-	-	-	42,368	-	-	369,190
Education	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Principal	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Bond issuance costs	-	-	-	-	-	-	-	-	-
Total expenditures	2,172,004	5,926,289	535,728	103,033	111,623	42,368	15,657	121,269	610,102
Excess (deficiency) of revenues over (under) expenditures	(62,674)	1,448,921	126,045	136,648	(90,745)	(27,135)	215	(105,524)	3,357,955
OTHER FINANCING SOURCES (USES)									
Sale of capital assets	-	42,552	-	-	-	-	-	-	-
Transfers in	56,946	-	-	12,858	-	-	-	-	103,744
Transfers out	-	(125,000)	(168,000)	-	-	(100,000)	-	-	(3,348,677)
Total other financing sources and uses	56,946	(82,448)	(168,000)	12,858	-	(100,000)	-	-	(3,244,933)
Net change in fund balances	(5,728)	1,366,473	(41,955)	149,506	(90,745)	(127,135)	215	(105,524)	113,022
Fund balances - beginning, as originally reported	766,655	882,420	166,424	408,818	220,006	660,088	8,113	360,702	-
Change in accounting principle	-	-	-	-	-	-	-	-	-
Fund balances - beginning, as restated	766,655	882,420	166,424	408,818	220,006	660,088	8,113	360,702	-
Fund balances - ending	\$ 760,927	\$ 2,248,893	\$ 124,469	\$ 558,324	\$ 129,261	\$ 532,953	\$ 8,328	\$ 255,178	\$ 113,022

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CITY OF BARTLETT, TENNESSEE
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
NONMAJOR GOVERNMENTAL FUNDS
For the Year Ended June 30, 2021

	Special Revenue Funds						Debt Service Fund	Total Nonmajor Governmental Funds
	ARP Fund	Federal Projects Fund	School Nutrition Fund	Discretionary Grants Fund	Internal School Funds	B. Jackson Scholarship Fund		
REVENUES								
Local sales taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,062,157	\$ 4,062,157
Intergovernmental								
State gas tax	-	-	-	-	-	-	-	2,044,269
Charges for services	-	-	67,334	-	-	-	-	8,157,670
Fines, forfeitures, and penalties	-	-	-	-	-	-	-	233,501
Federal, state and other grants	-	8,719,853	1,901,432	566,141	-	-	-	15,171,065
Interest on investments	244	-	-	-	-	-	1,019	3,961
Donations	-	-	-	-	1,594,920	25,930	-	1,620,850
Other	-	-	-	-	-	-	-	67,336
Total revenues	244	8,719,853	1,968,766	566,141	1,594,920	25,930	4,063,176	31,360,809
EXPENDITURES								
Current								
General government	-	-	-	-	-	-	-	39,800
Public safety	-	-	-	-	-	-	-	441,071
Public works	-	-	-	-	-	-	-	8,745,644
Parks and recreation	-	-	-	-	-	-	-	411,558
Education	-	8,458,400	1,992,748	556,793	1,643,833	-	-	12,651,774
Debt Service								
Principal	-	-	-	-	-	-	5,965,000	5,965,000
Interest	-	-	-	-	-	-	3,146,543	3,146,543
Bond issuance costs	-	-	-	-	-	-	57,482	57,482
Total expenditures	-	8,458,400	1,992,748	556,793	1,643,833	-	9,169,025	31,458,872
Excess (deficiency) of revenues over (under) expenditures	244	261,453	(23,982)	9,348	(48,913)	25,930	(5,105,849)	(98,063)
OTHER FINANCING SOURCES (USES)								
Sale of capital assets	-	-	-	-	-	-	-	42,552
Transfers in	-	-	23,984	-	-	-	6,042,337	6,239,869
Transfers out	-	(261,453)	-	(9,348)	-	-	-	(4,012,478)
Total other financing sources and uses	-	(261,453)	23,984	(9,348)	-	-	6,042,337	2,269,943
Net change in fund balances	244	-	2	-	(48,913)	25,930	936,488	2,171,880
Fund balances - beginning, as originally reported	-	-	488,895	-	-	-	2,685,475	6,647,596
Change in accounting principle	-	-	-	-	2,074,867	-	-	2,074,867
Fund balances - beginning, as restated	-	-	488,895	-	2,074,867	-	2,685,475	8,722,463
Fund balances - ending	\$ 244	\$ -	\$ 488,897	\$ -	\$ 2,025,954	\$ 25,930	\$ 3,621,963	\$ 10,894,343

CITY OF BARTLETT, TENNESSEE

**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
STATE STREET AID FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts			Variance with Final Budget - Increase (Decrease)
	Original	Final	Actual Amounts	
REVENUES				
Intergovernmental - state gas tax				
Gas motor fuel	\$ 2,160,000	\$ 2,160,000	\$ 1,049,551	\$ (1,110,449)
Gas 1989	-	-	163,627	163,627
Gas 3 cent	-	-	831,091	831,091
Charges for services	225,000	225,000	64,588	(160,412)
Interest on investments	-	-	473	473
Other income	3,000	3,000	-	(3,000)
Total revenues	2,388,000	2,388,000	2,109,330	(278,670)
EXPENDITURES				
Public Works				
Materials and supplies	2,150,000	2,150,000	1,876,624	273,376
Capital outlay	460,000	470,630	295,380	175,250
Total expenditures	2,610,000	2,620,630	2,172,004	448,626
Deficiency of revenues under expenditures	(222,000)	(232,630)	(62,674)	169,956
OTHER FINANCING SOURCES (USES)				
Transfers in	-	53,896	56,946	3,050
Total other financing sources	-	53,896	56,946	3,050
Net change in fund balances	\$ (222,000)	\$ (178,734)	(5,728)	\$ 173,006
Fund balances - beginning			766,655	
Fund balances - ending			\$ 760,927	

CITY OF BARTLETT, TENNESSEE

**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
SOLID WASTE CONTROL FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget - Increase (Decrease)
REVENUES				
Charges for services	\$ 7,296,000	\$ 7,296,000	\$ 7,329,631	\$ 33,631
Federal, state and other grants	33,000	33,000	-	(33,000)
Interest on investments	-	-	823	823
Other income	15,000	15,000	44,756	29,756
Total revenues	<u>7,344,000</u>	<u>7,344,000</u>	<u>7,375,210</u>	<u>31,210</u>
EXPENDITURES				
Public Works				
Salaries	2,418,207	2,418,207	2,083,641	334,566
Benefits	1,179,576	1,179,576	1,100,967	78,609
Contractual services	1,163,600	1,163,600	1,214,795	(51,195)
Maintenance and equipment rental	830,419	830,419	747,857	82,562
Materials and supplies	431,200	431,200	363,453	67,747
Insurance	53,700	53,700	47,843	5,857
Other charges	536,373	536,373	46,375	489,998
Capital outlay	544,705	700,629	321,358	379,271
Total expenditures	<u>7,157,780</u>	<u>7,313,704</u>	<u>5,926,289</u>	<u>1,387,415</u>
Excess of revenues over expenditures	186,220	30,296	1,448,921	1,418,625
OTHER FINANCING SOURCES (USES)				
Sale of capital assets	-	-	42,552	42,552
Transfers out	(125,000)	(125,000)	(125,000)	-
Total other financing uses	<u>(125,000)</u>	<u>(125,000)</u>	<u>(82,448)</u>	<u>42,552</u>
Net change in fund balances	<u>\$ 61,220</u>	<u>\$ (94,704)</u>	1,366,473	<u>\$ 1,461,177</u>
Fund balances - beginning			<u>882,420</u>	
Fund balances - ending			<u>\$ 2,248,893</u>	

CITY OF BARTLETT, TENNESSEE

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL IMPROVEMENT FUND

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
REVENUES				
Charges for services	\$ 672,000	\$ 672,000	\$ 659,802	\$ (12,198)
Interest on investments	500	500	76	(424)
Other income	-	-	1,895	1,895
Total revenues	672,500	672,500	661,773	(10,727)
EXPENDITURES				
Public Works				
Contractual services	10,000	10,000	6,367	3,633
Maintenance and equipment rental	437,000	437,000	421,491	15,509
Materials and supplies	-	-	4,714	(4,714)
Other charges	39,500	39,500	21,187	18,313
Capital outlay	166,000	166,000	81,969	84,031
Total expenditures	652,500	652,500	535,728	116,772
Excess of revenues over expenditures	20,000	20,000	126,045	106,045
OTHER FINANCING SOURCES (USES)				
Transfers out	(168,000)	(168,000)	(168,000)	-
Total other financing uses	(168,000)	(168,000)	(168,000)	-
Net change in fund balances	\$ (148,000)	\$ (148,000)	(41,955)	\$ 106,045
Fund balances - beginning			166,424	
Fund balances - ending			\$ 124,469	

CITY OF BARTLETT, TENNESSEE

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
DRUG ENFORCEMENT FUND

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
REVENUES				
Fines, forfeitures, and penalties	\$ 207,000	\$ 207,000	\$ 233,501	\$ 26,501
Interest on investments	3,000	3,000	495	(2,505)
Other income	1,000	1,000	5,685	4,685
Total revenues	211,000	211,000	239,681	28,681
EXPENDITURES				
Public Safety				
Salaries	60,000	60,000	-	60,000
Benefits	6,000	6,000	-	6,000
Contractual services	14,000	14,000	1,600	12,400
Maintenance and equipment rental	6,000	6,000	54	5,946
Materials and supplies	43,000	43,539	20,361	23,178
Other charges	76,200	76,200	29,544	46,656
Capital outlay	101,000	101,000	51,474	49,526
Total expenditures	306,200	306,739	103,033	203,706
Excess (deficiency) of revenues over (under) expenditures	(95,200)	(95,739)	136,648	232,387
OTHER FINANCING SOURCES (USES)				
Transfers in	33,000	33,000	12,858	(20,142)
Net change in fund balances	\$ (62,200)	\$ (62,739)	149,506	\$ 212,245
Fund balances - beginning			408,818	
Fund balances - ending			\$ 558,324	

CITY OF BARTLETT, TENNESSEE

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
DRAINAGE CONTROL FUND

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
REVENUES				
Charges for services	\$ 4,000	\$ 4,000	\$ 5,750	\$ 1,750
Interest on investments	-	-	128	128
Other Income	20,000	20,000	15,000	(5,000)
Total revenues	24,000	24,000	20,878	(3,122)
EXPENDITURES				
Public Works				
Salaries	72,469	72,469	68,079	4,390
Benefits	32,089	32,089	33,095	(1,006)
Contractual services	7,650	7,650	5,489	2,161
Materials and supplies	250	250	-	250
Other charges	8,100	8,100	4,960	3,140
Total expenditures	120,558	120,558	111,623	8,935
Net change in fund balances	\$ (96,558)	\$ (96,558)	(90,745)	\$ 5,813
Fund balances - beginning			220,006	
Fund balances - ending			\$ 129,261	

CITY OF BARTLETT, TENNESSEE

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
PARKS IMPROVEMENT FUND

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
REVENUES				
Charges for services	\$ -	\$ -	\$ 14,700	\$ 14,700
Interest on investments	4,000	4,000	533	(3,467)
Total revenues	4,000	4,000	15,233	11,233
EXPENDITURES:				
Parks and Recreation				
Capital outlay	-	51,000	42,368	8,632
Total expenditures	-	51,000	42,368	8,632
Excess (deficiency) of revenues over (under) expenditures	4,000	(47,000)	(27,135)	19,865
OTHER FINANCING SOURCES (USES)				
Transfers out	-	(100,000)	(100,000)	-
Net change in fund balances	\$ 4,000	\$ (147,000)	(127,135)	\$ 19,865
Fund balances - beginning			660,088	
Fund balances - ending			\$ 532,953	

CITY OF BARTLETT, TENNESSEE

**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
E-CITATION FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget - Increase (Decrease)
REVENUES				
Charges for services	\$ 30,400	\$ 30,400	\$ 15,865	\$ (14,535)
Interest on investments	-	-	7	7
Total revenues	30,400	30,400	15,872	(14,528)
EXPENDITURES:				
Public Safety				
Materials and supplies	20,000	15,000	425	14,575
Capital outlay	10,400	15,400	15,232	168
Total expenditures	30,400	30,400	15,657	14,743
Net change in fund balances	\$ -	\$ -	215	\$ 215
Fund balances - beginning			8,113	
Fund balances - ending			\$ 8,328	

CITY OF BARTLETT, TENNESSEE**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
DEA TASK FORCE FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
REVENUES				
Federal, state and other grants	\$ 60,000	\$ 60,000	\$ 15,582	\$ (44,418)
Interest income	200	200	163	(37)
Total revenues	60,200	60,200	15,745	(44,455)
EXPENDITURES				
Public Safety				
Contractual services	21,000	21,000	-	21,000
Maintenance and equipment rental	3,000	3,000	-	3,000
Materials and supplies	8,500	8,500	906	7,594
Other charges	6,200	6,200	1,957	4,243
Capital outlay	340,000	340,000	118,406	221,594
Total expenditures	378,700	378,700	121,269	257,431
Net change in fund balances	<u>\$ (318,500)</u>	<u>\$ (318,500)</u>	(105,524)	<u>\$ 212,976</u>
Fund balances - beginning			<u>360,702</u>	
Fund balances - ending			<u>\$ 255,178</u>	

CITY OF BARTLETT, TENNESSEE

**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GRANTS FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
REVENUES				
Federal, state and other grants	\$ -	\$ 14,580,669	\$ 3,968,057	\$ (10,612,612)
EXPENDITURES				
General Government				
Mayor's Office				
Capital outlay	-	55,000	39,800	15,200
Public Safety				
Police				
Salaries	-	12,152	12,152	-
Materials and supplies	-	75,920	49,622	26,298
Capital outlay	-	94,148	94,050	98
Fire				
Capital outlay	-	56,600	45,288	11,312
Public Works				
Capital outlay	-	264	-	264
Parks and Recreation				
Capital outlay	-	746,974	369,190	377,784
Total expenditures	-	1,041,058	610,102	430,956
Excess of revenues over expenditures	-	13,539,611	3,357,955	(10,181,656)
OTHER FINANCING SOURCES (USES)				
Transfers in	-	104,727	103,744	(983)
Transfers out	-	(13,638,919)	(3,348,677)	10,290,242
Total other financing uses	-	(13,534,192)	(3,244,933)	10,289,259
Net change in fund balances	\$ -	\$ 5,419	113,022	\$ 107,603
Fund balances - beginning			-	
Fund balances - ending			\$ 113,022	

CITY OF BARTLETT, TENNESSEE

**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FEDERAL PROJECTS FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
REVENUES				
Federal, state and other grants				
Title Funds	\$ 2,486,497	\$ 5,114,312	\$ 3,169,528	\$ (1,944,784)
Special Education (IDEA) Cluster	899,435	2,252,106	1,807,408	(444,698)
ESSER	-	10,017,346	3,359,928	(6,657,418)
Other federal	-	318,515	199,480	(119,035)
Other state	-	189,964	183,509	(6,455)
	<u>3,385,932</u>	<u>17,892,243</u>	<u>8,719,853</u>	<u>(9,172,390)</u>
EXPENDITURES				
Education				
Title I Consolidated Administration				
Salaries	90,903	259,095	252,647	6,448
Benefits	25,776	78,673	73,110	5,563
Materials and supplies	6,590	2,536	-	2,536
Other charges	5,239	8,092	4,595	3,497
	<u>128,508</u>	<u>348,396</u>	<u>330,352</u>	<u>18,044</u>
Title I				
Salaries	500,530	1,036,227	927,223	109,004
Benefits	154,203	262,029	207,025	55,004
Contractual services	48,194	15,356	12,675	2,681
Materials and supplies	176,913	1,012,914	705,156	307,758
Other charges	428,632	441,641	51,265	390,376
	<u>1,308,472</u>	<u>2,768,167</u>	<u>1,903,344</u>	<u>864,823</u>
Title I Neglected				
Salaries	167,320	78,876	59,983	18,893
Benefits	33,513	31,726	21,160	10,566
Contractual services	4,000	115,264	19,290	95,974
Materials and supplies	189,876	700,026	350,233	349,793
Other charges	20,215	16,531	7,400	9,131
	<u>414,924</u>	<u>942,423</u>	<u>458,066</u>	<u>484,357</u>
Title 1 Part D				
Salaries	7,942	-	-	-
Benefits	611	-	-	-
Materials and supplies	9,742	61,770	33,398	28,372
Other charges	499	-	-	-
	<u>18,794</u>	<u>61,770</u>	<u>33,398</u>	<u>28,372</u>
Title II				
Salaries	112,532	254,025	25,791	228,234
Benefits	19,970	41,781	4,510	37,271
Contractual services	1,240	13,500	12,855	645
Materials and supplies	10,000	145,650	-	145,650
Other charges	165,706	67,341	58,195	9,146
	<u>309,448</u>	<u>522,297</u>	<u>101,351</u>	<u>420,946</u>

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CITY OF BARTLETT, TENNESSEE

**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FEDERAL PROJECTS FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
Title III				
Materials and supplies	986	14,580	14,576	4
Other charges	795	2,031	1,268	763
	1,781	16,611	15,844	767
Title IV				
Salaries	125,129	226,367	179,943	46,424
Benefits	51,210	74,139	57,018	17,121
Materials and supplies	14,720	21,958	12,684	9,274
Other charges	22,556	15,164	276	14,888
	213,615	337,628	249,921	87,707
IDEA Part B				
Salaries	466,849	1,401,327	1,285,311	116,016
Benefits	224,171	452,172	405,444	46,728
Materials and supplies	-	240,783	18,030	222,753
Other charges	99,554	31,437	22,402	9,035
	790,574	2,125,719	1,731,187	394,532
IDEA Preschool				
Materials and supplies	25,243	59,248	23,907	35,341
Other charges	2,028	5,900	615	5,285
	27,271	65,148	24,522	40,626
Perkins Grant				
Contractual services	-	4,350	4,400	(50)
Materials and supplies	-	45,650	39,145	6,505
	-	50,000	43,545	6,455
CTE Perkins				
Materials and supplies	-	129,917	130,086	(169)
Other charges	-	7,500	7,520	(20)
	-	137,417	137,606	(189)
IDEA Supplemental				
Materials and supplies	6,657	-	-	-
Other charges	6,000	-	-	-
	12,657	-	-	-
ESSER				
Salaries	-	711,811	698,168	13,643
Benefits	-	110,752	103,339	7,413
Contractual services	-	352,757	274,290	78,467
Materials and supplies	-	673,998	670,180	3,818
Other charges	-	154,381	154,381	-
	-	2,003,699	1,900,358	103,341
ESSER 2.0				
Salaries	-	1,177,811	321,665	856,146
Benefits	-	320,604	85,357	235,247
Contractual services	-	432,030	432,030	-
Materials and supplies	-	5,744,099	489,261	5,254,838
Other charges	-	1,113	1,113	-
	-	7,675,657	1,329,426	6,346,231

(CONTINUED ON NEXT PAGE)

CITY OF BARTLETT, TENNESSEE

**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FEDERAL PROJECTS FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget - Increase (Decrease)
Remote Learning				
Materials and supplies	-	185,415	92,021	93,394
LEA Learning				
Materials and supplies	-	125,000	106,619	18,381
Tech Connectivity				
Other charges	-	8,100	840	7,260
Total expenditures	<u>3,226,044</u>	<u>17,373,447</u>	<u>8,458,400</u>	<u>8,915,047</u>
Excess of revenues over expenditures	159,888	518,796	261,453	(257,343)
OTHER FINANCING SOURCES (USES)				
Transfers out	<u>(159,888)</u>	<u>(518,796)</u>	<u>(261,453)</u>	<u>257,343</u>
Net change in fund balances	<u>\$ -</u>	<u>\$ -</u>	-	<u>\$ -</u>
Fund balances - beginning			-	
Fund balances - ending			<u>\$ -</u>	

CITY OF BARTLETT, TENNESSEE

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
SCHOOL NUTRITION FUND

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
REVENUES				
Charges for services	\$ 1,374,236	\$ 1,374,236	\$ 67,334	\$ (1,306,902)
Federal, state and other grants	1,358,418	1,358,418	1,901,432	543,014
Total revenues	<u>2,732,654</u>	<u>2,732,654</u>	<u>1,968,766</u>	<u>(763,888)</u>
EXPENDITURES				
Education				
Cafeteria				
Salaries	1,169,195	1,169,195	710,554	458,641
Benefits	256,330	256,330	188,212	68,118
Contractual services	344,529	344,529	485,097	(140,568)
Materials and supplies	958,400	958,400	606,382	352,018
Other charges	4,200	4,200	2,503	1,697
Total expenditures	<u>2,732,654</u>	<u>2,732,654</u>	<u>1,992,748</u>	<u>739,906</u>
Deficiency of revenues under expenditures	-	-	(23,982)	(23,982)
OTHER FINANCING SOURCES (USES)				
Transfers in	-	-	23,984	23,984
Net change in fund balances	<u>\$ -</u>	<u>\$ -</u>	2	<u>\$ 2</u>
Fund balances - beginning			<u>488,895</u>	
Fund balances - ending			<u>\$ 488,897</u>	

CITY OF BARTLETT, TENNESSEE

**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
DISCRETIONARY GRANTS FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts			Variance with Final Budget - Increase (Decrease)
	Original	Final	Actual Amounts	
REVENUES				
Federal, state and other grants				
Federal grants	\$ 183,548	\$ 451,512	\$ 343,180	\$ (108,332)
State Assistance	298,599	311,029	100,961	(210,068)
Other grants	43,012	122,000	122,000	-
Total revenues	525,159	884,541	566,141	(318,400)
EXPENDITURES				
Education				
CTE Perkins				
Materials and supplies	25,735	-	-	-
Other charges	22,206	-	-	-
	47,941	-	-	-
Safe Schools				
Contractual services	12,500	31,325	31,323	2
Materials and supplies	94,535	230,000	121,890	108,110
	107,035	261,325	153,213	108,112
School Safety				
Materials and supplies	546	545	513	32
	546	545	513	32
School Resource Officer				
Contractual services	210,000	210,000	-	210,000
	210,000	210,000	-	210,000
Voluntary Pre-K				
Salaries	54,460	133,868	133,868	-
Benefits	16,000	45,313	45,172	141
Materials and supplies	1,322	3,748	3,704	44
Other charges	1,762	1,225	1,225	-
	73,544	184,154	183,969	185
First 8 Pre-K				
Salaries	26,660	69,726	69,776	(50)
Benefits	14,330	31,972	32,444	(472)
Materials and supplies	177	16,537	16,052	485
Other charges	630	353	287	66
	41,797	118,588	118,559	29
TN Arts Commission				
Contractual services	378	-	-	-
Materials and supplies	2,973	9,602	9,588	14
Other charges	4,010	1,129	1,100	29
	7,361	10,731	10,688	43
Art Student Ticket Subsidies				
Other charges	1,267	-	-	-
	1,267	-	-	-

(CONTINUED ON NEXT PAGE)

CITY OF BARTLETT, TENNESSEE

**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
DISCRETIONARY GRANTS FUND**

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
Coordinate School Health				
Salaries	23,856	74,956	74,956	-
Benefits	4,272	12,735	12,731	4
Materials and supplies	774	2,269	2,132	137
Other charges	925	40	32	8
	<u>29,827</u>	<u>90,000</u>	<u>89,851</u>	<u>149</u>
Total expenditures	<u>519,318</u>	<u>875,343</u>	<u>556,793</u>	<u>318,550</u>
Excess of revenues over expenditures	5,841	9,198	9,348	150
OTHER FINANCING SOURCES (USES)				
Transfers out	<u>(5,841)</u>	<u>(9,198)</u>	<u>(9,348)</u>	<u>(150)</u>
Total other financing uses	<u>(5,841)</u>	<u>(9,198)</u>	<u>(9,348)</u>	<u>(150)</u>
Net change in fund balances	<u>\$ -</u>	<u>\$ -</u>	-	<u>\$ -</u>
Fund balances - beginning			-	
Fund balances - ending			<u>\$ -</u>	

COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

CITY OF BARTLETT

T E N N E S S E E

DEBT SERVICE FUND

Accounts for the accumulation of resources for, and the payment of general long-term debt principal, interest, and related costs.

CITY OF BARTLETT, TENNESSEE

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
DEBT SERVICE FUND

For the Year Ended June 30, 2021

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Increase (Decrease)
	Original	Final		
REVENUES				
Local sales taxes	\$ 3,282,250	\$ 3,282,250	\$ 4,062,157	\$ 779,907
Interest income	7,000	7,000	1,019	(5,981)
Total revenues	<u>3,289,250</u>	<u>3,289,250</u>	<u>4,063,176</u>	<u>773,926</u>
EXPENDITURES				
Debt Service				
Principal	5,964,000	5,964,000	5,965,000	(1,000)
Interest	3,238,949	3,238,949	3,146,543	92,406
Bond issuance costs	85,500	85,500	57,482	28,018
Total expenditures	<u>9,288,449</u>	<u>9,288,449</u>	<u>9,169,025</u>	<u>119,424</u>
Deficiency of revenues under expenditures	(5,999,199)	(5,999,199)	(5,105,849)	893,350
OTHER FINANCING SOURCES (USES)				
Transfers in	<u>5,205,000</u>	<u>6,205,000</u>	<u>6,042,337</u>	<u>(162,663)</u>
Net change in fund balances	<u>\$ (794,199)</u>	<u>\$ 205,801</u>	<u>936,488</u>	<u>\$ 730,687</u>
Fund balances - beginning			<u>2,685,475</u>	
Fund balances - ending			<u>\$ 3,621,963</u>	

COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

CITY OF BARTLETT

T E N N E S S E E

INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for health insurance and worker's compensation services provided to the other departments of the City on a cost reimbursement basis. The Internal Service Funds include:

Health & Welfare Fund

Workmen's Compensation Fund

CITY OF BARTLETT, TENNESSEE
COMBINING STATEMENT OF NET POSITION
INTERNAL SERVICE FUNDS
June 30, 2021

	Health and Welfare Fund	Workers' Compensation Fund	Total
ASSETS			
Current assets			
Cash and cash equivalents	\$ 923,764	\$ 886,463	\$ 1,810,227
Total current assets	<u>923,764</u>	<u>886,463</u>	<u>1,810,227</u>
LIABILITIES			
Current liabilities			
Accounts payable	353,051	20,431	373,482
Accrued payroll	14,521	-	14,521
Total current liabilities	<u>367,572</u>	<u>20,431</u>	<u>388,003</u>
NET POSITION			
Unrestricted	<u>\$ 556,192</u>	<u>\$ 866,032</u>	<u>\$ 1,422,224</u>

CITY OF BARTLETT, TENNESSEE
COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
INTERNAL SERVICE FUNDS
For the Year Ended June 30, 2021

	Health and Welfare Fund	Workers' Compensation Fund	Total
OPERATING REVENUES			
Charges for services	\$ 2,243,189	\$ 689,930	\$ 2,933,119
City contributions	7,803,793	-	7,803,793
Total revenues	<u>10,046,982</u>	<u>689,930</u>	<u>10,736,912</u>
OPERATING EXPENSES			
Administrative and general			
Workers' compensation claims	-	162,901	162,901
Insurance premiums	10,038,938	537,876	10,576,814
Professional services	-	-	-
Other expenses	-	-	-
Total operating expenses	<u>10,038,938</u>	<u>700,777</u>	<u>10,739,715</u>
Operating income	8,044	(10,847)	(2,803)
NONOPERATING REVENUES			
Interest income	808	613	1,421
Change in net position	<u>8,852</u>	<u>(10,234)</u>	<u>(1,382)</u>
Fund balances - beginning	<u>547,340</u>	<u>876,266</u>	<u>1,423,606</u>
Fund balances - ending	<u>\$ 556,192</u>	<u>\$ 866,032</u>	<u>\$ 1,422,224</u>

CITY OF BARTLETT, TENNESSEE
COMBINING STATEMENT OF CASH FLOWS
INTERNAL SERVICE FUNDS
For the Year Ended June 30, 2021

	Health and Welfare Fund	Workers' Compensation Fund	Total
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from interfund services provided	\$ 10,046,982	\$ 689,930	\$ 10,736,912
Payments to suppliers	(10,057,219)	(685,772)	(10,742,991)
Net cash from (used for) operating activities	(10,237)	4,158	(6,079)
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest income	808	613	1,421
Net increase in cash and cash equivalents	(9,429)	4,771	(4,658)
Cash and cash equivalents - beginning	933,193	881,692	1,814,885
Cash and cash equivalents - ending	<u>\$ 923,764</u>	<u>\$ 886,463</u>	<u>\$ 1,810,227</u>
Reconciliation of operating income to net cash from operating activities			
Operating income (loss)	\$ 8,044	\$ (10,847)	\$ (2,803)
Adjustments to reconcile operating income (loss) to net cash from (used) by operating activities			
Increase (decrease) in accounts payable	(14,152)	15,005	853
Increase (decrease) in accrued payroll	(4,129)	-	(4,129)
Net cash from (used for) operating activities	<u>\$ (10,237)</u>	<u>\$ 4,158</u>	<u>\$ (6,079)</u>

COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

CITY OF BARTLETT

T E N N E S S E E

FIDUCIARY FUNDS

Fiduciary Funds account for custodial activities of the City, in either a trust or agency capacity. The fiduciary funds of the City are:

Employee Retirement Plan - Fiduciary Fund
Contributory Retirement Plan - Fiduciary Fund
City OPEB Fund - Fiduciary Fund
School OPEB Fund - Fiduciary Fund

CITY OF BARTLETT, TENNESSEE
COMBINING STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
June 30, 2021

	Employee Retirement Plan	Contributory Retirement Plan	City OPEB Fund	School OPEB Fund	Total Pension and OPEB Trust Funds
ASSETS					
Cash and cash equivalents	\$ 1,015,234	\$ 216,766	\$ 370,250	\$ 104,351	\$ 1,706,601
Interest receivable	101,473	3,296	7,654	-	112,423
Investments					
Common stock	16	515,206	1,080,836	39,710	1,635,768
Exchange traded funds	-	-	-	1,045,226	1,045,226
Mutual funds	103,742,710	3,459,657	7,606,233	3,755,509	118,564,109
Private real estate fund	3,204,098	-	-	-	3,204,098
Total investments	<u>106,946,824</u>	<u>3,974,863</u>	<u>8,687,069</u>	<u>4,840,445</u>	<u>124,449,201</u>
Total assets	<u>108,063,531</u>	<u>4,194,925</u>	<u>9,064,973</u>	<u>4,944,796</u>	<u>126,268,225</u>
LIABILITIES					
Accounts payable	81,361	10,959	10,835	-	103,155
NET POSITION					
Restricted for pensions	107,982,170	4,183,966	-	-	112,166,136
Restricted for OPEBs	-	-	9,054,138	4,944,796	13,998,934
Total net position	<u>\$ 107,982,170</u>	<u>\$ 4,183,966</u>	<u>\$ 9,054,138</u>	<u>\$ 4,944,796</u>	<u>\$ 126,165,070</u>

CITY OF BARTLETT, TENNESSEE
COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
For the Year Ended June 30, 2021

	Employee Retirement Plan	Contributory Retirement Plan	City OPEB Fund	School OPEB Fund	Total Pension and OPEB Trust Funds
ADDITIONS					
Contributions:					
Employer	\$ 4,238,776	\$ 338,669	\$ 1,366,662	\$ 1,039,434	\$ 6,983,541
Plan members	730,626	456,847	-	-	1,187,473
Total contributions	4,969,402	795,516	1,366,662	1,039,434	8,171,014
Investment earnings (losses):					
Interest and dividends	2,225,709	59,635	132,982	103,295	2,521,621
Net appreciation in fair value of investments	19,488,583	700,290	1,552,427	897,092	22,638,392
Total investment earnings	21,714,292	759,925	1,685,409	1,000,387	25,160,013
Total additions	26,683,694	1,555,441	3,052,071	2,039,821	33,331,027
DEDUCTIONS					
Benefits	5,233,229	157,118	947,795	539,434	6,877,576
Administrative expense	360,952	22,861	37,794	16,236	437,843
Total deductions	5,594,181	179,979	985,589	555,670	7,315,419
Change in net position	21,089,513	1,375,462	2,066,482	1,484,151	26,015,608
Net position - beginning	86,892,657	2,808,504	6,987,656	3,460,645	100,149,462
Net position - ending	<u>\$ 107,982,170</u>	<u>\$ 4,183,966</u>	<u>\$ 9,054,138</u>	<u>\$ 4,944,796</u>	<u>\$ 126,165,070</u>

COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

CITY OF BARTLETT

T E N N E S S E E

SUPPORTING SCHEDULES

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF TRANSFERS
For the Year Ended June 30, 2021

	Transfers In	Transfers Out
Major Funds		
General Fund		
General Purpose School Fund	\$ -	\$ 2,346,019
Capital Projects Fund	16,375	1,373,572
Utility Fund	583,254	-
State Street Fund	-	53,896
General Improvement Fund	168,000	-
Drug Enforcement Fund	-	12,858
Grants Fund	19,976	3,744
Debt Service Fund	-	4,555,000
	<u>787,605</u>	<u>8,345,089</u>
General Purpose School Fund		
General Fund	2,346,019	-
Education Capital Projects Fund	-	2,355,274
Federal Projects Fund	261,453	-
School Nutrition Fund	-	23,984
Discretionary Grants Fund	9,348	-
Debt Service Fund	-	1,000,000
	<u>2,616,820</u>	<u>3,379,258</u>
Capital Projects Fund		
General Fund	1,373,572	16,375
Education Capital Projects Fund	-	8,000,000
State Street Fund	-	3,050
Grants Fund	3,328,701	-
Debt Service Fund	-	362,337
	<u>4,702,273</u>	<u>8,381,762</u>
Education Capital Projects Fund		
General Purpose School Fund	2,355,274	-
Capital Projects Fund	8,000,000	-
	<u>10,355,274</u>	<u>-</u>
Utility Fund		
General Fund	-	583,254
Total major funds	<u>18,461,972</u>	<u>20,689,363</u>
Nonmajor Governmental Funds		
State Street Fund		
General Fund	53,896	-
Capital Projects Fund	3,050	-
	<u>56,946</u>	<u>-</u>
Solid Waste Fund		
Debt Service Fund	-	125,000
General Improvement Fund		
General Fund	-	168,000
Drug Awareness Fund		
General Fund	12,858	-
Parks Improvement Fund		
Grants Fund	-	100,000
Grants Fund		
General Fund	3,744	19,976
Capital Projects Fund	100,000	-
Parks Improvement Fund	-	3,328,701
	<u>103,744</u>	<u>3,348,677</u>
Federal Projects Fund		
General Purpose School Fund	-	261,453
School Nutrition Fund		
General Purpose School Fund	23,984	-
Discretionary Grants Fund		
General Purpose School Fund	-	9,348
Debt Service Fund		
General Purpose School Fund	1,000,000	-
General Fund	4,555,000	-
Solid Waste Fund	125,000	-
Capital Projects Fund	362,337	-
	<u>6,042,337</u>	<u>-</u>
Total nonmajor	<u>6,239,869</u>	<u>4,012,478</u>
	<u>\$ 24,701,841</u>	<u>\$ 24,701,841</u>

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF INTERFUND RECEIVABLES AND PAYABLES
June 30, 2021

	Interfund Receivable	Interfund Payable
Major Funds		
General Fund		
General Purpose School Fund	\$ 4,170	\$ 23,768
General Purpose School Fund		
General Fund	23,768	4,170
School Federal Projects Fund	1,430,921	-
School Discretionary Grants Funds	38,441	-
	<u>1,493,130</u>	<u>4,170</u>
Capital Projects Fund		
Grants Fund	592,735	-
Utility Fund		
Solid Waste Fund	58	-
General Improvement Fund	8	-
	<u>66</u>	<u>-</u>
Total major funds	2,090,101	27,938
Nonmajor Governmental Funds		
Solid Waste Fund		
Utility Fund	-	58
General Improvement Fund		
Utility Fund	-	8
Grants Fund		
Capital Projects Fund	-	592,735
Schools Federal Projects Fund		
General Purpose School Fund	-	1,430,921
Schools Discretionary Grants Fund		
General Purpose School Fund	-	38,441
Total nonmajor governmental funds	<u>-</u>	<u>2,062,163</u>
	<u>\$ 2,090,101</u>	<u>\$ 2,090,101</u>

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF PRINCIPAL AND INTEREST REQUIREMENTS
BONDS PAYABLE - GOVERNMENTAL FUNDS
June 30, 2021

Fiscal Year	Series 2019 Bonds		Series 2018 Bonds		Series 2017 Bonds		Series 2016 Bonds		Series 2015 Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2022	\$ 215,000	\$ 272,425	\$ 180,000	\$ 211,200	\$ 1,760,000	\$ 1,743,100	\$ 255,000	\$ 110,650	\$ 205,000	\$ 186,000
2023	225,000	261,425	190,000	201,950	1,850,000	1,652,850	260,000	105,500	210,000	181,850
2024	235,000	249,925	200,000	192,200	1,830,000	1,560,850	380,000	99,100	215,000	175,450
2025	245,000	237,925	210,000	181,950	1,925,000	1,466,975	390,000	91,400	225,000	166,650
2026	260,000	225,300	220,000	171,200	2,030,000	1,368,100	400,000	83,500	235,000	157,450
2027	275,000	211,925	230,000	159,950	2,135,000	1,263,975	400,000	75,500	245,000	146,625
2028	290,000	197,800	245,000	148,075	2,235,000	1,154,725	415,000	67,350	255,000	134,125
2029	300,000	183,050	255,000	135,575	2,155,000	1,044,975	425,000	58,950	270,000	121,000
2030	315,000	167,675	270,000	123,800	2,270,000	934,350	430,000	50,400	280,000	107,250
2031	330,000	153,200	280,000	112,800	2,375,000	830,100	300,000	43,100	295,000	92,875
2032	345,000	139,700	290,000	101,400	2,470,000	733,200	305,000	37,050	310,000	77,750
2033	360,000	125,600	300,000	89,600	2,570,000	632,400	310,000	30,900	325,000	61,875
2034	375,000	110,900	315,000	77,300	2,680,000	527,400	320,000	24,600	340,000	45,250
2035	390,000	95,600	325,000	64,500	2,785,000	418,100	325,000	17,988	360,000	27,750
2036	405,000	79,700	340,000	51,200	2,895,000	304,500	330,000	11,027	375,000	9,375
2037	420,000	63,200	355,000	37,300	3,020,000	186,200	340,000	3,740	-	-
2038	440,000	46,000	370,000	22,800	3,145,000	62,900	-	-	-	-
2039	455,000	28,100	385,000	7,700	-	-	-	-	-	-
2040	475,000	9,500	-	-	-	-	-	-	-	-
	<u>\$ 6,355,000</u>	<u>\$ 2,858,950</u>	<u>\$ 4,960,000</u>	<u>\$ 2,090,500</u>	<u>\$ 40,130,000</u>	<u>\$ 15,884,700</u>	<u>\$ 5,585,000</u>	<u>\$ 910,755</u>	<u>\$ 4,145,000</u>	<u>\$ 1,691,275</u>

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CITY OF BARTLETT, TENNESSEE
SCHEDULE OF PRINCIPAL AND INTEREST REQUIREMENTS
BONDS PAYABLE - GOVERNMENTAL FUNDS
June 30, 2021

Fiscal Year	Series 2013 Bonds		Series 2012 Bonds		Series 2011 Bonds		Series 2010 Bonds		Total	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2022	\$ 105,000	\$ 50,569	\$ 640,000	\$ 98,088	\$ 350,000	\$ 7,194	\$ 390,000	\$ 28,825	\$ 4,100,000	\$ 2,708,051
2023	105,000	47,419	660,000	78,588	55,000	2,131	245,000	20,734	3,800,000	2,552,447
2024	110,000	44,194	690,000	61,788	55,000	722	60,000	16,694	3,775,000	2,400,923
2025	115,000	40,819	700,000	47,450	-	-	65,000	14,894	3,875,000	2,248,063
2026	115,000	37,369	715,000	31,969	-	-	65,000	12,944	4,040,000	2,087,832
2027	120,000	33,844	110,000	22,481	-	-	70,000	10,875	3,585,000	1,925,175
2028	125,000	30,169	115,000	19,528	-	-	70,000	8,688	3,750,000	1,760,460
2029	125,000	26,419	115,000	16,509	-	-	75,000	6,375	3,720,000	1,592,853
2030	130,000	22,431	120,000	13,200	-	-	75,000	3,891	3,890,000	1,422,997
2031	135,000	17,956	125,000	9,525	-	-	75,000	1,313	3,915,000	1,260,869
2032	140,000	13,144	125,000	5,775	-	-	-	-	3,985,000	1,108,019
2033	145,000	8,066	130,000	1,950	-	-	-	-	4,140,000	950,391
2034	150,000	2,719	-	-	-	-	-	-	4,180,000	788,169
2035	-	-	-	-	-	-	-	-	4,185,000	623,938
2036	-	-	-	-	-	-	-	-	4,345,000	455,802
2037	-	-	-	-	-	-	-	-	4,135,000	290,440
2038	-	-	-	-	-	-	-	-	3,955,000	131,700
2039	-	-	-	-	-	-	-	-	840,000	35,800
2040	-	-	-	-	-	-	-	-	475,000	9,500
	<u>\$ 1,620,000</u>	<u>\$ 375,118</u>	<u>\$ 4,245,000</u>	<u>\$ 406,851</u>	<u>\$ 460,000</u>	<u>\$ 10,047</u>	<u>\$ 1,190,000</u>	<u>\$ 125,233</u>	<u>\$ 68,690,000</u>	<u>\$ 24,353,429</u>

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF PRINCIPAL AND INTEREST REQUIREMENTS
NOTES PAYABLE - GOVERNMENTAL FUNDS
June 30, 2021

Fiscal Year	2021 Capital Note		2021 Capital Note		2020 Capital Note		2020 Capital Note		2019 Capital Note		2019 Capital Note		2018 Capital Note	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2022	\$ 151,000	\$ 34,200	\$ 59,334	\$ 13,236	\$ 330,000	\$ 154,350	\$ 239,000	\$ 36,511	\$ 138,000	\$ 25,968	\$ 189,000	\$ 35,560	\$ 187,000	\$ 31,672
2023	154,000	33,282	60,000	14,308	336,000	147,789	244,000	31,611	142,000	21,572	195,000	29,532	193,000	25,041
2024	156,000	30,510	61,000	13,132	343,000	141,101	249,000	26,609	147,000	17,034	201,000	23,315	200,000	18,183
2025	159,000	27,702	63,000	11,936	350,000	134,275	254,000	21,505	152,000	12,340	207,000	16,909	207,000	11,081
2026	162,000	24,840	64,000	10,702	357,000	127,311	260,000	16,298	156,000	7,505	214,000	10,299	214,000	3,734
2027	165,000	21,924	65,000	9,447	364,000	120,209	265,000	10,968	161,000	2,528	221,000	3,470	-	-
2028	168,000	18,954	66,000	8,173	371,000	112,970	270,000	5,535	-	-	-	-	-	-
2029	171,000	15,930	68,000	6,880	378,000	105,592	-	-	-	-	-	-	-	-
2030	174,000	12,852	69,000	5,547	386,000	98,067	-	-	-	-	-	-	-	-
2031	177,000	9,720	70,000	4,194	394,000	90,384	-	-	-	-	-	-	-	-
2032	180,000	6,534	71,000	2,822	401,000	82,553	-	-	-	-	-	-	-	-
2033	183,000	3,294	73,000	1,431	409,000	74,574	-	-	-	-	-	-	-	-
2034	-	-	-	-	417,000	66,438	-	-	-	-	-	-	-	-
2035	-	-	-	-	426,000	58,135	-	-	-	-	-	-	-	-
2036	-	-	-	-	434,000	49,664	-	-	-	-	-	-	-	-
2037	-	-	-	-	443,000	41,025	-	-	-	-	-	-	-	-
2038	-	-	-	-	452,000	32,210	-	-	-	-	-	-	-	-
2039	-	-	-	-	460,000	23,226	-	-	-	-	-	-	-	-
2040	-	-	-	-	470,000	14,066	-	-	-	-	-	-	-	-
2041	-	-	-	-	479,000	4,718	-	-	-	-	-	-	-	-
	<u>\$2,000,000</u>	<u>\$ 239,742</u>	<u>\$ 789,334</u>	<u>\$ 101,809</u>	<u>\$8,000,000</u>	<u>\$1,678,657</u>	<u>\$1,781,000</u>	<u>\$ 149,037</u>	<u>\$ 896,000</u>	<u>\$ 86,947</u>	<u>\$1,227,000</u>	<u>\$ 119,085</u>	<u>\$1,001,000</u>	<u>\$ 89,711</u>

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CITY OF BARTLETT, TENNESSEE
SCHEDULE OF PRINCIPAL AND INTEREST REQUIREMENTS
NOTES PAYABLE - GOVERNMENTAL FUNDS
June 30, 2021

Fiscal Year	2017 Capital Note		2016 Capital Note		2015 Capital Note		2014 Capital Note		2008 Note Payable		Total	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest*	Principal	Interest
2022	\$ 282,000	\$ 23,906	\$ 165,000	\$ 8,177	\$ 158,000	\$ 4,892	\$ 159,000	\$ 1,741	\$ 73,000	\$ 2,762	\$ 2,130,334	\$ 372,975
2023	288,000	17,265	168,000	4,947	162,000	1,644	-	-	76,000	2,468	2,018,000	329,459
2024	295,000	10,473	171,000	1,659	-	-	-	-	80,000	2,160	1,903,000	284,176
2025	302,000	3,518	-	-	-	-	-	-	83,000	1,838	1,777,000	241,104
2026	-	-	-	-	-	-	-	-	87,000	1,502	1,514,000	202,191
2027	-	-	-	-	-	-	-	-	91,000	1,150	1,332,000	169,696
2028	-	-	-	-	-	-	-	-	95,000	784	970,000	146,416
2029	-	-	-	-	-	-	-	-	99,000	200	716,000	128,602
2030	-	-	-	-	-	-	-	-	-	-	629,000	116,466
2031	-	-	-	-	-	-	-	-	-	-	641,000	104,298
2032	-	-	-	-	-	-	-	-	-	-	652,000	91,909
2033	-	-	-	-	-	-	-	-	-	-	665,000	79,299
2034	-	-	-	-	-	-	-	-	-	-	417,000	66,438
2035	-	-	-	-	-	-	-	-	-	-	426,000	58,135
2036	-	-	-	-	-	-	-	-	-	-	434,000	49,664
2037	-	-	-	-	-	-	-	-	-	-	443,000	41,025
2038	-	-	-	-	-	-	-	-	-	-	452,000	32,210
2039	-	-	-	-	-	-	-	-	-	-	460,000	23,226
2040	-	-	-	-	-	-	-	-	-	-	470,000	14,066
2041	-	-	-	-	-	-	-	-	-	-	479,000	4,718
	<u>\$1,167,000</u>	<u>\$ 55,162</u>	<u>\$ 504,000</u>	<u>\$ 14,783</u>	<u>\$ 320,000</u>	<u>\$ 6,536</u>	<u>\$ 159,000</u>	<u>\$ 1,741</u>	<u>\$ 684,000</u>	<u>\$ 12,864</u>	<u>\$18,528,334</u>	<u>\$2,556,074</u>

* This is a variable rate loan. Annual interest rate assumed is .22% which is based on the June 2021 interest rate.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF PRINCIPAL AND INTEREST REQUIREMENTS
BARTLETT CITY BOARD OF EDUCATION LONG-TERM DEBT - GOVERNMENTAL FUNDS
June 30, 2021

Fiscal Year	2018 Capital Lease	
	Principal	Interest
2021	\$ 1,273,450	\$ 11,398
	<u>\$ 1,273,450</u>	<u>\$ 11,398</u>

Fiscal Year	Shelby County Settlement Obligation		
	Principal	Interest	Total
2022	\$ 539,214	\$ 68,979	\$ 608,193
2023	552,354	55,839	608,193
2024	565,814	42,379	608,193
2025	579,601	28,592	608,193
2026	593,726	14,467	608,193
	<u>\$ 2,830,709</u>	<u>\$ 210,256</u>	<u>\$ 3,040,965</u>

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF PRINCIPAL AND INTEREST REQUIREMENTS
BONDS AND NOTE PAYABLE - WATER AND SEWER FUND
June 30, 2021

Fiscal Year	Series 2013 Bonds		Series 2012 Bonds		Series 2011 Bonds		Series 2010 Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2022	\$ 65,000	\$ 31,021	\$ 260,000	\$ 43,506	\$ 235,000	\$ 15,675	\$ 320,000	\$ 6,625
2023	65,000	29,071	265,000	35,631	240,000	9,738	100,000	1,315
2024	65,000	27,121	265,000	29,006	245,000	3,369	-	-
2025	70,000	25,096	275,000	23,434	-	-	-	-
2026	70,000	22,996	285,000	17,306	-	-	-	-
2027	70,000	20,896	65,000	13,247	-	-	-	-
2028	75,000	18,721	65,000	11,541	-	-	-	-
2029	75,000	16,321	70,000	9,769	-	-	-	-
2030	80,000	13,686	70,000	7,800	-	-	-	-
2031	80,000	10,966	75,000	5,625	-	-	-	-
2032	85,000	8,066	75,000	3,375	-	-	-	-
2033	90,000	4,894	75,000	1,125	-	-	-	-
2034	90,000	1,631	-	-	-	-	-	-
	<u>\$ 980,000</u>	<u>\$ 230,486</u>	<u>\$ 1,845,000</u>	<u>\$ 201,365</u>	<u>\$ 720,000</u>	<u>\$ 28,782</u>	<u>\$ 420,000</u>	<u>\$ 7,940</u>

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CITY OF BARTLETT, TENNESSEE
SCHEDULE OF PRINCIPAL AND INTEREST REQUIREMENTS
BONDS AND NOTE PAYABLE - WATER AND SEWER FUND
June 30, 2021

Fiscal Year	Series 2009 Bonds		Series 2007 Bonds		Total Bonds		2008 Note Payable	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest*
2022	\$ 50,000	\$ 18,140	\$ 55,000	\$ 17,809	\$ 985,000	\$ 132,776	\$ 54,000	\$ 1,106
2023	50,000	16,453	60,000	15,423	780,000	107,631	57,000	997
2024	50,000	14,703	60,000	12,933	685,000	87,132	59,000	872
2025	55,000	12,811	65,000	10,306	465,000	71,647	62,000	741
2026	55,000	10,776	65,000	7,544	475,000	58,622	64,000	605
2027	60,000	8,590	70,000	4,675	265,000	47,408	67,000	464
2028	60,000	6,250	75,000	1,594	275,000	38,106	70,000	317
2029	60,000	3,865	-	-	205,000	29,955	74,000	149
2030	65,000	1,333	-	-	215,000	22,819	-	-
2031	-	-	-	-	155,000	16,591	-	-
2032	-	-	-	-	160,000	11,441	-	-
2033	-	-	-	-	165,000	6,019	-	-
2034	-	-	-	-	90,000	1,631	-	-
	<u>\$ 505,000</u>	<u>\$ 92,921</u>	<u>\$ 450,000</u>	<u>\$ 70,284</u>	<u>\$ 4,920,000</u>	<u>\$ 631,778</u>	<u>\$ 507,000</u>	<u>\$ 5,251</u>

* This is a variable rate loan. Annual interest rate assumed is .22% which is based on the June 2021 interest rate.

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CHANGES IN LONG-TERM DEBT BY INDIVIDUAL ISSUE
For the Year Ended June 30, 2021

Description of Indebtedness	Original Amount of Issue	Interest Rate	Date of Issue	Maturity Date	Outstanding 6/30/2020	Issued During Period	Paid During Period	Refunded During Period	Outstanding 6/30/2021
Governmental Activities									
<u>Payable through Debt Service Fund</u>									
General Obligation Bonds:									
2010 Serial Bonds	\$ 7,925,000	2.0 - 3.5%	8/26/2010	12/1/2030	\$ 1,935,000	\$ -	\$ (745,000)	\$ -	\$ 1,190,000
2011 Serial Bonds	4,545,000	2.0 - 2.625%	9/7/2011	6/30/2031	795,000	-	(335,000)	-	460,000
2012 Serial Bonds	9,865,000	2.0 - 3.0%	9/27/2012	9/1/2032	4,870,000	-	(625,000)	-	4,245,000
2013 Serial Bonds	4,690,000	3.0 - 3.625%	10/23/2013	9/1/2033	1,720,000	-	(100,000)	-	1,620,000
2015 Serial Bonds	5,100,000	2.0 - 5.0%	10/01/2015	9/1/2035	4,350,000	-	(205,000)	-	4,145,000
2016 Serial Bonds	6,550,000	2.0 - 3.0%	9/28/2016	9/1/2036	5,835,000	-	(250,000)	-	5,585,000
2017 Serial Bonds	44,930,000	4.0 - 5.0%	10/05/2017	9/1/2037	41,810,000	-	(1,680,000)	-	40,130,000
2018 Serial Bonds	5,295,000	4.0 - 5.0%	10/18/2018	9/1/2038	5,130,000	-	(170,000)	-	4,960,000
2019 Serial Bonds	6,560,000	4.0 - 5.0%	10/17/2019	9/1/2039	6,560,000	-	(205,000)	-	6,355,000
Total general obligation bonds					<u>\$ 73,005,000</u>	<u>\$ -</u>	<u>\$ (4,315,000)</u>	<u>\$ -</u>	<u>\$ 68,690,000</u>
Notes from Direct Borrowings:									
2008 TML Note	\$ 1,350,000	*0.22%	2/20/2009	5/25/2029	\$ 754,000	\$ -	\$ (70,000)	\$ -	\$ 684,000
Capital Note 2013 B	770,500	2.13%	9/25/2013	9/1/2020	118,000	-	(118,000)	-	-
Capital Note 2014	1,041,000	2.19%	9/3/2014	9/1/2021	314,000	-	(155,000)	-	159,000
Capital Note 2015	1,064,000	2.03%	8/5/2015	8/1/2022	475,000	-	(155,000)	-	320,000
Capital Note 2016	1,127,500	1.94%	8/12/2016	8/1/2023	665,000	-	(161,000)	-	504,000
Capital Note 2017	1,969,150	2.33%	7/14/2017	8/1/2024	1,442,000	-	(275,000)	-	1,167,000
Capital Note 2018	1,355,000	3.49%	7/26/2018	8/1/2025	1,181,000	-	(180,000)	-	1,001,000
Capital Note 2019	1,410,000	3.14%	7/30/2019	8/1/2026	1,410,000	-	(183,000)	-	1,227,000
Capital Note 2019	1,030,000	3.14%	9/12/2019	8/1/2026	1,030,000	-	(134,000)	-	896,000
Capital Note 2020	2,000,000	2.05%	6/26/2020	6/1/2028	2,000,000	-	(219,000)	-	1,781,000
Capital Note 2020	8,000,000	1.97%	12/15/2020	12/1/2040	-	8,000,000	-	-	8,000,000
Capital Note 2021	2,000,000	1.80%	2/19/2021	2/1/2033	-	2,000,000	-	-	2,000,000
Capital Note 2021	789,334	1.96%	3/23/2021	2/1/2033	-	789,334	-	-	789,334
Total capital outlay notes					<u>\$ 9,389,000</u>	<u>\$ 10,789,334</u>	<u>\$ (1,650,000)</u>	<u>\$ -</u>	<u>\$ 18,528,334</u>
Total payable through debt service fund					<u>\$ 82,394,000</u>	<u>\$ 10,789,334</u>	<u>\$ (5,965,000)</u>	<u>\$ -</u>	<u>\$ 87,218,334</u>

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CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CHANGES IN LONG-TERM DEBT BY INDIVIDUAL ISSUE
For the Year Ended June 30, 2021

Description of Indebtedness	Original Amount of Issue	Interest Rate	Date of Issue	Maturity Date	Outstanding 6/30/2020	Issued During Period	Paid During Period	Refunded During Period	Outstanding 6/30/2021
Payable through General Purpose School Fund									
Settlement Liability	\$ 6,351,216	2.41%	06/01/2014	11/1/2025	\$ 3,649,158	\$ -	\$ (608,193)	\$ -	\$ 3,040,965
Capital Leases:									
Capital Lease 2017 B	\$ 1,060,800	0.897%	6/15/2017	1/15/2021	\$ 279,617	\$ -	\$ (279,617)	\$ -	\$ -
Capital Lease 2018	5,031,856	0.900%	6/1/2018	9/1/2021	2,528,546	-	(1,255,096)	-	1,273,450
Total capital leases					<u>\$ 2,808,163</u>	<u>\$ -</u>	<u>\$ (1,534,713)</u>	<u>\$ -</u>	<u>\$ 1,273,450</u>
Total payable through general purpose school fund					<u>\$ 6,457,321</u>	<u>\$ -</u>	<u>\$ (2,142,906)</u>	<u>\$ -</u>	<u>\$ 4,314,415</u>
Business-Type Activities									
Payable through Utility Fund									
General Revenue Bonds:									
2007 Serial Bonds	\$ 1,015,000	4.0 - 4.05%	9/12/2007	9/1/2027	\$ 505,000	\$ -	\$ (55,000)	\$ -	\$ 450,000
2009 Serial Bonds	960,000	2.0 - 4.1%	9/09/2009	9/1/2029	550,000	-	(45,000)	-	505,000
2010 Serial Bonds	3,115,000	2.0 - 2.65%	9/27/2012	9/1/2032	730,000	-	(310,000)	-	420,000
2011 Serial Bonds	4,305,000	2.0 - 2.75%	10/23/2013	9/1/2033	950,000	-	(230,000)	-	720,000
2012 Serial Bonds	3,440,000	2.0 - 3.0%	9/30/2015	9/1/2035	2,095,000	-	(250,000)	-	1,845,000
2013 Serial Bonds	2,005,000	3.0 - 3.625%	9/28/2016	9/1/2036	1,040,000	-	(60,000)	-	980,000
Total general revenue bonds					<u>\$ 5,870,000</u>	<u>\$ -</u>	<u>\$ (950,000)</u>	<u>\$ -</u>	<u>\$ 4,920,000</u>
2008 TML Note	1,000,000	*0.22%	2/20/2009	5/25/2029	\$ 559,000	\$ -	\$ (52,000)	\$ -	\$ 507,000
Total payable through utility fund					<u>\$ 6,429,000</u>	<u>\$ -</u>	<u>\$ (1,002,000)</u>	<u>\$ -</u>	<u>\$ 5,427,000</u>

*Variable rate Tennessee Municipal Bond Fund loan rate for June 30, 2021 was .22%

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF CHANGES IN PROPERTY TAXES RECEIVABLE - GENERAL FUND
For the Year Ended June 30, 2021

	Prior Years												
	Total	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010 & Prior
Property taxes receivable - beginning of year	\$ 25,748,947	\$ -	\$24,997,563	\$452,478	\$132,212	\$52,934	\$27,722	\$22,918	\$17,910	\$15,594	\$10,290	\$7,701	\$11,625
Add:													
Tax levied:	29,781,911	\$29,656,805	118,335	6,771	-	-	-	-	-	-	-	-	-
Adjustments	(260,044)	-	(912)	(114,673)	(69,485)	(74,974)	-	-	-	-	-	-	-
Total Additions	29,521,867	\$29,656,805	117,423	(107,902)	(69,485)	(74,974)	-	-	-	-	-	-	-
Deduct:													
Collections - Net of Refunds	(24,993,224)	-	(24,753,770)	(251,673)	(15,879)	50,281	(8,366)	(6,291)	(2,648)	(1,601)	(1,704)	(767)	(806)
Releases	(10,167)	-	-	(73)	(2,423)	(1,090)	(1,300)	(1,364)	(1,337)	(119)	(12)	(12)	(2,437)
Total Deductions	(25,003,391)	-	(24,753,770)	(251,746)	(18,302)	49,191	(9,666)	(7,655)	(3,985)	(1,720)	(1,716)	(779)	(3,243)
Property taxes receivable - end of year	30,267,423	29,656,805	\$361,216	92,830	44,425	27,151	18,056	15,263	13,925	13,874	8,574	\$6,922	\$8,382
Less: Allowance for uncollectibles	(722,091)	(593,135)	(31,457)	(15,306)	(9,157)	(11,397)	(10,181)	(9,741)	(10,866)	(11,054)	(6,703)	(5,596)	(7,498)
Property taxes receivable, net	\$ 29,545,332	\$ 29,063,670	\$ 329,759	\$ 77,524	\$ 35,268	\$ 15,754	\$ 7,875	\$ 5,522	\$ 3,059	\$ 2,820	\$ 1,871	\$ 1,326	\$ 884

Delinquent Taxes

The City collects their own property taxes. All delinquent customers are given notice of overdue accounts and the balance is added to their next bill plus interest and penalties. As per the City Charter, before March of the second year following the due date, the City takes action against delinquent property taxes. The City turns all delinquent accounts over to Shelby County for collection.

COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

CITY OF BARTLETT

T E N N E S S E E

OTHER SCHEDULES

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF BONDS OF PRINCIPAL OFFICIALS
June 30, 2021

Amount of Bond/Issuance

All officers and employees of the City of Bartlett, Tennessee are included for coverage under the City's Municipal Crime Coverage. The limit of coverage is \$500,000 per occurrence of employee dishonesty subject to a \$1,000 per occurrence deductible. The limit of coverage is \$150,000 per occurrence of forgery, alteration, theft, disappearance, destruction, and computer fraud per occurrence subject to a \$1,000 per occurrence deductible.

Mayor

A. Keith McDonald

Six Aldermen

Jack Young

W.C. (Bubba) Pleasant

David Parsons

Emily Elliott

Bobby Simmons

Kevin Quinn

City Administrative Officer*

Mark Brown

City Attorney

Ed McKenney, Jr.

City Clerk

Penny Medlock

Director of Community Relations

Debbie Gelineau

Finance Director & CMFO Designee

Dick Phebus

Court Clerk

Bill Lloyd

Director of Personnel

Ted Archdeacon

Director of Planning and Economic Development

Kim Taylor

Director of Police Services

Jeff Cox

Director of Fire Services

Terry Wiggins

Director of Code Enforcement

Jim Brown

Director of Public Works

Mike Adams

Director of Engineering

Rick McClanahan

Director of Parks and Recreation

Shan Criswell

Director of Bartlett Performing Arts and Conference Center

Michael Bollinger

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF UTILITY RATE STRUCTURE AND NUMBER OF CUSTOMERS
June 30, 2021

As of June 30, 2021, City of Bartlett, Tennessee served approximately 21,596 water customers and 20,418 sewer customers and had the following rate structure in place:

Water			Sewer		
Residential, city customers (volume charge is 1,000 gal):					
<u>Gallons</u>	<u>Base Charge</u>	<u>Volume Charge</u>	<u>Gallons</u>	<u>Base Charge</u>	<u>Volume Charge</u>
First 2,000 gallons	\$ 7.80	\$ -	First 2,000 gallons	\$ 8.19	\$ -
Over 2,000 gallons/1,000 gal.	-	1.80	Over 2,000 gallons/1,000 gal.	-	1.64
					-
Residential, rural customers (volume charge is 1,000 gal):					
<u>Gallons</u>	<u>Base Charge</u>	<u>Volume Charge</u>	<u>Gallons</u>	<u>Base Charge</u>	<u>Volume Charge</u>
First 2,000 gallons	\$ 10.70	\$ -	First 2,000 gallons	\$ 10.09	\$ -
Over 2,000 gallons/1,000 gal.	-	2.70	Over 2,000 gallons/1,000 gal.	-	1.79
Commercial, city customers (volume charge is 1,000 gal):					
<u>Gallons</u>	<u>Base Charge</u>	<u>Volume Charge</u>	<u>Gallons</u>	<u>Base Charge</u>	<u>Volume Charge</u>
First 2,000 gallons	\$ 12.88	\$ -	First 2,000 gallons	\$ 16.89	\$ -
Over 2,000 gallons/1,000 gal.	-	2.10	Over 2,000 gallons/1,000 gal.	-	1.79
Commercial, rural customers (volume charge is 1,000 gal):					
<u>Gallons</u>	<u>Base Charge</u>	<u>Volume Charge</u>	<u>Gallons</u>	<u>Base Charge</u>	<u>Volume Charge</u>
First 2,000 gallons	\$ 17.59	\$ -	First 2,000 gallons	\$ 24.14	\$ -
Over 2,000 gallons/1,000 gal.	-	3.15	Over 2,000 gallons/1,000 gal.	-	1.93

CITY OF BARTLETT, TENNESSEE

SCHEDULE OF UNACCOUNTED FOR WATER

For the Year Ended June 30, 2021

AWWA Free Water Audit Software:
Reporting Worksheet

WAS v5.0
American Water Works Association
Copyright © 2014, All Rights Reserved

? Click to access definition

+ Click to add a comment

Water Audit Report for: City of Bartlett (0000765)
Reporting Year: 2021 7/2020 - 6/2021

Please enter data in the white cells below. Where available, metered values should be used; if metered values are unavailable please estimate a value. Indicate your confidence in the accuracy of the input data by grading each component (n/a or 1-10) using the drop-down list to the left of the input cell. Hover the mouse over the cell to obtain a description of the grades

All volumes to be entered as: MILLION GALLONS (US) PER YEAR

To select the correct data grading for each input, determine the highest grade where the utility meets or exceeds all criteria for that grade and all grades below it.

WATER SUPPLIED

Volume from own sources:	+ ?	8	2,134.200	MG/Yr
Water imported:	+ ?	n/a	0.000	MG/Yr
Water exported:	+ ?		0.000	MG/Yr

WATER SUPPLIED: 2,134.200 MG/Yr

Master Meter and Supply Error Adjustments

Pent:	+ ?	7	Value:	MG/Yr
			28.973	MG/Yr

Enter negative % or value for under-registration
Enter positive % or value for over-registration

AUTHORIZED CONSUMPTION

Billed metered:	+ ?	9	1,809.488	MG/Yr
Billed unmetered:	+ ?	n/a	0.000	MG/Yr
Unbilled metered:	+ ?	10	40.469	MG/Yr
Unbilled unmetered:	+ ?	5	28.973	MG/Yr

Unbilled Unmetered volume entered is greater than the recommended default value

AUTHORIZED CONSUMPTION: 1,878.930 MG/Yr

WATER LOSSES (Water Supplied - Authorized Consumption) 255.270 MG/Yr

Apparent Losses

Unauthorized consumption: + ? 5.336 MG/Yr

Default option selected for unauthorized consumption - a grading of 5 is applied but not displayed

Customer metering inaccuracies: + ? 9 18.686 MG/Yr

Systematic data handling errors: + ? 4.524 MG/Yr

Default option selected for Systematic data handling errors - a grading of 5 is applied but not displayed

Apparent Losses: 28.546 MG/Yr

Real Losses (Current Annual Real Losses or CARL)

Real Losses = Water Losses - Apparent Losses: 226.724 MG/Yr

WATER LOSSES: 255.270 MG/Yr

NON-REVENUE WATER

NON-REVENUE WATER: 324.712 MG/Yr

= Water Losses + Unbilled Metered + Unbilled Unmetered

SYSTEM DATA

Length of mains: + ? 9 371.6 miles

Number of active AND inactive service connections: + ? 9 22,114

Service connection density: ? 60 conn./mile main

Are customer meters typically located at the curbside or property line? Yes (length of service line, beyond the property boundary, that is the responsibility of the utility)

Average length of customer service line: + ? ?

Average length of customer service line has been set to zero and a data grading score of 10 has been applied

Average operating pressure: + ? 9 61.0 psi

COST DATA

Total annual cost of operating water system:	+ ?	10	\$8,156,277	\$/Year
Customer retail unit cost (applied to Apparent Losses):	+ ?	10	\$4.79	\$/1000 gallons (US)
Variable production cost (applied to Real Losses):	+ ?	10	\$481.14	\$/Million gallons

Use Customer Retail Unit Cost to value real losses

WATER AUDIT DATA VALIDITY SCORE:

*** YOUR SCORE IS: 85 out of 100 ***

A weighted scale for the components of consumption and water loss is included in the calculation of the Water Audit Data Validity Score

PRIORITY AREAS FOR ATTENTION:

Based on the information provided, audit accuracy can be improved by addressing the following components:

1: Volume from own sources

2: Unauthorized consumption

3: Systematic data handling errors

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CITY OF BARTLETT, TENNESSEE
SCHEDULE OF UNACCOUNTED FOR WATER (CONTINUED)
For the Year Ended June 30, 2021

AWWA Free Water Audit Software: System Attributes and Performance Indicators		WAS v6.0 American Water Works Association. Copyright © 2014, All Rights Reserved.
Water Audit Report for: City of Bartlett (0000765)		
Reporting Year: 2021 7/2020 - 6/2021		
*** YOUR WATER AUDIT DATA VALIDITY SCORE IS: 85 out of 100 ***		
System Attributes:		
Apparent Losses:		28.546 MG/Yr
+	Real Losses:	226.724 MG/Yr
=	Water Losses:	255.270 MG/Yr
?	Unavoidable Annual Real Losses (UARL):	118.62 MG/Yr
Annual cost of Apparent Losses:		\$136,734
Annual cost of Real Losses:		\$109,086 Valued at Variable Production Cost
Return to Reporting Worksheet to change this assumption		
Performance Indicators:		
Financial:	Non-revenue water as percent by volume of Water Supplied:	15.2%
	Non-revenue water as percent by cost of operating system:	4.5% Real Losses valued at Variable Production Cost
Operational Efficiency:	Apparent Losses per service connection per day:	3.54 gallons/connection/day
	Real Losses per service connection per day:	28.09 gallons/connection/day
	Real Losses per length of main per day*:	N/A
	Real Losses per service connection per day per psi pressure:	0.46 gallons/connection/day/psi
From Above, Real Losses = Current Annual Real Losses (CARL):		226.72 million gallons/year
?	Infrastructure Leakage Index (ILI) [CARL/UARL]:	1.91
* This performance indicator applies for systems with a low service connection density of less than 32 service connections/mile of pipeline		

STATISTICAL SECTION

CITY OF BARTLETT, TENNESSEE
STATISTICAL INFORMATION SECTION
For the Year Ended June 30, 2021

This part of the City of Bartlett's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the City's overall financial health.

<u>Contents</u>	<u>Page</u>
Financial Trends	149
These schedules contain trend information to help the reader understand how the City's financial performance and wellbeing have changed over time.	
Revenue Capacity	155
These schedules contain information to help the reader assess the factors affecting the City's ability to generate its property and sales taxes.	
Debt Capacity	162
These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.	
Demographic and Economic Information	167
These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place, to help make comparisons over time and with other governments.	
Operating Information	169
These schedules contain information about the City's operations and resources to help the reader understand how the City's financial information relates to the services the City provides and the activities it performs.	

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The City implemented GASB Statement 34 in 2003; schedules presenting government-wide information include information beginning in that year.

CITY OF BARTLETT, TENNESSEE
NET POSITION BY COMPONENT

Last Ten Fiscal Years
(accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Government activities										
Net Investment in Capital Assets	\$ 288,441,773	\$ 279,366,819	\$ 246,674,617	\$ 250,600,800	\$ 268,541,209	\$ 263,277,473	\$ 265,573,498	\$ 266,223,904	\$ 98,790,350	\$ 93,659,549
Restricted for:										
Debt Service	-	-	-	-	-	-	-	-	904,127	952,372
Streets	-	-	231,572	370,073	-	435,923	960,632	739,690	1,088,408	803,065
Park improvements	-	-	-	-	-	-	-	-	665,100	665,100
Capital projects	-	208,878	-	-	-	-	4,941,960	7,396,522	-	-
DEA task force	-	-	-	-	313,367	263,386	405,430	423,553	-	-
Drug enforcement	813,502	769,520	623,986	760,682	490,096	451,216	491,661	492,275	598,242	585,392
Education	1,210,350	424,644	589,660	475,938	349,026	-	-	-	-	-
Solid waste	2,248,893	882,420	489,784	1,086,301	1,245,982	-	-	-	-	-
Net pension asset	9,606,062	11,510,896	4,625,988	835,406	155,906	-	-	-	-	-
Other purposes	2,886,701	439,056	233,119	22,640	19,218	349,874	-	16,199	337,328	321,684
Unrestricted	(30,850,077)	(31,184,551)	12,658,410	12,564,491	10,480,458	6,566,878	(5,472,307)	(1,300,457)	4,698,411	12,119,658
Total government activities net position	<u>\$ 274,357,204</u>	<u>\$ 262,417,682</u>	<u>\$ 266,127,136</u>	<u>\$ 266,716,331</u>	<u>\$ 281,595,262</u>	<u>\$ 271,344,750</u>	<u>\$ 266,900,874</u>	<u>\$ 273,991,686</u>	<u>\$ 107,081,966</u>	<u>\$ 109,106,820</u>
Business-type activities										
Net Investment in Capital Assets	\$ 59,631,578	\$ 59,338,672	\$ 59,169,879	\$ 58,717,586	\$ 57,820,422	\$ 57,533,711	\$ 57,658,219	\$ 57,051,033	\$ 58,727,263	\$ 58,771,208
Restricted for:										
Net Pension Asset	61,169	10,716	10,806	-	-	-	-	-	-	-
Restricted - Capital projects	-	-	-	-	-	-	1,965,536	2,621,366	-	-
Unrestricted	8,335,976	8,755,077	8,276,041	8,700,754	9,538,284	9,253,333	6,723,957	6,932,427	7,274,487	6,458,394
Total business-type activities net position	<u>\$ 68,028,723</u>	<u>\$ 68,104,465</u>	<u>\$ 67,456,726</u>	<u>\$ 67,418,340</u>	<u>\$ 67,358,706</u>	<u>\$ 66,787,044</u>	<u>\$ 66,347,712</u>	<u>\$ 66,604,826</u>	<u>\$ 66,001,750</u>	<u>\$ 65,229,602</u>
Primary government										
Net Investment in Capital Assets	\$ 348,073,351	\$ 338,705,491	\$ 305,844,496	\$ 309,318,386	\$ 326,361,631	\$ 320,811,184	\$ 323,231,717	\$ 323,274,937	\$ 157,517,613	\$ 152,430,757
Restricted for:										
Debt Service	-	-	-	-	-	-	-	-	904,127	952,372
Streets	-	-	231,572	370,073	-	435,923	960,632	739,690	1,088,408	803,065
Park improvements	-	-	-	-	-	-	-	-	665,100	665,100
Capital projects	-	208,878	-	-	-	-	6,907,496	10,017,888	-	-
DEA task force	-	-	-	-	313,367	263,386	405,430	423,553	-	-
Drug enforcement	813,502	769,520	623,986	760,682	490,096	451,216	491,661	492,275	598,242	585,392
Education	1,210,350	424,644	589,660	475,938	349,026	-	-	-	-	-
Solid waste	2,248,893	882,420	489,784	1,086,301	1,245,982	-	-	-	-	-
Net pension asset	9,667,231	11,521,612	4,636,794	835,406	155,906	-	-	-	-	-
Other purposes	2,886,701	439,056	233,119	22,640	19,218	349,874	-	16,199	337,328	321,684
Unrestricted	(22,514,101)	(22,429,474)	20,934,451	21,265,245	20,018,742	15,820,211	1,251,650	5,631,970	11,972,898	18,578,052
Total primary government net position	<u>\$ 342,385,927</u>	<u>\$ 330,522,147</u>	<u>\$ 333,583,862</u>	<u>\$ 334,134,671</u>	<u>\$ 348,953,968</u>	<u>\$ 338,131,794</u>	<u>\$ 333,248,586</u>	<u>\$ 340,596,512</u>	<u>\$ 173,083,716</u>	<u>\$ 174,336,422</u>

CITY OF BARTLETT, TENNESSEE
CHANGES IN NET POSITION
Last Ten Fiscal Years
(accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Expenses										
Governmental activities:										
General government	\$ 7,942,652	\$ 9,457,124	\$ 8,704,877	\$ 8,145,735	\$ 8,175,577	\$ 8,945,508	\$ 8,194,427	\$ 7,751,978	\$ 7,544,128	\$ 7,508,236
Public safety	32,669,080	34,869,812	33,365,314	30,569,645	29,948,247	28,907,473	27,217,650	28,251,298	24,315,277	25,841,866
Public works	22,690,083	22,445,292	22,057,199	20,016,316	16,123,280	17,226,976	15,190,501	14,394,975	18,568,846	15,148,440
Parks and recreation	7,278,762	5,745,030	5,376,867	5,019,903	4,668,957	4,603,219	4,277,840	3,950,132	3,899,743	4,369,653
Performing arts center	668,521	756,159	883,657	809,318	725,909	705,416	645,051	660,053	584,528	597,215
Recreation center	-	1,556,782	1,597,184	1,680,269	1,680,898	1,808,051	1,618,553	1,637,281	1,596,531	1,752,728
Education	101,124,375	97,342,298	92,755,009	85,294,993	76,913,672	77,495,002	69,978,551	7,795,442	-	-
Interest on long-term debt	2,821,302	2,711,546	2,655,578	2,556,020	1,227,153	1,118,293	894,813	852,897	1,119,654	757,919
Total government activities expenses	<u>175,194,775</u>	<u>174,884,043</u>	<u>167,395,685</u>	<u>154,092,199</u>	<u>139,463,693</u>	<u>140,809,938</u>	<u>128,017,386</u>	<u>65,294,056</u>	<u>57,628,707</u>	<u>55,976,057</u>
Business-type activities:										
Water and sewer	9,922,969	8,770,780	8,829,089	8,775,729	8,449,758	7,860,001	7,694,263	7,407,082	7,614,786	7,508,717
Total primary government expenses	<u>\$ 185,117,744</u>	<u>\$ 183,654,823</u>	<u>\$ 176,224,774</u>	<u>\$ 162,867,928</u>	<u>\$ 147,913,451</u>	<u>\$ 148,669,939</u>	<u>\$ 135,711,649</u>	<u>\$ 72,701,138</u>	<u>\$ 65,243,493</u>	<u>\$ 63,484,774</u>
Program Revenues										
Governmental activities:										
General government	\$ 5,238,160	\$ 4,910,021	\$ 5,356,944	\$ 5,611,778	\$ 5,673,793	\$ 3,196,065	\$ 3,253,548	\$ 3,266,878	\$ 3,378,393	\$ 3,368,184
Public safety	1,663,223	1,605,472	1,484,881	1,519,032	1,474,601	2,758,987	2,247,713	1,819,317	1,608,651	1,695,470
Public works	8,632,989	8,015,395	7,105,512	6,860,716	6,784,396	8,071,894	9,595,679	7,280,921	6,152,226	5,872,537
Parks and recreation	1,665,844	564,334	877,715	876,015	862,264	934,943	912,682	884,942	916,375	927,648
Performing arts center	92,729	178,131	289,948	256,352	174,851	193,275	288,091	289,071	262,696	274,638
Recreation center	-	1,425,277	1,701,141	1,657,507	1,579,736	1,501,587	1,460,396	1,485,382	1,552,083	1,532,690
Education	170,678	1,897,493	2,666,990	2,714,048	2,821,738	3,010,331	777,380	-	-	-
Operating grants and contributions	67,798,375	57,545,919	56,980,922	54,494,403	51,833,703	48,287,720	44,118,649	2,758,332	3,274,028	3,349,489
Capital grants and contributions	7,651,497	8,538,604	3,705,487	4,303,482	1,415,217	2,535,261	-	174,543,318	526,768	559,499
Total government activities revenues	<u>\$ 92,913,495</u>	<u>\$ 84,680,646</u>	<u>\$ 80,169,540</u>	<u>\$ 78,293,333</u>	<u>\$ 72,620,299</u>	<u>\$ 70,490,063</u>	<u>\$ 62,654,138</u>	<u>\$ 192,328,161</u>	<u>\$ 17,671,220</u>	<u>\$ 17,580,155</u>
Business-type activities:										
Water and sewer	9,484,114	9,285,812	8,320,764	8,309,887	8,416,266	8,329,734	8,294,446	8,374,269	8,432,753	8,745,547
Operating grants and contributions	-	-	-	-	-	7,078	25,090	41,903	39,801	138,595
Capital grants and contributions	887,735	541,088	417,438	530,163	1,108,091	517,727	715,368	184,388	185,720	482,843
Total business-type activities revenues	<u>10,371,849</u>	<u>9,826,900</u>	<u>8,738,202</u>	<u>8,840,050</u>	<u>9,524,357</u>	<u>8,854,539</u>	<u>9,034,904</u>	<u>8,600,560</u>	<u>8,658,274</u>	<u>9,366,985</u>
Total primary government program revenues	<u>\$ 103,285,344</u>	<u>\$ 94,507,546</u>	<u>\$ 88,907,742</u>	<u>\$ 87,133,383</u>	<u>\$ 82,144,656</u>	<u>\$ 79,344,602</u>	<u>\$ 71,689,042</u>	<u>\$ 200,928,721</u>	<u>\$ 26,329,494</u>	<u>\$ 26,947,140</u>
Net (expense)/revenue										
Governmental activities	(82,281,280)	(90,203,397)	(87,226,145)	(75,798,866)	(66,843,394)	\$ (70,319,875)	\$ (65,363,248)	\$ 127,034,105	\$ (39,957,487)	\$ (38,395,902)
Business-type activities	448,880	1,056,120	(90,887)	64,321	1,074,599	994,538	1,340,641	1,193,478	1,043,488	1,858,268
Total primary government net expense	<u>(81,832,400)</u>	<u>(89,147,277)</u>	<u>(87,317,032)</u>	<u>(75,734,545)</u>	<u>\$ (65,768,795)</u>	<u>\$ (69,325,337)</u>	<u>\$ (64,022,607)</u>	<u>\$ 128,227,583</u>	<u>\$ (38,913,999)</u>	<u>\$ (36,537,634)</u>

(Continued on next page)

CITY OF BARTLETT, TENNESSEE
CHANGES IN NET POSITION

Last Ten Fiscal Years
(accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
General Revenues and Other Changes in Net Position										
Governmental activities:										
Property taxes	\$ 49,494,673	\$ 49,431,037	\$ 50,654,473	\$ 50,313,613	\$ 43,589,225	\$ 41,285,648	\$ 40,991,528	\$ 19,151,409	\$ 18,103,072	\$ 17,781,386
Local sales taxes	33,591,355	29,080,481	28,167,640	27,056,566	23,469,320	23,068,693	23,933,578	15,356,572	14,231,775	11,288,513
Intergovernmental/unrestricted	7,139,019	6,463,739	6,362,513	6,233,732	9,147,026	9,073,388	5,588,354	4,957,503	4,731,793	4,691,816
Interest on investments	301,019	723,206	910,061	559,590	64,163	30,646	29,213	36,503	73,821	95,808
Gain (Loss) on sale of assets	134,449	36,755	71,323	59,379	62,065	(111,182)	22,372	28,391	-	-
Other	848,120	168,191	470,940	496,291	199,262	114,923	505,241	350,473	500,009	1,964,827
Transfers	583,254	590,534	-	-	562,842	571,666	605,061	308,367	292,163	296,566
Total government activities	<u>92,091,889</u>	<u>86,493,943</u>	<u>86,636,950</u>	<u>84,719,171</u>	<u>77,093,903</u>	<u>74,033,782</u>	<u>71,675,347</u>	<u>40,189,218</u>	<u>37,932,633</u>	<u>36,118,916</u>
Business-type activities:										
Interest on investments	12,903	110,729	101,350	42,409	19,950	9,822	5,170	11,881	20,823	25,379
Gain (Loss) on sale of assets	10,975	2,020	7,192	8,255	-	-	-	-	-	-
Other	34,754	69,404	20,731	52,815	39,955	6,638	1,987	-	-	6,009
Transfers	(583,254)	(590,534)	-	-	(562,842)	(571,666)	(605,061)	(308,367)	(292,163)	(296,566)
Total primary government	<u>\$ 91,567,267</u>	<u>\$ 86,085,562</u>	<u>\$ 86,766,223</u>	<u>\$ 84,822,650</u>	<u>\$ 76,590,966</u>	<u>\$ 73,478,576</u>	<u>\$ 71,077,443</u>	<u>\$ 39,892,732</u>	<u>\$ 37,661,293</u>	<u>\$ 35,853,738</u>
Change in Net Position										
Governmental activities	9,810,609	(3,709,454)	(589,195)	8,920,305	10,250,509	3,713,907	6,312,099	167,223,323	(2,024,854)	(2,276,986)
Business-type activities	(75,742)	647,739	38,386	167,800	571,662	439,332	742,737	896,992	772,148	1,593,090
Total primary government	<u>\$ 9,734,867</u>	<u>\$ (3,061,715)</u>	<u>\$ (550,809)</u>	<u>\$ 9,088,105</u>	<u>\$ 10,822,171</u>	<u>\$ 4,153,239</u>	<u>\$ 7,054,836</u>	<u>\$ 168,120,315</u>	<u>\$ (1,252,706)</u>	<u>\$ (683,896)</u>

CITY OF BARTLETT, TENNESSEE
FUND BALANCES OF GOVERNMENTAL FUNDS

Last Ten Fiscal Years
(accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
General fund										
Nondisposable	153,792	169,780	204,071	232,020	\$ 217,498	\$ 206,905	\$ 228,952	\$ 249,296	\$ 207,569	\$ 187,260
Restricted	95,607	26,046	44,847	22,640	19,215	18,651	17,332	16,199	14,664	-
Committed	12,963,864	11,995,012	11,986,712	11,852,220	1,000,000	1,000,000	1,756,561	1,000,000	1,000,000	1,100,000
Assigned	1,458,888	1,899,040	103,218	71,397	164,577	76,021	161,226	211,416	905,070	797,474
Unassigned	19,665,955	15,643,492	17,629,713	17,203,993	27,106,310	27,562,053	26,496,930	24,211,101	21,768,560	16,655,499
Total General Fund	<u>\$ 34,338,106</u>	<u>\$ 29,733,370</u>	<u>\$ 29,968,561</u>	<u>\$ 29,382,270</u>	<u>\$ 28,507,600</u>	<u>\$ 28,863,630</u>	<u>\$ 28,661,001</u>	<u>\$ 25,688,012</u>	<u>\$ 23,895,863</u>	<u>\$ 18,740,233</u>
All other governmental funds										
Nondisposable	190,042	\$ 128,298	\$ 127,434	\$ 174,130	\$ 130,691	\$ 163,796	\$ 100,013	\$ -	\$ -	\$ -
Restricted	9,627,404	13,122,186	25,113,662	50,607,361	8,401,362	24,033,178	13,117,429	9,052,040	6,986,500	6,047,897
Committed	31,569,973	16,329,850	24,638,814	3,331,785	1,387,070	462,835	560,760	671,538	904,127	1,523,263
Assigned	18,709,557	26,749,346	19,250,285	36,218,342	28,428,320	6,771,591	5,650,519	5,699,177	7,252,608	7,055,831
Unassigned	(3,786,626)	(3,264,089)	(5,541)	(1,340,325)	-	-	-	-	-	(17,422)
Total all other governmental funds	<u>\$ 56,310,350</u>	<u>\$ 53,065,591</u>	<u>\$ 69,124,654</u>	<u>\$ 88,991,293</u>	<u>\$ 38,347,443</u>	<u>\$ 31,431,400</u>	<u>\$ 19,428,721</u>	<u>\$ 15,422,755</u>	<u>\$ 15,143,235</u>	<u>\$ 14,609,569</u>
Total governmental funds	<u>\$ 90,648,456</u>	<u>\$ 82,798,961</u>	<u>\$ 99,093,215</u>	<u>\$ 118,373,563</u>	<u>\$ 66,855,043</u>	<u>\$ 60,295,030</u>	<u>\$ 48,089,722</u>	<u>\$ 41,110,767</u>	<u>\$ 39,039,098</u>	<u>\$ 33,349,802</u>

CITY OF BARTLETT, TENNESSEE
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS

Last Ten Fiscal Years
(accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Revenues										
Taxes										
Property taxes	\$ 49,705,436	\$ 49,754,831	\$ 50,686,127	\$ 50,134,500	\$ 43,204,199	\$ 41,565,572	\$ 41,047,854	\$ 19,156,626	\$ 18,441,025	\$ 17,767,922
Local sales taxes	35,514,995	29,035,948	28,122,872	27,076,383	26,413,821	26,337,729	23,933,578	15,356,572	14,231,775	11,288,513
Intergovernmental	56,943,947	62,817,742	58,202,681	53,184,881	50,461,687	45,630,720	43,537,763	6,477,269	6,326,051	6,296,770
Licenses and permits	1,580,278	1,543,948	1,656,593	1,755,785	1,842,422	1,698,105	1,705,373	1,591,717	1,477,028	1,532,178
Charges for services	12,068,733	13,557,355	14,246,839	13,883,567	13,682,211	13,685,642	12,901,463	10,679,567	9,563,056	9,329,329
Fines, forfeitures and penalties	1,751,560	1,470,297	1,887,041	2,153,179	2,012,189	1,480,555	1,618,173	1,767,846	1,934,970	1,932,544
Federal and state grants	20,541,598	9,642,077	10,192,102	9,858,401	8,824,724	8,294,670	6,188,421	1,205,191	1,703,270	2,175,900
Donations	1,660,213	31,168	28,254	43,990	81,784	111,776	33,570	23,366	14,670	12,400
Interest on investments	301,019	723,206	910,061	559,590	64,163	30,646	29,213	36,503	73,814	95,772
Program income	-	-	-	-	-	442,421	505,241	-	-	-
Other	848,120	168,191	470,940	496,291	199,262	2,558,994	575,805	350,473	495,267	1,897,652
Total revenues	180,915,899	168,744,763	166,403,510	159,146,567	146,786,462	141,836,830	132,076,454	56,645,130	54,260,926	52,328,980
Expenditures										
General government	7,492,769	8,171,785	7,714,061	7,498,620	7,152,839	7,348,641	7,083,713	7,259,574	6,871,755	6,360,953
Public safety	29,857,288	28,918,726	28,504,601	27,044,069	25,647,257	24,292,717	23,858,657	23,573,426	22,878,768	22,191,861
Public works	14,693,780	16,224,275	15,813,473	14,161,150	13,591,579	13,943,561	12,141,119	12,162,351	12,252,056	10,569,373
Parks and recreation	6,288,381	4,322,410	4,151,427	4,055,658	3,870,934	3,761,631	3,578,079	3,445,809	3,297,743	3,381,304
Performing arts center	494,296	595,584	726,344	694,405	587,870	561,926	546,657	622,298	543,778	558,610
Recreation center	-	1,477,483	1,559,399	1,669,484	1,623,146	1,638,717	1,528,253	1,544,921	1,490,018	1,513,102
Education	92,367,903	85,865,716	82,039,475	83,716,049	75,969,049	74,570,641	69,875,388	1,444,226	-	-
Debt Service										
Principal	8,026,100	7,545,816	8,908,299	5,755,885	5,607,730	5,203,158	3,993,038	3,339,000	2,814,000	2,112,330
Interest	3,252,760	3,136,105	3,040,238	1,885,784	1,102,097	857,787	799,912	789,595	807,602	864,423
Bond issuance cost	57,482	113,020	86,217	322,391	127,364	103,337	9,525	101,551	125,193	63,812
Other	-	-	-	-	-	-	-	198,904	-	-
Capital Outlay	25,466,453	41,512,776	41,722,591	17,531,312	15,504,408	8,043,565	4,053,692	3,933,151	5,025,385	5,553,028
Total expenditures	187,997,212	197,883,696	194,266,125	164,334,807	150,784,273	140,325,681	127,468,033	58,414,806	56,106,298	53,168,796
Excess (deficiency) of revenues over (under) expenditures	(7,081,313)	(29,138,933)	(27,862,615)	(5,188,240)	(3,997,811)	1,511,149	4,608,421	(1,769,676)	(1,845,372)	(839,816)

(Continued on next page)

CITY OF BARTLETT, TENNESSEE
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS

Last Ten Fiscal Years
(accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Other financing sources (uses)										
Transfers in	24,701,841	30,994,307	42,646,015	15,455,484	11,268,400	8,757,452	5,341,403	3,862,953	2,453,623	2,620,929
Transfers out	(24,118,587)	(30,403,773)	(42,646,015)	(15,455,484)	(10,705,558)	(8,185,786)	(4,736,342)	(3,554,586)	(2,161,460)	(2,324,363)
Debt Proceeds-General Obligation	10,789,334	11,000,000	6,650,000	49,621,006	10,698,298	9,104,000	1,743,101	3,304,445	4,890,000	3,376,500
Refunding bond issued	-	-	-	2,310,000	-	-	-	2,510,000	6,275,000	1,860,000
Premium (Discount) on bond issued	-	1,216,125	432,362	7,018,888	205,667	895,732	-	225,221	612,570	157,460
Payment to refunded bond escrow agent	-	-	-	(2,324,413)	(971,048)	-	-	(2,535,079)	(6,590,897)	(1,885,494)
Sale of capital assets	1,429,307	38,020	1,499,905	81,279	62,065	122,761	22,372	28,391	89,269	148,947
Total other financing sources (uses)	12,801,895	12,844,679	8,582,267	56,706,760	10,557,824	10,694,159	2,370,534	3,841,345	5,568,105	3,953,979
Net change in fund balances	\$ 5,720,582	\$ (16,294,254)	\$ (19,280,348)	\$ 51,518,520	\$ 6,560,013	\$ 12,205,308	\$ 6,978,955	\$ 2,071,669	\$ 3,722,733	\$ 3,114,163
Debt Service as a percentage of noncapital expenditures	6.9%	6.8%	7.4%	5.3%	5.2%	4.6%	3.9%	7.5%	6.9%	5.9%

CITY OF BARTLETT, TENNESSEE

Assessed Value and Estimated Actual Value of Taxable Property

Last Ten Fiscal Years

	Real Property				Commercial Personal Property	Total Taxable Assessed Value	Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
	Residential Property	Farm Property	Commercial Property	Public Utilities Property					
2021	\$ 938,010,675	\$ 3,737,225	\$ 357,305,720	\$ 7,910,314	\$ 58,376,790	\$ 1,365,340,724	1.83	\$ 4,857,473,900	28.11%
2020	935,172,925	3,762,525	364,242,410	8,556,653	58,173,730	1,369,908,243	1.83	4,862,913,800	28.17%
2019	930,899,075	3,615,975	331,409,970	9,346,347	56,353,640	1,331,625,007	1.83	4,757,085,300	27.99%
2018	918,372,600	3,697,300	329,210,340	9,579,414	51,723,570	1,312,583,224	1.83	4,885,845,816	26.87%
2017	816,270,975	3,489,325	281,659,297	11,621,065	45,394,340	1,158,435,002	1.62	4,158,397,609	27.86%
2016	805,356,975	3,628,475	280,738,592	11,736,707	46,644,450	1,148,105,199	1.62	4,117,440,767	27.88%
2015	796,465,875	3,922,700	279,411,507	12,181,492	51,606,320	1,143,587,894	1.62	4,097,084,367	27.91%
2014	790,943,125	3,923,425	292,745,380	11,954,325	49,061,100	1,148,627,355	1.49	4,099,378,236	28.02%
2013	818,021,950	2,249,600	261,021,890	12,870,447	47,034,500	1,141,198,387	1.49	4,116,932,713	27.72%
2012	818,851,275	2,217,700	264,203,305	12,747,832	43,261,760	1,141,281,872	1.49	4,115,082,776	27.73%

Source: Shelby County Assessor's office before adjustment from County Board of Equalization.

Note: Property in Shelby County is reassessed every four year. Tax rates are applied at \$100 of assessed value. Residential and farm property are assessed at 25%, commercial real property at 40%, commercial personal property at 30% and public utilities at 55%.

CITY OF BARTLETT, TENNESSEE
Direct and Overlapping Property Tax Rates
 Last Ten Fiscal Years

Fiscal Year	(Per \$100 of Assessed Valuation)					Total Direct & Overlapping Rates
	City	County				
	Direct Rate	General Fund	Education	Debt Service	Rural School Bonds	
2021	\$ 1.83	\$ 1.47	\$ 1.96	\$ 0.62	\$ -	\$ 5.88
2020	1.83	1.49	1.94	0.62	-	5.88
2019	1.83	1.49	1.94	0.62	-	5.88
2018	1.83	1.43	1.99	0.69	-	5.94
2017	1.62	1.45	2.14	0.78	-	5.99
2016	1.62	1.45	2.14	0.78	-	5.99
2015	1.62	1.45	2.14	0.78	-	5.99
2014	1.62	1.45	2.14	0.79	0.04	6.04
2013	1.49	1.36	1.91	0.75	0.04	5.55
2012	1.49	1.36	1.91	0.75	0.04	5.55

Notes:

All property in Shelby County was reappraised for the 2009, 2013, and 2017 tax years.
 Next reappraisal for property in Shelby County is tax year 2021.
 There is no allocation for City Direct Rate property tax rate.
 There is no restriction on city direct property tax rate. Rate set by Board
 of Mayor and Aldermen by ordinance on three separate readings.

CITY OF BARTLETT, TENNESSEE
Principal Property Taxpayers
Current and Nine Years Ago

Taxpayer	FY 2021			FY 2012		
	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
Brother International	\$ 35,748,450	1	2.62%	\$ 30,804,980	1	2.70%
Tenet Healthcare/ St. Francis	30,728,175	2	2.25%	21,308,360	2	1.87%
Walmart Real Estate Trust	12,833,340	3	0.94%	5,203,120	8	0.46%
UHS of Lakeland Inc	12,196,390	4	0.89%	6,285,680	7	0.55%
Passco Wolfchase DST	11,227,160	5	0.82%	9,413,560	4	0.82%
Gyros AMCI INC	10,118,660	6	0.74%			
Kroger Limited Partnership	7,577,860	7	0.56%			
Robinwood Retirement Community	7,400,360	8	0.54%			
Branch Bartlett Associates LP	7,369,600	9	0.54%	7,094,480	6	0.62%
Belvedere Apartments	5,633,900	10	0.41%	4,830,000	9	0.42%
Bell South Telecommunications				7,753,154	5	0.68%
Bartlett Logistics One LLC				11,238,240	3	0.98%
Lowe's Home Centers INC				3,956,960	10	0.35%
Totals	\$ 140,833,895		10.31%	\$ 107,888,534		9.45%

Source: City of Bartlett Tax Department

CITY OF BARTLETT, TENNESSEE
Property Tax Levies and Collections
Last Ten Fiscal Years

Fiscal Year	Total Tax Levy	Current Tax Collections	Percent of Levy Collected	Subsequent Tax Collections	Total Tax Collections	Percent of Tax Collections to Tax Levy	Outstanding Delinquent Tax
2021	\$ 24,997,563	\$ 24,636,347	98.55%	\$ -	\$ 24,636,347	98.55%	\$ 361,216
2020	25,058,437	24,605,959	98.19%	359,648	24,965,607	99.63%	92,830
2019	24,798,470	24,463,004	98.65%	291,041	24,754,045	99.82%	44,425
2018	24,381,665	24,034,077	98.57%	320,437	24,354,514	99.89%	27,151
2017	18,768,520	18,460,798	98.36%	289,666	18,750,464	99.90%	18,056
2016	18,606,509	18,357,222	98.66%	234,024	18,591,246	99.92%	15,263
2015	18,542,430	18,129,378	97.77%	399,127	18,528,505	99.92%	13,925
2014	18,622,604	18,197,864	97.72%	410,866	18,608,730	99.93%	13,874
2013	17,002,029	16,197,954	95.27%	795,501	16,993,455	99.95%	8,574
2012	17,016,533	16,375,709	96.23%	633,902	17,009,611	99.96%	6,922

Note: The Shelby County Assessor's office assess the value of property within the county. The City levies a tax and is responsible for collections.

CITY OF BARTLETT, TENNESSEE
Local Taxable Sales by Category
Last Ten Calendar Years

Category	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Apparel & Accessories	\$ 8,576,175	\$ 6,389,667	\$ 6,549,987	\$ 5,952,163	\$ 6,458,641	\$ 6,426,432	\$ 6,909,183	\$ 7,219,358	\$ 7,320,187	\$ 6,552,552
General Merchandise	211,124,106	196,279,786	188,739,272	180,827,467	179,850,866	181,438,039	180,054,366	182,661,578	184,429,439	180,444,412
Food Stores	133,287,853	119,856,058	117,044,573	116,571,003	117,244,949	114,039,735	109,889,286	104,465,717	98,885,240	94,225,750
Eating & Drinking Places	105,945,422	107,979,686	98,453,823	86,559,390	83,220,815	80,766,538	76,419,477	69,991,843	69,029,684	65,120,356
Furniture Stores	24,021,779	20,185,849	20,395,934	16,984,519	15,929,942	14,401,648	14,989,790	14,014,358	13,108,868	14,248,753
Building Materials	59,193,570	50,618,414	49,226,929	50,800,987	50,573,946	48,652,167	48,112,941	47,280,575	45,561,130	45,407,128
MV Dealers & Serv. Stations	59,855,717	61,010,683	58,955,615	55,633,477	51,534,694	49,148,765	45,884,447	46,905,576	44,781,673	41,379,659
Other Retail	73,143,884	69,542,023	70,407,038	71,172,687	72,686,210	68,801,657	59,952,539	58,419,734	61,008,643	57,317,368
All Other Outlets	132,732,122	141,568,909	124,638,317	135,210,081	173,014,542	164,781,784	158,111,643	144,207,920	138,042,558	130,931,521
Total	\$ 807,880,628	\$ 773,431,075	\$ 734,411,488	\$ 719,711,774	\$ 750,514,605	\$ 728,456,765	\$ 700,323,672	\$ 675,166,659	\$ 662,167,422	\$ 635,627,499

Source: Tennessee Department of Revenue, Research Division
Note: Figures subject to revision due to amended taxpayer returns.

CITY OF BARTLETT, TENNESSEE
Direct and Overlapping Sales Tax Rates
 Last Ten Fiscal Years

Fiscal Year	City Direct Rate	Shelby County	State of Tennessee
2021	1.625%	1.125%	7.00%
2020	1.625%	1.125%	7.00%
2019	1.625%	1.125%	7.00%
2018	1.625%	1.125%	7.00%
2017	1.625%	1.125%	7.00%
2016	1.625%	1.125%	7.00%
2015	1.625%	1.125%	7.00%
2014	1.625%	1.125%	7.00%
2013	1.625%	1.125%	7.00%
2012	1.125%	1.125%	7.00%

Source: City of Bartlett Finance Department

Note: Local option tax can be changed by referendum up to the maximum allowed by state law - currently 2.75%

CITY OF BARTLETT, TENNESSEE
Local Sales Tax Revenue by Industry
Current Year and Nine Years Ago

Sector	Fiscal Year 2021				Fiscal Year 2012			
	Number of Filers	Percentage of Total	Tax Liability	Percentage of Total	Number of Filers	Percentage of Total	Tax Liability	Percentage of Total
Retail Trade	503	51.64%	\$ 11,636,224	79.39%	456	45.10%	\$ 17,853,641	82.99%
Services	256	26.28%	1,376,753	9.39%	252	24.93%	1,781,454	8.28%
Manufacturing	62	6.37%	183,504	1.25%	58	5.74%	259,019	1.20%
Wholesale Trade	63	6.47%	1,148,920	7.84%	59	5.84%	846,678	3.94%
Construction	26	2.67%	38,477	0.26%	29	2.87%	71,500	0.33%
Finance Insurance Real Estate	3	0.31%	891	0.01%	10	0.99%	2,457	0.01%
Transportation and Utilites	6	0.62%	95,127	0.65%	9	0.89%	121,098	0.56%
Agriculture	8	0.82%	25,671	0.18%	9	0.89%	32,978	0.15%
Other, Non Classified	47	4.83%	151,279	1.03%	129	12.76%	543,858	2.53%
Total	974	100.00%	\$ 14,656,846	100.00%	1011	100.00%	\$ 21,512,683	100.00%

Source: Tennessee Department of Revenue, Research Division.

Notes:

1. Figures subject to revision due to amended taxpayer returns.
2. Figures represent local sales tax collected by taxpayers during the period, not disbursements from the Department of Revenue. Thus, amounts presented above do not match to amounts reflected within the financial report.
3. Changes in local telecommunications sourcing rules in 2003 reduced the number of taxpayers reporting in Transportation and Utilities.
4. Does not include Bartlett's share of county clerk or out-of-state taxpayer amounts.

CITY OF BARTLETT, TENNESSEE
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years

Fiscal Year	Governmental Activities				Business-Type Activities		Total Primary Government	Percentage of Personal Income	Per Capita
	General Obligation Bonds	General Obligation Note	Capital Note	Capital Lease	Revenue Bonds	Revenue Note			
2021	\$ 77,096,920	\$ 684,000	\$ 17,844,334	\$ 1,273,450	\$ 5,111,598	\$ 507,000	\$ 102,517,302	5.08%	\$ 1,735
2020	81,963,700	754,000	8,635,000	2,808,163	5,870,000	559,000	100,589,863	4.59%	1,702
2019	79,026,629	821,000	5,411,000	4,322,114	7,054,826	609,000	97,244,569	4.92%	1,645
2018	78,168,505	885,000	5,072,150	7,213,622	8,121,081	656,000	100,116,358	5.11%	1,694
2017	32,045,250	946,000	3,842,500	3,562,443	9,170,077	701,000	50,267,270	2.60%	851
2016	29,247,448	1,005,000	3,293,000	2,194,316	10,459,704	744,000	46,943,468	2.50%	808
2015	26,177,752	1,061,000	2,657,000	535,256	11,809,309	786,000	43,026,317	2.36%	762
2014	28,876,934	1,115,001	2,135,000	-	13,053,912	826,000	46,006,847	2.74%	814
2013	29,085,958	812,055	2,097,500	-	12,475,000	99,251	44,569,764	2.68%	789
2012	27,166,228	861,055	1,327,500	-	12,410,000	135,251	41,900,034	2.52%	767

Notes:

Governmental G.O.Note of \$684,000 with variable interest rate is for general improvements. Interest rate at 6/30/21 was 0.27%.

Governmental Capital Notes totaled \$17,844,334 at June 30, 2021. Eleven (11) separate notes made up this amount with fixed interest rates ranging from 1.94% to 3.49%. These notes were for equipment purchases in the City's CIP program.

Governmental Capital Lease totaled \$1,273,450 at June 30, 2021. This lease financed laptop computers for students enrolled in the Bartlett City School System.

CITY OF BARTLETT, TENNESSEE
Ratios of General Bonded Debt Outstanding
Last Ten Fiscal Years

Fiscal Year	General Obligation Bonds	General Obligation Note	Capital Note	Capital Lease	Total	Percentage of Estimated Actual Taxable Value of Property	Per Capita
2021	\$ 77,096,920	\$ 684,000	\$ 17,844,334	\$ 1,273,450	\$ 96,898,704	1.99%	\$ 1,640
2020	81,963,700	754,000	8,635,000	2,808,163	85,202,163	1.75%	1,442
2019	79,026,629	821,000	5,411,000	4,322,114	89,580,743	1.88%	1,516
2018	78,168,505	885,000	5,072,150	7,213,622	91,339,277	1.87%	1,545
2017	32,045,250	946,000	3,842,500	3,562,443	40,396,193	0.97%	695
2016	29,247,448	1,005,000	3,293,000	2,194,316	35,739,764	0.87%	633
2015	26,177,752	1,061,000	2,657,000	535,256	30,431,008	0.74%	539
2014	28,876,934	1,115,000	2,135,000	-	32,126,934	0.78%	569
2013	29,085,958	812,055	2,097,500	-	31,995,513	0.78%	586
2012	27,166,228	861,055	1,327,500	-	29,354,783	0.71%	538

CITY OF BARTLETT, TENNESSEE
Direct and Overlapping Governmental Activities Debt
As of June 30, 2021

Name of Government Unit	Debt Outstanding	Percentage Applicable to Bartlett (1)	Overlapping Debt (2)
City Net General Obligation Debt	\$ 96,898,704	100.00%	\$ 96,898,704
Shelby County	971,788,748	7.08%	68,767,704
Totals Direct and Overlapping Debt	<u>\$ 1,068,687,452</u>		<u>\$ 165,666,408</u>

(1) Determined by the ratio of Assessed Valuation of property subject to taxation in the City of Bartlett to the value of property subject to taxation in Shelby County.

(2) Amount of debt outstanding multiplied by percentage applicable to Bartlett.

(3) Does not include Water and Sewer self supporting debt, includes Capital Note.

The City of Bartlett has no legal debt limit

CITY OF BARTLETT, TENNESSEE
Statement of Debt
As of June 30, 2021

General Obligation Bonded Debt:		
Existing G.O. Bonds	\$ 68,690,000	
Total Public Improvement Bonded Debt		\$ 68,690,000
Existing Water and Sewer Bonds ¹	\$ 4,920,000	
Total Water and Sewer Bonded Debt		\$ 4,920,000
Total Bonded Debt		73,610,000
Less Self Supporting Debt		(4,920,000)
Net Bonded Debt		\$ 68,690,000
Net Overlapping Bonded Debt		\$ 68,369,288
Less: Self-Supporting Bonded Debt		-
Net Overlapping Bonded Debt		68,369,288
Bonded Debt Outstanding Including Overlapping Bonded Debt		141,979,288
Net Bonded Debt Outstanding Including Net Overlapping Bonded Debt		\$ 137,059,288

	City of Bartlett	City and Net Overlapping
Net Direct Debt Per Capita	\$ 1,181	\$ 2,273
Total Debt Per Capita	1,314	2,406
Net Debt / Actual Value	1.41%	2.82%
Total Debt / Actual Value	1.52%	2.92%
Net Debt / Assessed Value	5.06%	10.10%
Total Debt / Assessed Value	5.42%	10.46%

	Bartlett	Shelby County
FY 2020 Assessed Value	\$1,357,430,410	\$ 19,294,271,477
FY 2020 Appraised Value	\$4,857,473,900	\$ 66,137,401,500
2020 Estimated Population ²	59,102	927,644

Shelby County's unaudited Net Bonded Debt as of June 30, 2021 \$ 971,788,748

Bartlett's Assessed Value as a Percentage of Shelby County's Assessed Value: 7.04%

1. Payable primarily from revenues of the City's water and sewer system but, in case of a deficiency of such revenues, are secured by and payable from unlimited ad valorem taxes to be levied on all taxable property within the corporate limits of the City.

2. Source: U.S. Census Bureau

CITY OF BARTLETT, TENNESSEE
Water and Sewer Revenue Coverage
Last Ten Fiscal Years

Fiscal Year	Utility Service Charges		Less: Operating Expenses (1)		Net Available Revenue	Debt Service		Total	Coverage
						Principal	Interest		
2021	\$	10,406,603	\$	6,977,575	\$ 3,429,028	\$ 1,002,000	\$ 187,863	\$ 1,189,863	2.88
2020		9,896,304		5,777,130	4,119,174	980,000	196,826	1,176,826	3.50
2019		8,442,845		6,048,025	2,394,820	1,087,000	225,248	1,312,248	1.82
2018		8,405,111		6,092,835	2,312,276	1,065,000	240,857	1,305,857	1.77
2017		8,456,221		5,731,406	2,724,815	1,303,000	275,000	1,578,000	1.73
2016		8,336,812		5,330,520	3,006,292	1,362,000	293,949	1,655,949	1.82
2015		8,319,536		5,252,452	3,067,084	1,255,000	321,627	1,576,627	1.95
2014		8,600,560		4,897,158	3,703,402	1,203,000	309,680	1,512,680	2.45
2013		8,658,274		5,162,390	3,495,884	1,181,000	334,159	1,515,159	2.31
2012		9,398,373		4,897,935	4,500,438	1,100,000	401,108	1,501,108	3.00

(1) Excludes depreciation expense.

(2) Includes revenue from water and sewer development and tap fees as required by GASB Statement No. 33.

CITY OF BARTLETT, TENNESSEE
Demographic and Economic Statistics
 Last Ten Fiscal Years

Fiscal Year	Population (2)	Personal Income (Thousands of \$)	Per Capita Personal Income (3)	Unemployment Rate (4)	
2021	59,102	\$ 2,017,134	\$ 67,373	8.1%	(4)
2020	59,102	1,997,162	66,705	13.1%	(4)
2019	59,102	1,977,388	66,045	2.9%	(4)
2018	59,102	1,957,810	65,391	4.5%	(4)
2017	58,107	1,934,541	64,744	3.8%	(4)
2016	56,488	1,875,644	64,103	4.7%	(4)
2015	56,488	1,826,608	63,468	5.9%	(4)
2014	56,488	1,676,560	62,840	7.0%	(4)
2013	54,613	1,663,071	62,217	7.6%	(4)
2012	54,613	1,663,854	61,601	6.8%	(4)

Sources:

- (1) Estimated Unless otherwise noted
- (2) Federal 2010 Census for FY2012; other years certified by Tennessee Department of Economic and Community Development
- (3) U.S. Census Bureau
- (4) Tennessee Department of Labor

CITY OF BARTLETT, TENNESSEE
Principal Employers
Current Year and Nine Years Ago

Taxpayer	2021			2012		
	Employees	Rank	Percentage of Total City Employment	Employees	Rank	Percentage of Total City Employment
Bartlett City Schools	874	1	2.92%			
Youth Villages	700	2	2.34%	964	1	3.57%
Brother International\Brother USA	650	3	2.17%	800	2	2.96%
Saint Francis Hospital-Bartlett	600	4	2.00%	664	3	2.46%
The City of Bartlett	512	5	1.71%	565	4	2.09%
Lakeside Behavioral Health	450	6	1.50%	500	5	1.85%
USDA Cotton Classing Division	420	7	1.40%	500	6	1.85%
Wal-Mart Supercenter	420	8	1.40%	423	7	1.57%
Olympus Medical	350	9	1.17%	264	10	0.98%
United Parcel Service	275	10	0.92%	275	9	1.02%
Kroger Company				300	8	1.11%
Total	5,251		17.54%	5,255		19.46%

Source: Bartlett Chamber of Commerce

CITY OF BARTLETT, TENNESSEE
OTHER REVENUE SOURCES
As of June 30, 2021

The following briefly describes major sources of revenue other than ad valorem taxes:

CITY SERVICE FEE

The City assesses a service fee of \$2.50 per month on each household and each business. Twenty-five percent (25%) of this fee goes into the General Fund. The remaining seventy-five percent (75%) goes into a special improvement fund for small scale capital projects, library materials and technology improvements.

GENERAL SALES TAX

The General (local) Sales Tax is levied at a rate of 2.75% of the first \$1,600 of a sale of any single item. The taxes collected are divided on a 59-41 basis between the City and Shelby County Board of Education, respectively. The City's share of the General Sales Tax accounts for approximately 28% of total General Fund revenues and is the City's second largest revenue source.

On August 2, 2012, the City held a referendum to increase the local option sales tax in the town by 0.5% to 2.75%. The City uses the funds generated by the sales tax increase to provide a portion of the funding for the City's new school system as discussed in the "Education" section herein. Collections from the City's additional ½ cent local sales tax were \$4.50 million in FY 2021.

BEER SALES TAX

A 17% tax on the wholesale price of beer containing not more than 5% alcohol is collected by the wholesaler and remitted monthly, less a collection fee.

ALCOHOLIC BEVERAGE TAX

A 5% inspection fee is charged to retailers on the sale of alcoholic beverages. The fee is based on the wholesale price, collected by the wholesaler, and remitted monthly less collection fees.

AUTO REGISTRATION FEE

The City assesses a \$25 auto registration fee on each truck and car registered in the City. This fee is collected by the Shelby County Court Clerk under contract with the City and is remitted to the City on a monthly basis.

FRANCHISE TAXES

The City collects a franchise tax for cable television of 5% of subscriber revenues.

GROSS RECEIPTS TAX

The City levies a gross receipts tax, based upon a percentage of gross sales, which varies with the classification of businesses. There are four basic classifications with the tax rate varying between wholesale and retail and type of business. Fifteen percent (15%) of the local portion of the receipts of this tax are remitted to the State.

SANITATION FEE

In FY 2021, The City assessed a \$30.00 per month sanitation fee on all residents. The City collected \$7,238,764 and \$7,329,631 in Solid Waste collection fees in fiscal year 2020 and 2021, respectively.

STATE TAX REVENUE (LOCAL SHARE)

(1) State Sales Tax - A 7% sales tax is imposed on the gross proceeds from retail sale or use of tangible property or service. A portion is returned to the City on a per capita basis.

(2) Gasoline Taxes - The City receives a portion of the State imposed gasoline tax for street purposes. The FY21 share in the state gasoline tax brought in \$2,044,269 in revenue for the State Street Aid Fund, a 1.8% increase over FY20.

(3) State Income Tax - The City receives income from this source, which is a tax on dividends on stock and interest on certain financial instruments. The tax rate was 1% in FY21 and resulted in revenues of \$122,913, a reduction of 52.4% from FY20. The tax is phased out in FY22.

(4) Other State Taxes - The City also receives revenues derived from other miscellaneous state taxes including Liquor by the Drink Tax and TVA in-Lieu-of-Tax Payments.

CHARGES FOR SERVICES

The City has substantially expanded its parks and recreation programs. Charges for services of these programs, which in the past have been negligible will account for an increasing portion of the budget over the next couple years. In fiscal year 2019, Parks and Recreation received \$2,868,804 for charges for services. However, the impact of COVID-19 resulted in a substantial reduction of fees in FY20 of \$533,534 and rebounded a bit in FY21 to \$1,122,845.

CITY OF BARTLETT, TENNESSEE
Full-Time Equivalent City Government Employees by Function
Last Ten Fiscal Years

Department	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
General Fund										
Legislative Board	7	3	3	3	3	3	3	3	3	3
Mayor's Office	14	15	14	14	14	15	15	16	15	16
Finance	16	16	16	16	16	16	15	15	13	14
City Court	12	12	12	12	12	12	12	12	12	12
Personnel	5	5	5	5	5	4	4	4	4	4
Planning	5	4	5	5	4	4	4	4	3	3
Police										
Officers	122	122	124	123	119	113	113	111	111	108
Civilians	51	44	44	42	42	41	41	41	38	39
Fire Services and Ambulance										
Firefighters & Officers	105	105	103	103	99	97	95	96	94	94
Civilians	1	1	1	1	1	1	1	1	2	2
Codes Enforcement	12	13	12	12	11	10	10	10	9	9
Public Works	62	64	60	60	60	60	59	56	53	53
Engineering	10	9	9	8	8	7	8	8	8	8
Parks & Recreation	78	75	75	76	74	75	73	73	75	76
Performing Arts	4	4	4	4	4	4	3	3	3	3
Special Revenue Funds										
General Purpose School Fund	865	864	864	846	813	805	784	0	0	0
Solid Waste Fund	46	39	40	41	41	42	41	41	39	36
Drainage Control Fund	1	1	1	1	1	1	1	1	1	1
Utility Fund										
Administration	8	7	6	7	7	7	6	7	7	6
Water & Wastewater Services	23	19	21	22	20	21	19	20	20	20
Plant Operations	11	6	5	6	6	5	5	5	6	4
Sewer Lagoon	4	4	4	3	4	4	4	4	2	3
Total	1462	1432	1428	1410	1364	1347	1316	531	518	514

Source: City of Bartlett Finance Department and Personnel Department.

CITY OF BARTLETT, TENNESSEE
Operating Indicators by Function/Program
Last Ten Years

Function/Program	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
General government										
Residential permits issued	38	26	51	125	191	216	218	179	139	107
Commercial permits issued	87	91	96	132	111	87	80	86	72	93
Fire										
Emergency responses	6,039	5,746	5,853	5,914	5,247	5,009	4,669	4,633	4,322	4,022
Structure fires	9	20	22	22	32	33	48	40	38	56
Inspections	2,375	2,695	2,795	2,710	2,650	3,568	4,299	3,242	3,400	2,297
Refuse collection										
Total refuse collected (tons)	49,491	50,210	52,957	48,092	52,098	52,048	49,391	54,110	45,717	46,668
Refuse taken to landfill	34,296	33,441	34,771	30,595	31,262	30,767	31,296	28,128	27,167	26,511
Library										
Volumes in collections	94,159	100,962	106,546	105,184	110,011	110,740	107,689	108,138	104,537	102,783
Total volumes borrowed	136,761	168,012	224,361	234,154	251,976	273,034	276,631	300,081	313,089	330,717
Water										
New connections	44	37	64	215	180	269	235	11	171	190
Water customers	21,596	21,552	21,515	21,431	21,216	21,036	20,767	20,532	20,521	20,350
Sewer										
Sewer customers	20,418	20,378	20,332	20,215	19,971	19,776	19,679	19,266	19,517	19,314

Source: Indicators provided from internal departmental records.

CITY OF BARTLETT, TENNESSEE
Capital Asset Statistics by Function/Program
Last Ten Fiscal Years

Function/Program	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Police Stations	2	2	2	2	2	2	2	2	2	2
Fire Stations	5	5	5	5	5	5	5	5	5	5
Public Works										
Streets (miles)	301	301	301	301	301	301	301	301	301	277
Parks & Recreation										
Acreage	736	736	736	736	736	736	736	736	736	736
Parks #										
Developed	25	25	25	25	25	25	25	25	25	25
Undeveloped	3	3	3	3	3	3	3	3	3	3
Tennis courts	14	14	14	14	14	14	14	14	14	14
Baseball fields	18	18	18	18	18	18	18	18	18	18
Walking trails(miles)	14	14	14	14	14	14	12	12	12	12
School Buildings	11	11	11	11	11	11	11	11	-	-
Water										
Water lines (miles)	372	372	372	372	372	372	372	372	372	371
Water connections	21,596	21,552	21,515	21,431	21,216	21,036	20,767	20,532	20,521	20,350
Water plants	4	4	4	4	4	4	4	4	4	4
Storage tanks	10	10	10	10	10	10	10	10	10	10
Wastewater										
Sanitary sewers (miles)	353	353	353	353	353	353	353	353	353	349
Sewer connections	20,418	20,378	20,332	20,215	19,971	19,776	19,679	19,266	19,517	19,314

Source: City of Bartlett Functional Departments

CITY OF BARTLETT

T E N N E S S E E

GOVERNMENT AUDITING STANDARDS SECTION

**INDEPENDENT AUDITOR'S REPORT
ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS**

To the Mayor and Board of Aldermen of the
City of Bartlett, Tennessee:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, the statements of budgetary comparison for the general fund and general purpose school fund, and the aggregate remaining fund information of the City of Bartlett, Tennessee (the "City"), as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the City's basic financial statements, and have issued our report thereon dated December 17, 2021

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the City's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "Watkins Wilkerson, PLLC". The signature is written in a cursive, flowing style.

Memphis, Tennessee
December 17, 2021

CITY OF BARTLETT, TENNESSEE
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)
For the Year Ended June 30, 2021

SECTION I – SUMMARY OF INDEPENDENT AUDITOR'S RESULTS

Financial Statements

Type of auditors report issued on whether financial statements audited
were prepared in accordance with accounting principles generally
accepted in the United State of America

Unmodified

Internal control over financial reporting:

Material weakness(es) identified?

___ Yes X No

Significant deficiency(ies) identified not considered
to be material weakness(es)?

___ Yes X None Reported

Noncompliance material to financial statements noted?

___ Yes X No

SECTION II – FINANCIAL STATEMENT FINDINGS

None reported.

CITY OF BARTLETT, TENNESSEE
SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS
For the Year Ended June 30, 2021

SECTION I – PRIOR YEAR FINDINGS – FINANCIAL STATEMENT AUDIT

None reported.